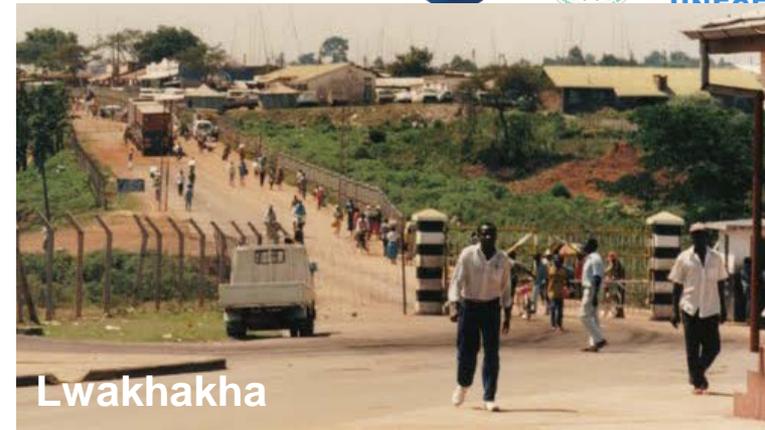




Stakeholder Analysis for the OES/IGAD Project

Stakeholder Analysis

- Is carried out to determine the individuals, groups, institutions or organisations that are likely to be affected by, or affect an action, project or policy; and group them according to their impact on the project, and the impact the project will have on them
- Helps the project to develop a stakeholder management strategy
- The analysis is intended to scope stakeholders for the OES/IGAD Project, and zero down on the critical stakeholders that the project will engaged directly.



Identification of stakeholders

■ Approach

- From literature review
- Brainstorming based on own knowledge about the SMM sub-basin
- Who is considered a stakeholder is relative and dependent on the interventions that the project will make.
- For a project supporting local-level investment activities – building irrigation canals, developing drinking water supplies, building livestock dips, building fish ponds, etc. there will be many local groups (public and private) in the stakeholder list
- For a project supporting the establishment of national or regional management systems – stakeholder list will be dominated by public and national level officials
- Assessment assumes the OES/IGAD Project will not engage in ‘on-the-ground’ investment activities but will pilot transboundary water governance approaches such as basin-level dialogue, transboundary institutional development, other governance processes, etc.

Farmer in Doho rice scheme



Importance depends on the specific interventions



Mella small-scale water supply project

The List

- **135 stakeholders belonging to 10 groups**
 1. Central government ministries and departments
 2. Autonomous national authorities and agencies
 3. Local government authorities (at level of counties and districts)
 4. Regional Economic Communities (RECs)
 5. Transboundary River and Lake Basin Organisations
 6. Development partners and international financial institutions
 7. UN agencies
 8. Universities and tertiary training institutions
 9. International Non-Governmental Organisations
 10. Local Non-Governmental Organisations (NGOs) and Community Based Organisations (CBOs)

Central government ministries and departments

- Transboundary Water Management Department/ Division
- Water Resources Department
- Water Supply Department
- Irrigation Department
- Ministry of Environment
- Ministry of Agriculture
- Ministry of Fisheries
- Ministry of livestock
- Ministry of Energy
- Ministry of Foreign Affairs
- Ministry of Tourism
- Ministry of Trade
- Ministry of Finance
- Ministry of Tourism

Authorities and agencies

- Water Resources Management Authority (WRMA)
- Kyoga Water Management Zone (de-concentrated unit)
- National meteorological agencies
- Wildlife management authorities
- National forestry authorities
- Research institutions
- Water and energy utilities

Local government authorities

Authority

Officials

KENYA

Urban
City
Municipality
Town council

Non-urban
County
Sub-county
Wards
Villages

KENYA

Urban
Mayor
Town Clerk
Councilors

Non-urban
Governor
Commissioner
Senators
Councilors
Technocrats

Authority

Officials

UGANDA

Urban
City
Municipality
Town council

Rural
District
Country
Sub-county
Parish
Villages

UGANDA

Urban
Mayor
Town Clerk

Rural
RDC
Members of Parliament
LC V Chairperson
CAO
LC III Chairperson
Sub-country Chief
LC II Chairperson
Parish Chief
Councilors
Technocrats

Important technical departments in local governments

- Water
- Environment
- Forestry
- Wetlands
- Agriculture
- Livestock
- Fisheries
- Planning and development
- Community Development

Each local government evaluated as a single entity

Vihiga

Bududa

Kakamega

Manafwa

Busia

Tororo

Bungoma

Mbale

Pallisa

Kibuku

Budaka

Butaleja

Busia

Namutumba

Bugiri

Regional Economic Communities (RECs) and Transboundary (RBOs)

Regional Economic Communities	Transboundary River/Lake Basin Organizations
Intergovernmental Authority on Devpt. (IGAD)	Nile Basin Initiative (NBI)
East African Community (EAC)	Nile Equatorial Lakes Subsidiary Action Program Coordination Unit (NELSAP-CU)
Eastern Africa Power Pool (EAPP)	Lake Victoria Basin Commission (LVBC)
Common Market for Eastern and Southern Africa (COMESA)	Lake Victoria Fisheries Organization (LVFO)

Development Partners and International Financial Institutions

Development Partners (DPs)

European Union (EU) and European Commission

German Federal Enterprise for International Cooperation (GIZ) and KfW

Swedish International Development Cooperation Agency (SIDA),

Norwegian Agency for Development Cooperation (NORAD)

Japan International Cooperation Agency (JICA)

International Financial Institutions

The World Bank, IDA/GEF; CIWA

The African Development Bank (AfDB)/African Water Facility

UN Agencies and International Non-Governmental Organizations (NGOs)

UN Agencies

FAO

UNDP

UN Habitat

WMO

UNESCO

International NGOs

Nile Basin Discourse (NBD)

Vi- Agroforestry

WWF

Global Water Partnership (GWP)

SNV

Plan – International

World Vision

NETWAS

International Institute for Rural
Reconstruction

Universities, research institutions, training institutions

KENYA

Maseno University

Egerton University

Masinde Muliro Univ. of Science and Technology

Kibabii University

University of Nairobi

Jomo Kenyatta Univ. of Agric. and Technology

Kabarak University

Kenya Water Institute

UGANDA

Busitema University

Makerere University

Kyambogo University

Islamic University in Uganda,
Mbale

Bugema University, Mbale

Local Non-Governmental Organizations (NGOs)

KENYA

Kenya Farmers Association (KFA)

One Acre Fund

Abachamana Dairy Farmers Cooperative Society

AGRICS – Kakamega

Anglican Development Services (ADS)

Nabwani Environmental Health Care
Intervention Project - Kakamega

Local Non-Governmental Organizations (NGOs)

UGANDA

Mpologoma Catchment Managt. Committee (CMC)

Mt. Elgon Conservation Forum

ECOTRUST Uganda

Youth Environmental Service (YES) – Busia

Happy Childhood Foundation (HCF) – Busia

Uganda Muslim Rural Development Association
(UMURDA) – Bugiri

Village Hope International – Doho, Butaleja

Babuka Development Trust Uganda (BUDETU) –
Manafwa (Bubutu sub-country)

Community Initiative to Save for Development
(COINS-FOD) - Tororo

Bugobi Tweyambe Youth and Women Association –
Namutumba (Bulange sub-country)

Namutumba District NGO Forum – Busembatia,
Namutumba

UGANDA

Manafwa Civil Society Network (MACINET) – Manafwa

African Rural Development Initiative (ARDI) – Mbale

Bugisu Civil Socceity Network – Mbale

Christian Child Programme – Mbale

Shunya Yetana Community Based Organization – Mbale

Tororo Civil Society Network (TOCINET) – Tororo

Organization for Capacity Building Initiative (OCABI) –
Busia

Best Village Organization (BEVIOR) Pallisa (Puti-Puti Sub-
country)

Pallisa Civil Society Organizations – Pallisa

Light the Future For Young Generation (LIFFYGE) – Bugiri

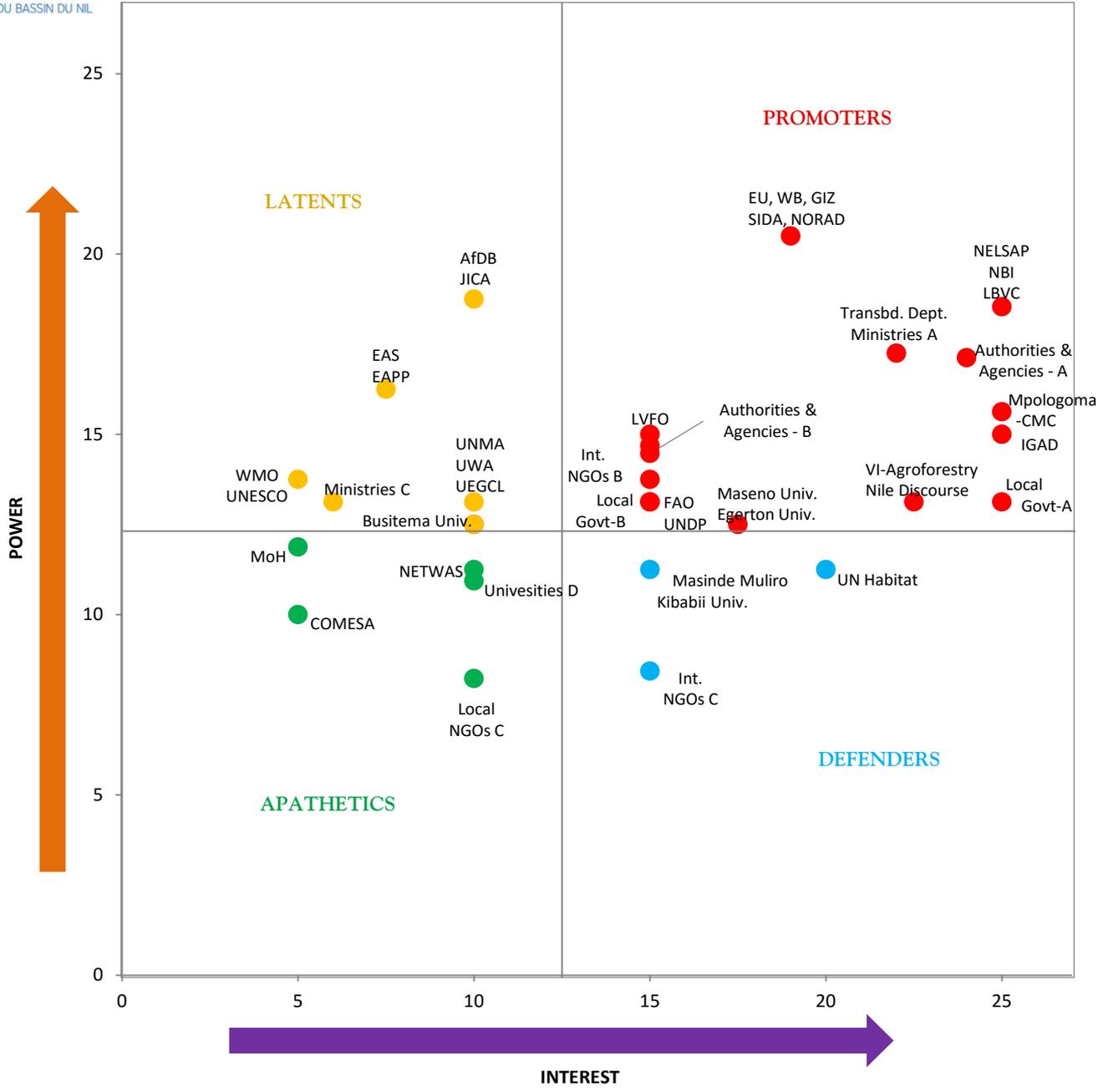
MIFUMI – Tororo

Stakeholder Matrix

- A stakeholder matrix was prepared (**Table 16**) for the ten groups describing for each:
 - Interest of stakeholder
 - Whether stakeholder will be affected directly or indirectly (primary or secondary stakeholder)
 - Indication of whether stakeholder will be affected positively or negatively
 - Degree to which the stakeholder will be affected
 - Potential of stakeholder to support or oppose the OES/IGAD Project

Interest and power rating

- Each individual consultant gave a quantitative rating for the interest and power of each stakeholder
- The results of individual consultants were combined to obtain an average score.
- The rating were used to prepare a power-interest plot,
- The information in the stakeholders matrix was combined with power-interest rating to group stakeholders in terms of importance



Group 1 (fully involve in the project)

Ministries, Departments and Agencies (Kenya)

Ministry of Water and Irrigation (MWI)
Transboundary Water Resources
Department

Ministry of Foreign Affairs

MWI – Water Resources Department

Lake Victoria North Catchment Area
(LVNCA-WRMA)

Ministries, Departments and Agencies (Uganda)

Ministry of Water and
Environment(MoWE)

Transboundary Water Department

Ministry of Foreign Affairs

MoWE- Kyoga Water Management Zone

MoWE- Victoria Water Management
Zone

Mpologoma Catchment Management
Committee (CMC)

Regional Economic Communities

Intergovernmental Authority on
Development (IGAD)

Transboundary L/RBOs

Nile Basin Initiative (NBI)

Nile Equatorial Lakes Subsidiary Action
Program Coordination Unit (NELSAP-CU)

Lake Victoria Basin Commission (LVBC)

Nile Basin Discourse (NBD)

*Ministries, Departments and Agencies
(Kenya)*

Ministry of Environment & Nat. Resources
Water Resources Management Authority
(WRMA)
Kenya Water Towers Agency (KWTA)
Kenya Forest Service (KFS)

County governments (Kenya)

Vihiga County
Kakamega County
Busia Country
Bungoma County

*Ministries, Departments and Agencies
(Uganda)*

MoWE – Water Res. Regl. Department
MoWE – Wetlands Management
Department
National Forestry Authority (NFA)
Uganda Wildlife Authority (UWA)

District local governments (Uganda)

Manafwa
Tororo
Butaleja
Busia
Mbale
Pallisa
Kibuku
Budaka
Namutumba
Bugiri

Group 3 (share lessons and exchange experiences with)

<i>Ministries, Departments and Agencies (Kenya)</i>	<i>Ministries, Departments and Agencies (Uganda)</i>
MWI – Irrigation and Drainage Department	MoWE – Water for Production Department
MWI – Water Storage and Land Reclamation Department	MoWE – Water Resources Monitoring and Assessment Department
MWI – Water Services Department	MoWE – Water Quality Management Department
Ministry of Agriculture, Livestock and Fisheries	MoWE – Rural Water and Sanitation Department
National Environment Management Authority (NEMA)	MoWE – Urban Water and Sewerage Services Department
National Irrigation Board (NIB)	MoWE – Water and Sanitation Development Facility (WSDF) - East
National Agricultural Research Organization (NARO)	MoWE – Technical Support Unit (TSU), Mbale
Lake Victoria North Water Services Board (LVNWSB)	MoWE – Umbrella Organization - East
	National Environment Management Authority (NEMA)
	National Water and Sewerage Corporation (NWSC)
	Uganda National Meteorological Authority (UNMA)

Group 3 (share lessons and exchange experiences with)

<i>Regional Economic Communities and Development Partners</i>	<i>International and Local NGOs</i>
East African Community (EAC)	Vi- Agroforestry
German Federal Enterprise for International Cooperation (GIZ) and KfW	WWF
The World Bank, IDA/GEF; CIWA	Global Water Partnership (GWP)
Swedish International Development Cooperation Agency (SIDA),	SNV
European Union (EU) and European Commission	Plan – International
Norwegian Agency for Development Cooperation (NORAD)	International Institute for Rural Reconstruction
	World Vision
	NETWAS
	Mt. Elgon Conservation Forum
	ECOTRUST Uganda

Group 4 (only keep informed)

Ministries, Departments and Agencies

Health, Energy, Housing, Finance

Power Development Authorities

The World Bank, IDA/GEF; CIWA

Research institutions

Universities

Regional Economic Communities and International Financial Institutions

LFVO, EAPP

COMESA

AfDB/AWF. JICA, etc

The rest of the local NGOs

The Transboundary water Departments

- Director/Commissioner of the Department
- NBI Senior and Alternate TAC Members
- NELTAC Members
- Former Regional Project Steering Committee members for the SMM Project;
- Former SMM Project staff who were on secondment and are now back to the Ministry
- National Liaison Officer for the SMM Project
- National NBI Desk Officer



COM and TAC



End