EC HARRIS
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AN ARCADIS COMPANY

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For the attention of: Mr. Maged Fares
Project Director

BAM International
19th Floor Sidra Tower, Media City,
P.O. Box 25685,
Dubai, UAE

Ref. 011-LET-ECH-23784-RP

By hand

6 October 2014

Dear Sir

Al Ain Stadium & Mixed Used Development - Phase 2
Appreciation Letter

EC Harris would like to express their appreciation to BAM International for demonstrating a proactive approach towards achieving the highest quality health and safety levels at Al Ain Stadium & Mixed Use Development Project.

This letter is in recognition of the organization's commitment for considering health and safety of the project personnel and general public foremost and ensuring legal and moral SHE compliance.
It was obvious that the objectives and targets were developed from the very beginning of the project; with robust systems and processes developed by BAM International management in line with an execution and compliance programme driving the SHE culture. The project statistics are testimony to the ambition of the organization's top management to lead by example.

Again, we express our gratitude for maintaining high SHE standards and wish the same endeavours until the successful completion of the project.

Yours faithfully

Jonathan Mullan
Project Director

Robert Pereira
HSE Manager

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Ref. AAS/JM/LR/23784100/L00069

By Aconex

18 September 2013

Dear Sir

Al Ain Stadium & Mixed Use Development - Phase 1.1
Letter of Appreciation – Design & Build: Hazza Bin Zayed Stadium, Al Ain

Dear Maged

We sincerely thank BAM for the levels of dedication demonstrated on this Project under the key criteria: Health & Safety, Programme and Quality.

Health and Safety is paramount on the mission of BAM and the whole approach to HSE throughout is testimony to this business philosophy. As you are aware EC Harris share the same values and it is rare to be able to enjoy working with a Contracting organisation who considers their greatest asset (i.e. people) above everything else.

The Programme was driven personally by you and by the Project Team from commencement, and throughout execution of this prestigious project. We started excavation in June 2012 and within 16-Months the 25,000 seat Stadium will be ready for handover to the Employer. A feat which is sometimse difficult to believe and true testimony to diligence, teamwork, clear communication and the mutual respect of all parties working in harmony. It is true to say we all worked to our Strengths to deliver this remarkable iconic Stadium.

We are very proud to be associated with this Quality project which offers a World Class FIFA Grade stadium in UAE to the community of Al Ain and we fully recognise that it is only through attention to detail and holistic planning was this possible.

Yours faithfully

Jonathan Mullan
Project Director
For and on behalf of EC Harris International Ltd

CC. File EC Harris

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