

## II. PROPOSED MISSION, GOAL AND OBJECTIVES STATEMENT

The 4 C's Initiative (1) seeks to minimize government's more traditional management practices, (2) reaffirm and advance citizen-focused management practices that have arisen in tandem with the BLM's long-term commitment to community-based collaboration and partnership, and (3) expand the ongoing 4 C's practices of the BLM to new and higher levels of community participation and governance innovation. These opportunities are poised to move the bureau from traditional 4 C's forms of collaborative and partnered management toward institutional and cultural commitment to shared community stewardship of public lands including, but not limited to, consensus- and community-based planning, comprehensive use of Alternative Dispute Resolution tools, citizen-based and/or third party monitoring and assessment, and adaptive, outcome-based management. The members of the 4 C's Working Group have been involved in a range of collaborative, shared stewardship and innovative governance activities and projects for some time and consider it fundamental that the guiding mission for a 4 C's Initiative within the bureau would be – and properly should be – *shared stewardship of public lands by the American people, with the American people and of the American people*. Given the significance and magnitude of this shift in management emphasis, the Working Group proposes the following working statements of mission, goal and objectives:

### Proposed Mission Statement

*Public lands provide multiple material and spiritual goods and services to individuals, communities and the nation. The mission of the 4 C's Initiative – founded on the Secretary's 4 C's agenda of conservation through cooperation, communication and consultation – is to make shared community stewardship of America's public lands the BLM's operating business principle and its primary directive for land restoration, place-based conservation and sustainable resource use in the 21<sup>st</sup> Century.*

### Proposed Goal and Objectives Statement

*The goal of the 4 C's Initiative is to facilitate partnerships for shared community stewardship that:*

- 1. Provide for individual and community responsibility in the planning and management of public lands;*
- 2. Embrace integrated, landscape-level approaches to conservation and sustainable land use;*
- 3. Ally working landscapes with the conservation and protection of natural and human communities.*

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4. *Advance innovations in natural resource and land governance in partnership with the BLM;*
5. *Institutionalize within BLM and its staff a commitment to the values, processes and outcomes of shared community stewardship, enhanced public participation and innovative governance strategies as necessary and allowed by the agency's mission;*
6. *Expand opportunities for citizens to directly engage in the use, care and protection of public lands and resources now and in the future; and*
7. *Result in management, and measures of management success, that are performance driven and outcome-based and that manifest themselves in healthy landscapes, dynamic economies and thriving communities.*

#### **4 C's Working Group Recommendation**

Pursuant to the spirit of the Secretary's 4 C's agenda and the community stewardship mission of the 4 C's Initiative, the 4 C's Working Group recommends to the Assistant Secretary full cooperation, communication and consultation with public land communities, interest groups and constituencies, including the National Association of Counties (NACo), the Western Governor's Association (WGA), land user associations, conservation groups engaged in community outreach and native American tribes in the final determination of the initiative's statements of mission, goal and objectives and in the configuration of its operational characteristics.