



District Council of  
**Mount Remarkable**



## Annual Business Plan & Budget Financial Year Ending 30 June 2020

Adopted at the Special Council Meeting held 22 July 2019



# TABLE OF CONTENTS

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<b>1.</b>	<b>Introduction</b>	<b>4</b>
<b>2.</b>	<b>Key Strategic Objectives - Strategic Plan</b>	<b>4</b>
<b>3.</b>	<b>Financial Sustainability / Financial Performance Measures</b>	<b>7</b>
<b>4.</b>	<b>Significant Influences and Priorities</b>	<b>9</b>
<b>5.</b>	<b>Continuing Services</b>	<b>10</b>
<b>6.</b>	<b>Capital Expenditure - Project Priorities for the Year</b>	<b>12</b>
<b>7.</b>	<b>Non-Financial Performance Measures 2018/2019 and 2019/2020</b>	<b>14</b>
<b>8.</b>	<b>Grant Funding</b>	<b>17</b>
<b>9.</b>	<b>Funding the Business Plan</b>	<b>18</b>
<b>10.</b>	<b>Uniform Presentation of Council Finances</b>	<b>21</b>
<b>11.</b>	<b>Rating Arrangements 2019/2020</b>	<b>22</b>
	<b>Appendix A - Statutory Statements</b>	<b>29</b>



## 1. Introduction

Pursuant to the provisions of Section 123 of the Local Government Act 1999 (“the Act”) each Local Government Authority is required to develop an Annual Business Plan and a Budget for each financial year.

This Annual Business Plan sets out Council’s program for the 2019/2020 financial year and aims to deliver the goals and objectives of Council’s Strategic Management Plan ‘*Our 2020 Vision*’.

The Annual Business Plan is supported by an annual operating budget for service delivery and asset maintenance, and a capital works budget for the replacement, acquisition or enhancement of assets. The Annual Business Plan and Annual Budget are aimed at satisfying current service requirements and expanding service delivery where possible and affordable, whilst recognising the need to put Council in the best financial position to provide services to the members of our community, both today and into the future.

The Annual Business Plan focuses on ensuring the long-term financial sustainability of the Council to ensure that Council will be able to provide services for current and future generations.

The Annual Business Plan has been prepared in accordance with the requirements of the Act, part of which is to provide the community with an opportunity to comment on the Draft Annual Business Plan using a submission template that is available on Council’s website or via email [postmaster@mtr.sa.gov.au](mailto:postmaster@mtr.sa.gov.au).



## 2. Key Strategic Objectives - Strategic Plan

Council’s strategic and other long term plans outline the longer-term objectives and priorities for the Community. These Plans, together with the Annual Business Plan and Budget, determine the infrastructure needs and services Council will provide, including the costs required to deliver those services.

Council’s objectives for the District are detailed within Council’s Strategic Management Plan, in the form of the Vision, its Mission, its Values and its Objectives. These are as follows:

### *Our Organisation*

A financially sustainable, proactive and responsive customer focused organisation which meets and exceeds the diverse needs and expectations of our stakeholders in an efficient and effective manner.

Through team work, co-operation and continuous improvement, and by fostering creativity and developing our valued employees, we will grasp the challenges and capture the opportunities for the benefit of all, to ensure our respected position at the leading edge of our industry is maintained.

## *Our Council*

A dynamic, skilled and representative elected body respected and recognised at the local, regional, state and national levels for its advocacy and positive leadership of all sectors of its Communities, with a strategic focus on policy and effective decision making.

## *Our Communities*

With enviable facilities and services, growing populations and thriving and sustainable economies, our vibrant and diverse Communities are safe, secure, friendly and welcoming to all. Community spirit, co-operation and a sense of belonging are fostered by our determined, hardworking people with positive vision and initiative to make our Communities exceptional places to live, visit, work and do business.

## *Our Mission*

Council will accept the challenges of, and excel in the provision of, Local Government services to our district, enhancing and preserving the unique character of our communities, maintaining a safe and secure environment for our residents, whilst retaining and promoting the quality lifestyle and amenity of country living. Council will continually promote open communication, accountability, and efficient and effective leadership, governance and service delivery by:

- acting as a representative, informed and responsible decision maker;
- providing and coordinating services, facilities and programs that are adequate, appropriate and equitably accessed;
- developing the Community, its resources and its infrastructure in a socially just and sustainable manner;
- ensuring that Council resources are used fairly, effectively and efficiently;
- encouraging and developing initiatives within the Community for improving the quality of life and amenity of the Community;
- managing, developing and protecting the environment in an ecologically sustainable manner;
- planning at the local and regional level for the development and future requirements of the Community;
- promoting the area and providing an attractive climate and location for the development of business, commerce, industry and tourism;
- ensuring a proper balance between economic, social, environmental and cultural considerations within the Community;
- developing its capacity and professionalism to undertake a growing range of leadership, advocacy and service delivery challenges; and
- exercising, performing and discharging the power, functions and duties of the Local Government Act 1999 and other relevant legislation.

## *Our Values*

As a results oriented organisation, Council is committed to its core values of:

- pro-active and effective communication
- honesty and transparency
- accepting and pursuing challenges
- creative, positive and energetic workforce and leadership



## *Governance*

### **Respected, Responsive, Open and Effective Leadership**

With visionary, respected and strong leadership, Council will be in a position to successfully develop constructive partnerships with other levels of government and our communities, to ensure our aspirations are met and our futures are secured.

## *Administration and Finance*

### **Accountable, Secure and Sustainable Organisation**

It is Council's responsibility to represent the interests of its ratepayers and residents and to efficiently and effectively provide a range of services and facilities. An adequately financed organisation with skilled and qualified employees is required to undertake these duties, over a variety of time periods. It is equally important that Council delivers "best value" to ratepayers and to other levels of government. It is in the interests of our communities that Council not only be well resourced and financially sustainable in the long term, but that it is continually accountable to all stakeholders.

## *Economic and Tourism Development*

### **Growing Prosperity**

Our residents and ratepayers enjoy and expect ongoing access to a high level of facilities and services in their communities and high standards of living. For this to continue we require growth in the local and regional economies, jobs and populations.

## *Lifestyle and Innovation*

### **Building Communities and Fostering Creativity**

To survive, compete and grow in the modern world we require creative and entrepreneurial people, businesses and communities. With new people, new jobs, new ideas and new enthusiasm our communities will be well placed to "get through the tough times" and stake claims as desirable residential, work and holiday locations.

## *Built and Natural Environment*

### **Attaining Sustainability**

There is strong evidence, now accepted by the broader community, that mankind's population growth, industrial expansion and resources use is contributing to climate change and will ultimately make the planet an unfriendly environment for us. We have a duty as custodians for future generations to ensure our environments are healthy and our ways of life are sustainable. We must alter our activities to stop further damage to the environment, and adjust our behaviours and lifestyles accordingly.

## *Infrastructure and Assets*

### **Developing the Foundation for Our Future**

A range of reliable infrastructure is required to cater for the current and future transportation, communication, water, electricity and quality of life needs of our residents, businesses and communities. We acknowledge that Council has a leadership role in encouraging the adoption of alternative technologies and sharing of facilities and resources, to deliver infrastructure and services in a sustainable and environmentally sensitive manner.

## *Public Health, Order and Safety*

### **Improving Wellbeing**

Members of our District highly value the fact that their communities have low crime rates; they have a good range of essential and emergency services; lifestyles are healthy with high participation rates in sport and ready access to attractive natural environments; they have numerous opportunities for socialising; and they can rely on neighbours and friends in times of need. It is important that these lifestyle advantages are maintained by continuing to provide a safe and healthy local environment.

### 3. Financial Sustainability/Financial Performance Measures

Amendments to the Local Government Act 1999 (the 'Act') in 2005 combined with an independent review initiated by the Local Government Association into the long term financial sustainability of South Australian councils clearly indicated that there was a need for councils to take a longer view into their financial planning and sustainability in working towards their goals. In 2019/2020 Council intends to review and update its Long-Term Financial Plan and Infrastructure and Asset Management Plans, and review its Strategic Plan.

Council is committed to ensuring its long term financial sustainability. Council's financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised (in accordance with the Infrastructure and Asset Management Plans so as to minimise the whole-of-life-cycle costs of assets).

Regulation 7 (Budgets) of the Local Government (Financial Management) Regulations 2011 directs at 7(d) that pursuant to section 123(10)(b) of the Act, each budget of a council under the Act must include estimates with respect to the council's operating surplus ratio, net financial liabilities ratio and asset sustainability ratio presented in a manner consistent with the note in the Model Financial Statements entitled Financial Indicators.

#### 3.1 Operating Surplus Ratio

The Operating Surplus Ratio expresses the operating surplus (deficit) as a percentage of total operating income. Council for the year ending 30 June 2020 will have a deficit of -13.5%. This result arises from 50% of the Financial Assistance Grants and two year of Supplementary Roads Funding being paid in advance and received in June of the 2018/19 financial year. Council is not able to report these as prepayments, but instead must report the cash in the year received and hence negatively distorts the 2020 result. If the funds received were able to be reported as prepayments then the Operating Surplus Ratio would express a surplus of 2.9%.

#### 3.2 Net Financial Liabilities & Net Financial Liabilities Ratio

Net Financial Liabilities is a comprehensive measure of the indebtedness of the Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments. Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose are current cash and cash equivalents, current trade and other receivables, current other financial assets and non-current financial assets, but excludes equity held in Council businesses.

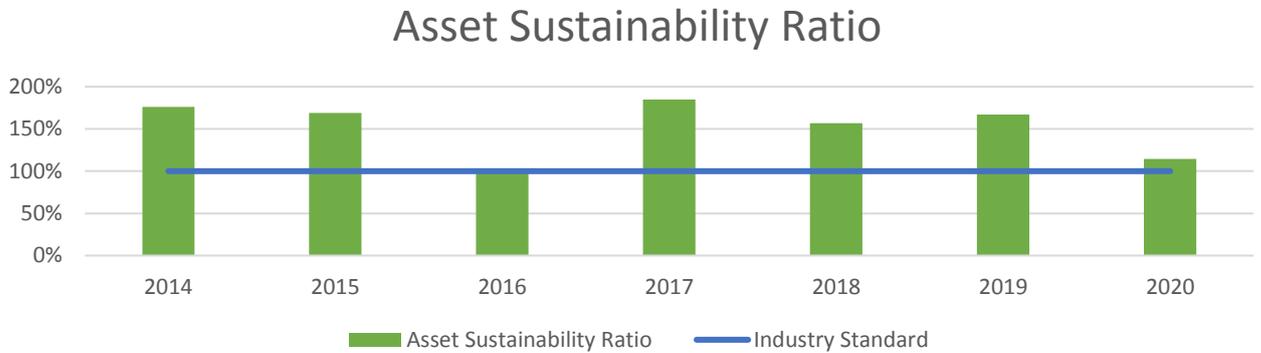
The Net Liabilities Ratio is calculated by expressing the net liabilities at the end of the year as a percentage of operating revenue for the year. The following table sets out revised estimates as at 30 June 2020.

	\$000
Total Liabilities	\$1,979
Less Total Financial Assets	\$3,281
Net Financial Liabilities	-\$1,302
Total Operating Income	\$6,584
<b>Net Financial Liabilities Ratio</b>	<b>-20%</b>

The local government sector wide results for this financial indicator usually fall between 0% and 100%. The negative result (-20%) indicates that Council is in a net financial assets position. Net Financial Liabilities of (\$1.3M) indicates that Council has sufficient capacity to continue its operational and accelerated capital expenditure programs and allows for a major project contingency.

### 3.3 Asset Sustainability Ratio

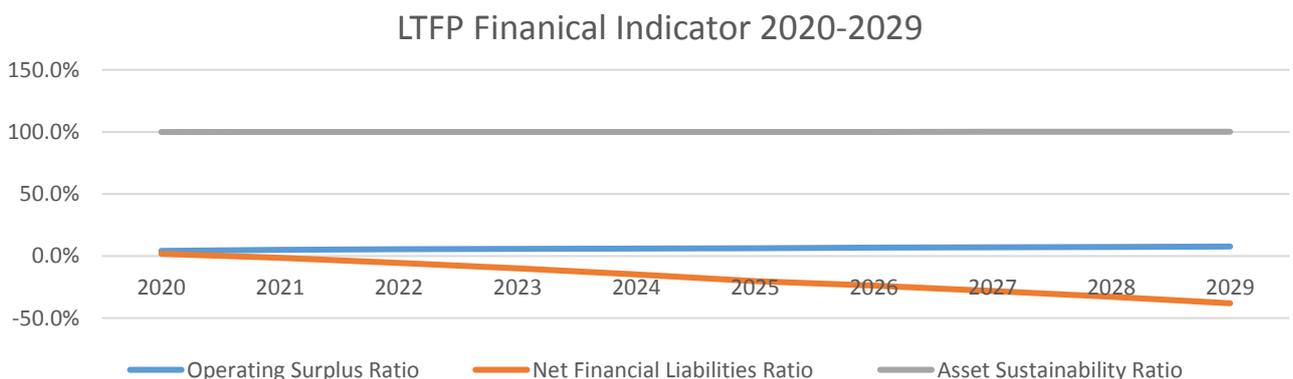
The Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its overall stock of assets is wearing out. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to its Infrastructure and Asset Management Plans (IAMP). Council is aiming to attain a result of 114% for the year ending 30 June 2020. As outlined in the graph below Council has continued to ensure that asset renewals expenditure is above the Industry Standard.



### 3.4 Overall Assessment of Councils Financial Sustainability (based on ratios above)

The above ratios indicate that the proposed Annual Business Plan and the associated Budget that underpins it, is financially sustainable over the following 12 months.

The operating deficit due to the advance payments in 2018/2019 has created a distorted deficit of -13.5%, however in real terms Council is able to cover the cost of its operating activities from its operating revenue. The Asset Sustainability Ratio of 114% shows Council is replacing its assets in accordance with its IAMP. The Net Financial Liabilities Ratio of -20% shows Council has the ability to meet its financial obligations and also a capacity to meet unforeseen circumstances or undertake future major projects. The graph below outlines the Council’s current Long Term Financial Plan Financial predictions for the next 10 years.



#### 4. Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's 2019/2020 Annual Business Plan. These include:

- the Federal Government decision to prepay 50% of the 2019/2020 Financial Assistance Grants (FAGs) with the addition of two years in advance of the Supplementary Roads Program into the 2018/19 financial year, therefore showing a significant reduction in Operating Income for 2019/2020.
- Consumer Price Index increases on existing goods and services;
- Enterprise Bargaining Agreement which provides for wage increases above CPI;
- Long Term Financial Plan aimed at ensuring Council's sustainability;
- Asset Management Plans for all Council assets, aimed to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, storm water drainage and community wastewater management systems;
- commitments to continuing projects and partnership initiatives over more than one year, including, Port Germein Jetty, Flinders Mobile Library, Northern Passenger Transport Network, Regional Development Association and StarClub;
- significant increase in Solid Waste Levy from \$50/ton to \$55/ton as of 1 July 2019 and then a further increase as of the 1 January 2020 to \$70/ton being an additional cost to Council of \$14,610 and continued increased recycling disposal costs;
- increased demand of service delivery needs of the community, including the increase in operating heavy vehicles for transport;
- provision of sufficiently qualified experienced and trained staff to meet service delivery demands;
- increase in Council's administrative pressures including but not limited to Risk Management, Work Health and Safety, increased Legislative compliance requirements, government reporting and Essential Services Commission of SA [ ESCOSA ] reporting requirements;
- State Government cost shifting to local government in many areas;
- increases in fuel, electricity and water supply costs.





## 5. Continuing Services

All councils have basic responsibilities under the Act and other relevant legislation. These include:

- numerous regulatory activities (increasing each year);
- supporting the elected Council;
- setting rates, preparing an annual business plan and budget, and determining longer-term strategic management plans for the area;
- management of basic infrastructure including roads, footpaths, public open spaces;
- street lighting and storm-water drainage;
- street cleaning, rubbish collection, recycling and waste management;
- Development planning and control, including building safety assessment;
- various environmental and public health services, including litter and nuisance enquiries.

Council also provides, performs or contributes to a range of additional services and programs in response to community needs, including (but not restricted to):

Mobile Library Service	Asset Management
Cemeteries	Animal and Plant Control
Booleroo Centre Airstrip	Walking and Riding Trails and Rail Trails
Melrose Licensed Post Office	Parking
Community Wastewater Mgt Schemes x 4	Playgrounds
Community Bus	Property Searches
Community Development	Public Toilets
Community Grants	Medical Facility
Community Engagement and Information	Recreation and Sporting Facilities
Community Passenger Transport	Road Construction and Maintenance
Community Halls and public venues	Leases
Abandoned Vehicles	StarClub Program
Council Newsletters	Rural Road Signs

Customer Service	Urban Street Signs
Caravan Parks	Street Trees and Gardens
Dog and Cat Management	Swimming Pool (Public)
Economic Development	Tourist and historical sites
Fire Prevention	Traffic Control
Food Act Administration	Waste Management Transfer Stations
Health Act Administration	Willowie Landfill Management
Safe Drinking Water Act Administration	Jetty Management
Safe Food Handling Training	Waste Collection
DrumMuster	Recycling Collection
Desludging Programs	Council Website
Environmental Health	Council Facebook Page
Local Nuisance and Litter Control Act	Kerbing Watertable Footpaths Floodways
Building Approvals	Tourism information and promotion
Planning Approvals	Weeroona Island Water Supply
Boat Launching Facility	Regional Development
Tidy Towns	Coastal Protection
Immunisation	Citizenship Ceremonies



## 6. Capital Expenditure - Project Priorities for the 2019/2020

PROJECT	DETAIL	\$0
<b>CAPITAL EXPENSES - EXISTING ASSETS</b>		
<b>Office Equipment</b>		
Computer & Server Upgrades	Replace 22 Computers & Server Software Upgrade	\$35,000
<b>Total Office Equipment</b>		<b>\$35,000</b>
<b>Buildings</b>		
Front Office Upgrade (Post Office)	Replace Fascia & Painting	\$10,500
Melrose Caravan & Tourist Park	Re-Investment Upgrades	\$80,000
Melrose Public Toilets	Fixtures, Fittings & Painting	\$5,000
Weeroona Island Public Toilets	Fixtures, Fittings & Painting	\$5,000
Wilmington Hall	Paint Exterior	\$15,000
Appila Hall	Wall and Window Repairs, Paving & Painting	\$15,690
<b>Total Buildings</b>		<b>\$131,190</b>
<b>Plant &amp; Equipment</b>		
Director Works Vehicle	Replacement	\$58,000
Operations Supervisor Vehicle	Replacement	\$47,000
Single Cab Utility	Replacement	\$38,000
Dual Cab Utility	Replacement	\$43,000
Truck Semi	Replacement	\$100,000
Toro Mower	Replacement	\$30,000
Roller	Rebuild	\$30,000
2 x NPTN Vehicles	Replacements	\$45,000
<b>Total Plant and Equipment</b>		<b>\$391,000</b>
<b>Roads Resheeting – Category 1, 2, &amp; 3</b>		
<b>Category One</b>		
Abbott Rd	Voigt Rd to Carling Rd 0.6km	\$16,800
Hammond Rd	Brindinna Rd to Hillview Rd 2km	\$56,000
Hammond Rd	Bury to Ward 1.6km	\$44,800
Telowie Rd	Poles Rd to Jacobs Rd 4km	\$112,000
White Park Rd	South Rd section west 1.5km	\$42,000
Gunyah Rd	Racecourse Rd to Bitumen 1.8km	\$50,400
Acacia Rd	Horrocks Hwy east 0.5km	\$14,000
		<b>\$336,000</b>
<b>Category Two</b>		
Bottrall Dr	Yarrowie towards Boundary - 0.2km section	\$5,000
Butterick Rd	Featherstonhaugh Rd to Ogilvy Rd 0.26km	\$6,500
Dust Bowl Rd	Germein Gorge Rd - north 0.5km	\$12,500
Gladstone Rd	Boundary to resheet 1.8km	\$45,000
Wegner Rd	Hall Rd east toward Pine Creek Rd 0.6km	\$12,500
Whim Rd	1km east of Collins Rd to Booleroo Rd 5km	\$125,000
Willochra Rd	White Well Rd - north 1.1km	\$27,500
Willochra Rd	White Well to Joppich Rd 1.7km	\$42,500
Yarrowie Rd	Boundary towards Catford Rd 1.7km	\$42,500
Yarrowie Rd	Great Northern Drive to Abbott Tce 0.15km	\$3,750
		<b>\$322,750</b>
<b>Category Three</b>		
Shanks Rd	Bend to end 0.9km	\$28,000
		<b>\$28,000</b>
<b>Reseals, Kerbing, Watertable, Footpaths, Floodways</b>		
Stuart Street Melrose	Re seal footpath from <i>Wozza's BnB</i> to <i>Over the Edge</i>	\$25,000
Booleroo Centre Unity Housing	Instate footpath & drainage	\$8,000
Tinline Road, Murray town	Reseal 20m Footpath (west) + Concrete 3 driveways	\$30,000

PROJECT	DETAIL	\$0
1 Nott Street, Melrose	Re-construct & Seal Road Verge 22m x 4m	\$5,000
High Street, Wirrabara	Re-construct & Seal Road Verge 10m x 2m	\$3,000
Whitby St, Melrose (Nott St to Stuart St)	Re Seal 4m from gutters NW side	\$70,000
Arthur St, Booleroo (Stephens to Avice)	Re Seal 132m x 4m (side of carriageway only)	\$10,560
<b>Total Reseals, Kerbing, Watertable, Footpaths, Floodways</b>		<b>\$151,560</b>
<b>Infrastructure</b>		
Heavy Vehicle Regulatory Signage on Rural Roads	Floodway, Give Way, Corner etc	\$50,000
Master Keying System	Security Keys & Locks	\$6,000
Nectar Brook Creek Crossings	Concrete floodway x 2	\$60,000
Port Germein Cemetery	Pathway construction	\$15,000
Wirrabara Cemetery	Drainage & Civil Works	\$30,000
Melrose to Wilmington Rail Trail	3 x Bridges	\$8,800
Wirrabara to Stone Hut Rail Trail	Trail Resurfacing	\$21,200
Melrose CWMS	Required Upgrade to Irrigate Oval	\$58,000
Port Germein Seawall	Rock Armouring	\$72,000
<b>Total Infrastructure</b>		<b>\$321,000</b>
<b>TOTAL CAPITAL EXPENSES - EXISTING ASSETS</b>		<b>\$1,716,500</b>
<b>CAPITAL EXPENSES - NEW ASSETS</b>		
<b>Roads</b>		
Wirrabara Caravan Park	All-Weather Road to new Ablution block 0.5km	\$12,500
<b>Total Roads</b>		<b>\$12,500</b>
<b>Plant &amp; Equipment</b>		
Quadsaw, Multi Carrier and Tractor Arms	Roadside tree trimming	\$43,000
10kva Generator	CWMS System Backup	\$8,000
Wacker Sludge Pump		\$4,500
<b>Total Plant &amp; Equipment</b>		<b>\$55,500</b>
<b>Sealing, Kerbing, Watertable, Footpaths, Floodways</b>		
Beauval Street, Wilmington	Construct & Seal Footpath, Kerbing & tree removal	\$105,000
Turenne Road (Calvary Dr to North Flinders Esplanade)	Construct and Seal 170m and Kerbing	\$98,000
Denman Rd (Turenne Rd to North Flinders Esplanade)	Construct and Seal 200m and Kerbing	\$92,000
Bishop Street Melrose	Construct & Seal 220m	\$77,880
Fuller Street Melrose	Construct & Seal 200m	\$70,800
Edwards Street, Wilmington	Construct & Seal 130m (Angas Tce to Dignan St)	\$46,020
Horrocks Highway road verge, Wilmington	Construct & Seal entrance to 24169 Horrocks Hwy	\$18,000
Angas Tce, Wilmington	Construct & Seal 150m (Beauval Rd to Edwards St)	\$53,100
<b>Total Sealing, Kerbing, Watertable, Footpaths, Floodways</b>		<b>\$560,800</b>
<b>Infrastructure</b>		
Willowie Landfill	New Cell Base (paddock rock)	\$32,000
Melrose Playground Upgrade	Water Feature	\$8,600
Wirrabara Playground	New Shade	\$63,000
Weeroona Island Boat Ramp	Rock Armouring upgrade	\$5,000
Tandowie Reserve	Seating	\$2,000
Bluff Civil Works	Bluff Rd, Go Cart Track & Lookout	\$546,000
Port Germein Foreshore	Construction of Boardwalk	\$124,456
Booleroo Cemetery Car Park	Construct gravel car park opposite cemetery	\$8,000
<b>Total Infrastructure</b>		<b>\$789,056</b>
<b>TOTAL CAPITAL EXPENSES - NEW ASSETS</b>		<b>\$1,417,856</b>
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>\$3,134,356</b>

## 7. Non-Financial Performance Measures

### 7.1 Targets and Outcomes - 2018/2019 Measures

The following table shows the 2018/2019 non-financial performance measure targets and outcomes for the financial year ending 30 June 2019:

TARGET MEASURE	OUTCOME
Review Council's Strategic Management Plan	Continued
Coordinate the Local Government Elections	Completed
Update and Monitor the Long Term Financial Plan and Asset Management Plans	Completed
Continue the ongoing review of Council policies and procedures	Continued. All mandatory policies in place and scheduled reviews of all policies on track
Continue the promotion of "Remarkable Experience"	Developing Promotional Material including Brochures and Website
Continue Council's Monthly Newsletter, Facebook posts and Website updates for public communication	Continued
Resheet 7.3kms of category 1 unsealed roads	8.55kms Completed <ul style="list-style-type: none"> <li>• 1.5kms Amyton Road (East of Carling Road to Bury Road)</li> <li>• 1.8kms Gladstone Road (From Appila Laura Road to Boundary)</li> <li>• 3kms Middle Track (Days Eggs to Pole Road)</li> <li>• 1.25km Rosslyn Road (From Archie to Dustbowl Road)</li> <li>• 1km Scenic Drive North (Broad Creek to Jenkins Road)</li> </ul>
Resheet 24.2kms category 2 unsealed roads (note Scenic Drive North moved to category 1 above)	23.5kms Completed <ul style="list-style-type: none"> <li>• 1km Alexis Road (From Acacia to Peppermint Box Road)</li> <li>• 1km Coonatto Road (From Horrocks Highway)</li> <li>• 1km Gunyah Road (North of Homestead Rd)</li> <li>• 2kms Mahood Road (From Borgas to Wirrabara-Appila Road)</li> <li>• 1.6kms Millers Road (widen &amp; resheet 1.6km)</li> <li>• 3kms Noel Smith Drive (Augusta Highway to Middle Track)</li> <li>• 4kms Tarcowie Road (3km from White Cliffs Road &amp; last 1km to boundary)</li> <li>• 2.8kms Wegner Road (From Horrocks Highway for 2km)</li> <li>• 1km Whim Road (1km East from Collins Road)</li> <li>• 2.9kms Willochra Road (Whim to McCallum Road)</li> <li>• 3.2kms Willochra Road (Cowan to Reichstein Road)</li> </ul>
Resheet 1.2kms category 3 unsealed roads	1.2kms Completed <ul style="list-style-type: none"> <li>• Arthur Road (From Girdham Road to Clarke Road)</li> </ul>
Road Rubble - Operations	Fully utilised in operational works to patch numerous roads throughout the district.

Construct and Seal roads in Melrose, Port Germein, Weeroona Island, Wilmington and Wirrabara	Completed
Construct and Seal 1km of Booleroo Road "Harris Hill"	Completed
Reseals in Melrose, Wirrabara and Booleroo Centre	Completed
Install Floodways and Drainage in Wilmington	Completed
Undertake drainage works on Perroomba Road, Murray Town and the Wilmington Tennis Courts, Bowls Club & Golf Club.	Completed
Install culverts on Gunyah Road	Completed
Install Concrete floodways on Alexis and Gogler Road	Completed
Install a new Shade at the Wirrabara Playground	To be transferred to the 2019/20 Financial Year.
Paint the Booleroo Swimming Pool, upgrade changerooms and install solar power.	Completed
Upgrade the Wilmington Cemetery Niche Wall	Completed
Complete the CWMS desludging program	Completed
Investigate suitable rubble pits for resheeting of roads	Continued with new pits identified and tested
Demolishing of the Depot house	Completed
Purchase and install cones and gables for the Booleroo Airstrip	Completed
Install new Boundary Signage	Completed
Carry out footpath refurbishment in Melrose, Booleroo Centre, Wilmington, Wirrabara and Port Germein	Completed
Continue works on the Wilmington to Melrose Rail Trail	Completed
Complete closure of old Landfills	Completed
Melrose Council Office Amenities Upgrade	Completed
Continue the Community Assistance Grants	Completed
Continue Membership with the Regional Development Board	Continued
Provide and subsidise Rural Doctors consulting rooms in Wilmington and Wirrabara	Continued
Provide Annual School Awards	Continued
Continue membership to the Flinders Mobile Library	Continued
Work with agencies for the continuance of the Northern Passenger Transport Network	Continued
Facilitate Annual Australia Day Awards	Continued
Continue to be an active member in the Legatus Group	Continued
Continue support for StarClub Program	Continued

Continue the Leases of Community and Sporting Facilities	Continued
Continue to encourage growth or new businesses in the region	Continued
Continue to work with the LGA for a new CWMS for Port Germein and upgrade of the Wilmington CWMS	Feasibility Study Port Germein approved Wilmington Upgrade commenced
Wirrabara Silo Art	Artwork completed, construction of car parking and fencing and installation of seating to be completed by 30 July 2019.
Wilmington Main Street Upgrade	Council has consulted with the Community to amend the scope of works which has delayed the projects. Works are anticipated to be completed early in the 2019/20 financial year.
Port Germein Seawall Upgrade	Council is continuing to work with State Government to secure access to the land to construct the Seawall. Work is anticipated to be completed in the 2019/20 financial year.
Continue works to develop the Bluff Lookout	Council is continuing to work with the State Government to obtain an agreement to commence works. Works anticipated to be completed in the 2019/20 financial year.

## 7.2 Proposed 2019/2020 Measures

The following proposed non-financial performance measures for the 2019/2020 financial year are linked to *Our 2020 Vision*, District Council of Mount Remarkable Strategic Management Plan 2008 - 2020, namely:

- Review Council's Strategic Management Plans
- Continue the ongoing review of Council policies and procedures
- Continue the Rebranding of the Council and the promotion of "*Remarkable Experience*"
- Continue Council's Monthly Newsletter, Facebook posts and Website updates for public communication
- Resheet 12 kms of category 1 unsealed roads
- Resheet 13 kms category 2 unsealed roads
- Resheet 0.9 kms category 3 unsealed roads
- Patching of various roads
- Construct new sheeted road to Wirrabara new Ablution Block
- Reseal road verges in Melrose, Wirrabara & Booleroo Centre
- Construct and seal roads and kerbing in Wilmington, Weeroona Island & Melrose
- Install floodways at Nectar Brook Road
- Undertake refurbishment works at Appila and Wilmington Halls and Weeroona Island and Melrose public toilets
- Undertake drainage and civil works in Wirrabara Cemetery
- Install footpaths in the Port Germein Cemetery
- Develop a new carpark at the Booleroo Cemetery
- Carry out footpath refurbishment Murray Town
- Install 3 bridges Wilmington to Melrose Rail Trail
- Commence resurfacing Wirrabara to Stone Hut Rail Trail
- Continue to investigate suitable Rubble Pits throughout the District for resheeting of roads
- Continue the Community Assistance Grants
- Continue Membership with the Regional Development Board

- Provide and subsidise Rural Doctors consulting rooms in Wilmington and Wirrabara
- Provide Annual School Awards
- Continue membership to the Flinders Mobile Library
- Work with agencies for the continuance of the Northern Passenger Transport Network
- Facilitate Annual Australia Day Awards
- Continue to be an active member in the Legatus Group
- Continue support for StarClub Program
- Continue the Leases of Community and Sporting Facilities
- Continue to encourage growth or new businesses within the region
- Continue works to develop the Bluff Lookout
- Continue working with DEW and other parties to progress ‘Around the Mount’ bike trail concept
- Continue to work on access and development of cycling trails in the Wirrabara Forest
- Continue working with agencies to complete the seawall works at Port Germein
- Commence installation of Heavy Vehicle Regulatory Signage
- Upgrade Melrose CWMS to facilitate watering of Melrose Oval

## 8. Grant Funding

Local Government receives four types of Financial Assistance Grants funding, namely:

### **General Purpose & Local Roads Grants (Federal)**

Council has complete discretion as to expenditure of funds received.

### **Roads to Recovery & Supplementary Road (Federal)**

Whilst funds received are to be spent on road projects, Council has complete discretion on whether such spending is on maintaining, renewing or upgrading roads.

The Federal Government Financial Assistance Grants (FAGs) (both general purpose and local roads components), are normally received in four quarterly payments in the year it applies. For the past three years 50% of the funding has been paid in the previous year, which Councils are unable to report as a prepayment and transfer to the actual year the works will be completed. Council has once again been advised that 50% the 2019/2020 funding allocation will be received in the 2018/19 financial year along with two (2) years of Supplementary Road funding.

<b>Grant Allocation</b>	<b>Expected</b>	<b>2019/20 Actual</b>
General Purpose (Grants Commission)	\$1,597k	\$799k
Local Roads (Grants Commission)	\$380k	\$190k
Supplementary Local Road Funding (Prepaid in 2018/19)	\$183k	\$0k
Roads to Recovery	\$258k	\$372k
<b>Total Financial Assistance Grant Funding</b>	<b>\$2,418k</b>	<b>\$1,361k</b>

### **Specific Purpose Grants**

Local Government can also receive, by application, funding for specific purposes are only to be spent on specific projects or programs. The income expected for the 2019/20 financial year for Specific Purpose Grants include:

DCSI/HACC	\$198k
Port Germein Seawall	\$58k
<b>Total Specific Purpose Grants</b>	<b>\$256k</b>

## 9. Funding the Business Plan

An operating deficit of \$886k is being targeted in 2019/2020. The operating surplus measures the difference between operating revenue and expenses for the period. The Council's long-term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue. This deficit is due to Federal Assistance funding being received in the 2018/19 financial year.

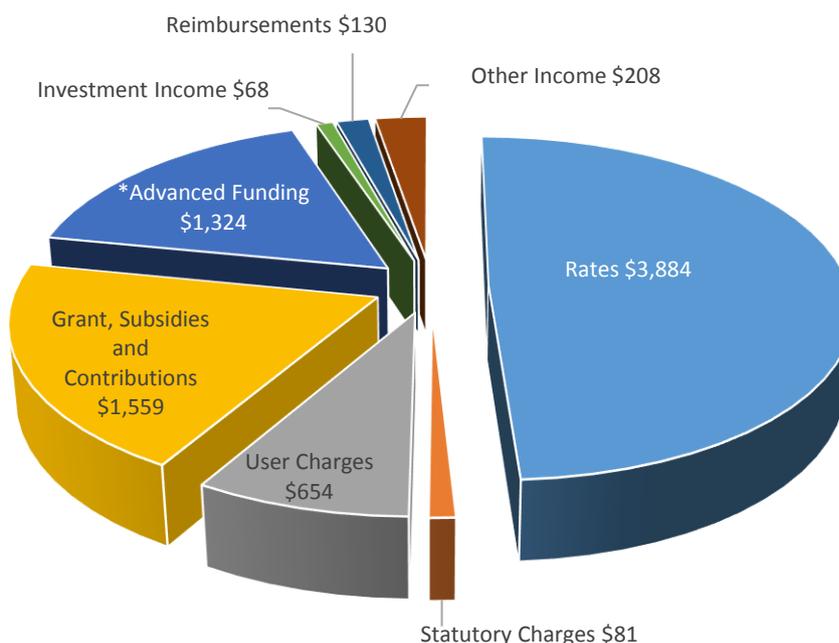
Council's revenue in 2019/2020 includes \$3.8M proposed to be raised from general rates and service charges. These charges include general rates, fines and interest, Waste Management Charges, CWMS Charges, NRM Levy, rate rebates, (mandatory, discretionary, remissions and write offs), legal charges, Weeroona Island Water Supply (Supply Charges).

This is based on an increase of 2%. There is little forecast growth expected for the region accordingly no increases to rates revenue has been factored in for growth.

Other sources of proposed revenue for the Council are:

- **User Charges**  
Other Waste Management Income, Cemeteries Income, General Sales, Melrose Caravan Park Hire Fees, Melrose Post Office Commissions and Box Rentals, Weeroona Island Water Supply (Water Usage) and Sundry Charges, Other User Charges.
- **Statutory Charges set by State Government**  
Statutory Charges, Expiation Fees.
- **Grants and Subsidies**  
Federal Assistance Grants, Supplementary Roads funding, Roads to Recovery funding, Northern Passenger Funding.
- **Investment Income**  
Interest received on investments and community loans.
- **Other Revenue**  
Private Works, Insurance Claims, Other Reimbursements.

### Proposed 2019/20 Operating Income

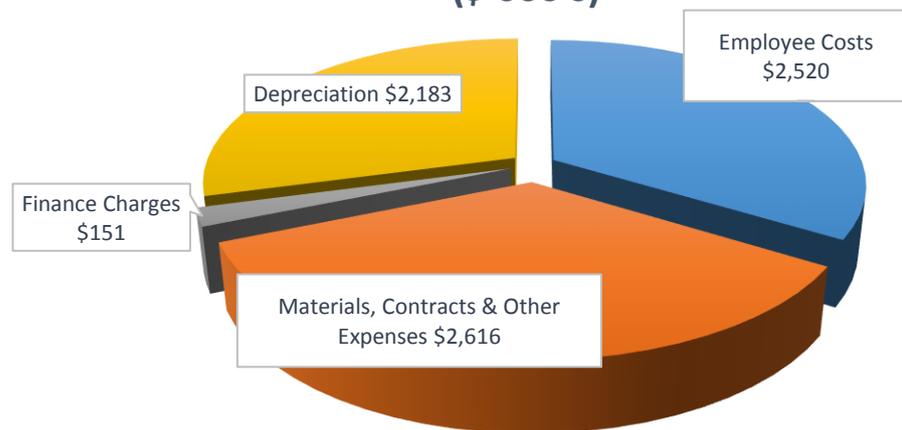


\* the above graph includes the advanced (prepayment) of the Federal Assistance Grant (FAGS) received in the 2018/19 financial year.

Council’s operating expenditure in 2019/2020 is based on an increase of 2% being;

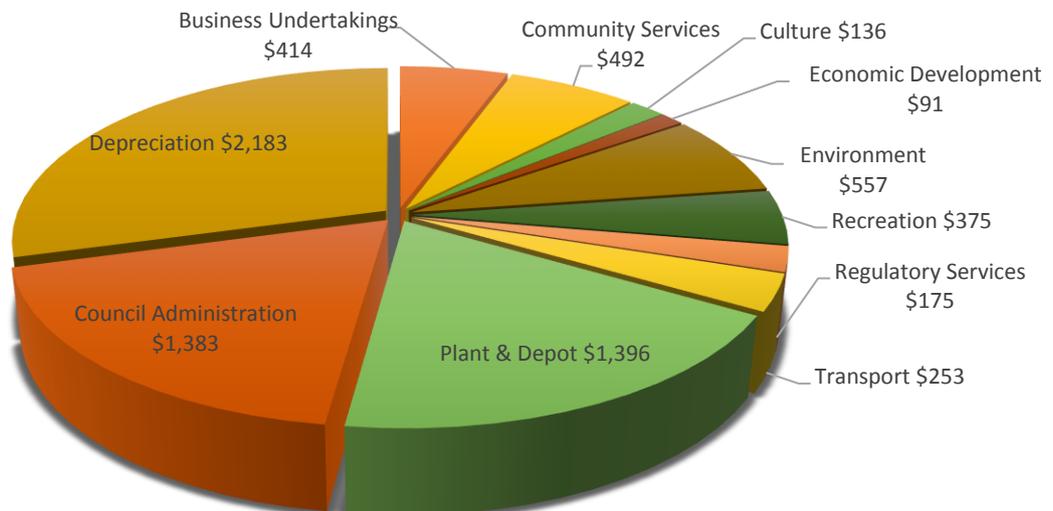
- \$2.5M is proposed for employee costs (note 27 pay periods this financial year) which comprises of salaries and wages, leave expenses, workers compensation & superannuation; and
- \$2.6M for materials and contractors being for electricity, gas, water, telephone and internet, fuel – ULP and diesel, oils and lubricants, construction and general maintenance materials, office consumables, computer maintenance and software etc, this also includes other expenditure consisting of Council Member expenses, government levies, fringe benefits tax, travel and accommodation, conferences and seminars, memberships and subscriptions, printing and postage, publishing and/or advertising, office stationery, donations and/or contributions, vehicle registration, insurances, volunteer expenses, grants and/or loans to external bodies, bad debts, other expenses.
- Other sources of proposed expenditure for the Council are depreciation and finance charges for principal and interest payments and bank charges.

### Proposed 2019/20 Operating Expenditure (\$'000's)



Further to the above operating expenditure by source, below is a graph indicating the proposed annual operating expenses by various functions of Council. These functions include activities in which the Council provide across all aspects of the business.

### Proposed 2019/20 Operating Expenditure by Function (\$'000's)



*The activities included in each Council function's in the graph above are:*

### **Business Undertakings**

Melrose Caravan Park, Melrose Post Office, Private Works, Community Wastewater Management Schemes, Weeroona Island Water Supply.

### **Community Services**

Public Order & Safety, Emergency Services, Health Services, Pest Control, Child & Youth Services, Mount Remarkable Community Bus, Community Transport (inc Northern Passenger Transport Network), Community Amenities, Cemeteries, Public Conveniences, other Community Services (inc Community Assistance Grants).

### **Culture**

Flinders Mobile Library contribution, Cultural Services, Community Halls (inc Council owned RSL and CWA rooms).

### **Economic Development**

Regional Development Australia contribution; Support to Local Businesses, Tourism.

### **Environment**

Agricultural Services, Waste Management (inc Willowie Landfill and Transfer Stations), Domestic Waste, Recycling, Stormwater & Drainage, Street Cleaning, Street Lighting, Natural Resources Management contribution, other Environment (inc Hard Waste Collection).

### **Recreation**

Port Germein Jetty, Tidy Towns Program, Sporting Reserves & Facilities, Swimming Pools, Playgrounds, StarClub Field Officer contribution, OPAL Program contribution.

### **Regulatory Services**

Fire Prevention, Dog & Cat Management, Building & Planning, Health Inspection, Abandoned Motor Vehicles.

### **Transport**

Booloroo Centre Airstrip, Bridges, Footpaths & Kerbing, Roads – sealed, formed, unformed, natural formed, Traffic Management.

### **Plant & Depot**

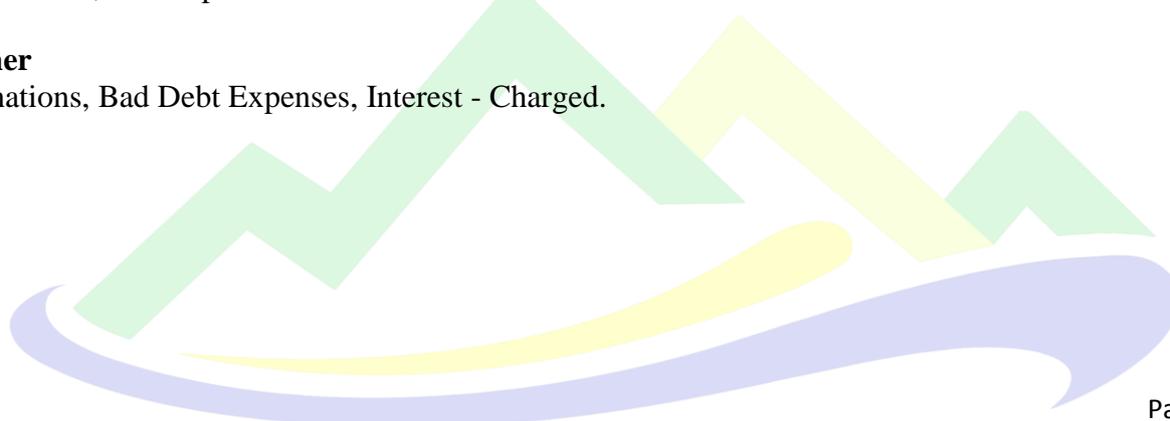
Machine Operating, Testing & Tagging of equipment, Depot Expenditure, Work Health Safety (inc Training).

### **Council Administration**

Governance, Elected Members, Accounting / Finance, Payroll, Human Resources, Work Health Safety (inc Training), Information Technology, Communications, Rates Administration, Records Management, Occupancy, Contract Management, Customer Service, Asset Management, Audit Committee, Development Assessment Panel.

### **Other**

Donations, Bad Debt Expenses, Interest - Charged.



## 10. Uniform Presentation of Council Finances

The Uniform Presentation of Council Finances together with the results of the Key Financial Indicators provides a summarised report that focuses on Council's finances at a strategic level.

The Summary of Financial Position report highlights the operating surplus (deficit) measure which is considered the most critical indicator of a Council's financial performance. The result of this report is the movement in Net Financial Liabilities (Net Lending / Borrowing) for the year based on Council's planned capital and operating budgets for that year. Achieving a zero result on the net lending / (borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's income (with income including amounts received specifically for new / upgraded assets).

	Budget Review #2 y.e. 30 June 2019	Proposed Budget y.e 30 June 2020	LTFP
	\$,000	\$,000	\$,000
<b>Section 1:</b>			
Operating Revenue	8,307	6,584	7,779
less Operating Expense	(7,726)	(7,470)	(7,454)
<b>Operating Surplus / (Deficit) before Capital Amounts</b>	<b>581</b>	<b>(886)</b>	<b>325</b>
<b>Section 2:</b>			
<b>less Net Outlays on Existing Assets</b>			
Capital Expenditure on renewal and replacement of Existing Assets	2,412	1,717	1,550
less Depreciation, Amortisation & Impairment	(2,161)	(2,183)	(2,183)
less Proceeds from Sale of Replaced Assets	(94)	(97)	(50)
	<b>157</b>	<b>(563)</b>	<b>(683)</b>
<b>Section 3:</b>			
<b>less Net Outlays on New &amp; Upgraded Assets</b>			
Capital Expenditure on New & Upgraded Assets	1,492	1,418	750
less Amounts specifically for new or upgraded Assets	(1,087)	(58)	0
less Proceeds from Sale of Surplus Assets	0	0	0
	<b>405</b>	<b>1,360</b>	<b>750</b>
<b>Section 4:</b>			
<b>Net Lending/ (Borrowing) for Financial year</b>	<b>19</b>	<b>(1,683)</b>	<b>258</b>

The above data indicates that Council will borrow \$1.683M to complete its annual program, but once again this is disproportionate due to a significant proportion of the Financial Assistance Grants being received in the 2018/19 financial year. A full explanation of the 2019/20 financial year components to the above Uniform Presentation of Finances is contained in Appendix A.

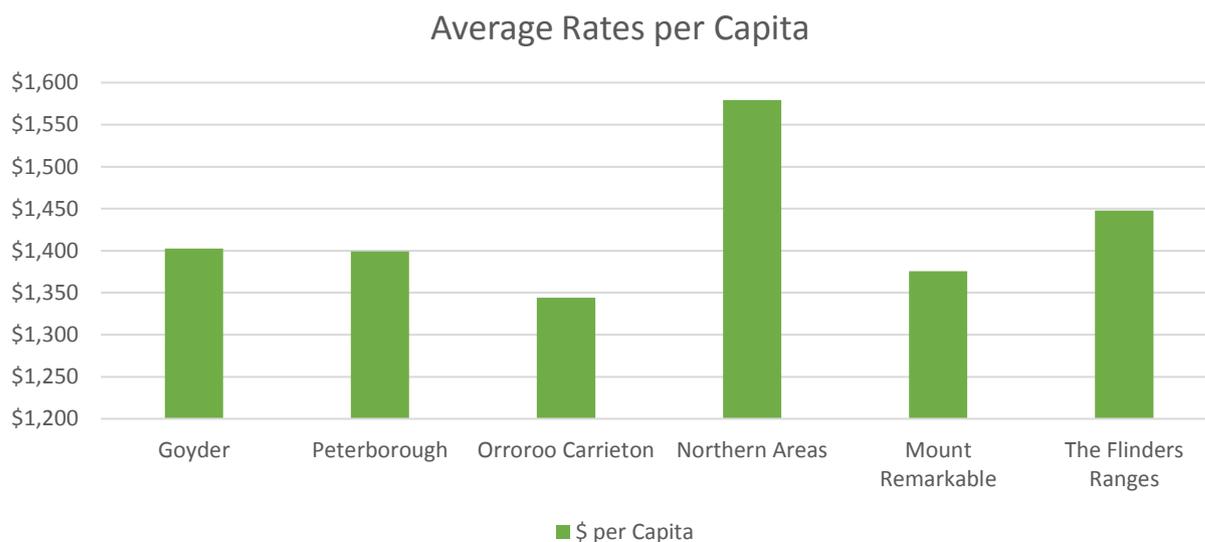
## 11. Rating Arrangements 2019/2020

### 11.1 Business Impact

The Council has considered the impact of rates on all businesses in the Council area, including Primary Production. In considering the impact, Council assessed the following matters:

- those elements of the Council’s Strategic Management Plan relating to business development;
- the equity of the distribution of the rate burden by rating using one rate in the dollar against capital value;
- Council’s policy on facilitating local economic development through its financial support to the Regional Development Australia Board, who employ a small business advisor;
- assisting tourism product development;
- rebates of rates given to certain businesses where Council considered rates levied were beyond the capacity of those businesses to pay;
- specific projects that have principally provided benefit to the primary producers included;
- a continuing proactive effort in promoting the Single Farm Enterprise benefit which has reduced the rate burden on primary production enterprises;
- continuation of the CWMS implementation program which will assist both residential and business land uses to dispose of waste water. These Schemes will have a largely beneficial use to high water usage businesses e.g. hotels, caravan parks and other accommodation facilities;
- Increased Regulatory Requirements and Legislative compliance;
- In accordance with Section 166(3a) of the Local Government Act 1999, the previous 15% rate capping provided will cease as it cannot exceed 3 years.

Further to these matters the Council also considers the actual rates charged per individual comparatively to Councils of similar size and region. Below indicates the general rates paid per Capita, which outlines that this Council is one of the lowest in the region.



## 11.2 Method Used to Value Land

Council may adopt one of three valuation methodologies to value the properties in its area;

- Capital Value - the value of the land and all of the improvements on the land.
- Site Value - the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value - a valuation of the rental potential of the property.

Council conducted a review of its basis of rating to ensure that the rating methodology it applies generates equitable outcomes for all classes of ratepayers. The review focussed on what share of total rate revenue will be collected from different types of properties (for example commercial, industrial, primary production and residential) and of different relative values (high or low).

Council proposes to adopt:

- Capital value based rating;
- Using land use Council-wide as the basis of differential rating;
- Maintaining a fixed charge when implementing changes to the basis of rating; and
- Using a common rate for all properties Council-wide.

## 11.3 Adoption of Valuations

Council is proposing to adopt the valuations made by the Valuer-General. If landowners are dissatisfied with the valuation made by the Valuer-General then they may object to the Valuer-General in writing, within 60 days of receiving notice of the valuation on their rate notice, explaining the basis for the objection, provided they have not:

- (a) previously received a notice of this valuation under the Local Government Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously had an objection to the valuation considered by the Valuer-General.

The contact details for the State Valuation Office are:

GPO Box 1354

ADELAIDE SA 5001

Email: [lsg.objections@sa.gov.au](mailto:lsg.objections@sa.gov.au) or Telephone: 1300 653 345

The Council has no role in this process. It is important to note that the lodgement of an objection does not change the due date for payment of rates.

## 11.4 General Rates

All land within a Council area, except for land within a specific exemption (eg. Crown land, Council occupied land and other land prescribed in Section 147 of the Act), is rateable. The Act provides for a Council to raise revenue for the broad purposes of the Council through a general rate which applies to all rateable properties. For the 2019/2020 financial year, Council is raising general rate and service charge revenue of \$3.8M.

### 11.4.1 Fixed Charge

The Council is proposing to continue to impose a fixed charge system, rather than a minimum rate. This financial year the fixed charge will be \$325.50. This fixed charge is levied uniformly on all non-contiguous assessments, unless the principal ratepayer has applied for and been granted the benefit of a Single Farm Enterprise. In this instance, only one fixed charge is applied to that Farm Enterprise. The fixed charge is levied against the whole of an allotment (including land under a separate lease or licence) and only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The reasons for imposing a fixed charge are:

- the Council considers it appropriate that all rateable properties make a reasonable base contribution to the cost of administering the Council's activities;
- the Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property;
- the fixed charge system has a lesser proportionate impact on lower income earners than a minimum rate system;
- the fixed charge system is more readily understandable than a minimum rate system.

#### 11.4.2 Differential General Rates

The differential general rates pursuant to Section 156(1)(a) of the Local Government Act 1999 is proposed to be declared by Council as 0.3061 cents in the dollar for the 2019/2020 financial year.

### 11.5 Separate Rates

#### **Natural Resources Management (NRM) Levy (N.B. This is a State Government Levy)**

Councils are required, by the State Government, to collect an amount specified as the Northern & Yorke NRM Levy on all rateable land. Collection occurs on behalf of the State Government via the Northern & Yorke NRM Board, which uses the funds to manage natural resources.

**Please Note: Council objects strongly to the NRM Levy being shown on the Council Rates Notice as if it is part of council rates; it is not a Council levy. Rises in the NRM Levy are not rises imposed by Council yet they inflate the bottom line on your rates notice. The Local Government Association General Meeting in April 2016 passed a motion objecting to the collection of the NRM Levy by councils and to lobby the State Government to get this State NRM Levy as a separate notice to the community.**

The Northern & Yorke NRM Board has declared a total contribution to be raised by Council from this area of \$121,271, being an increase of \$7,166. The Board has advised that the Board will continue to use, the value of rateable land (capital value) as the basis for determining the Regional NRM Levy which will mean a rate of 0.0254 cents in the dollar for the 2019/2020 financial year.

Any queries relating to the NRM Levy should be directed to the Northern and Yorke Natural Resources Management Board, Unit 2/17 Lennon Street Clare SA 5453, Phone: (08) 8841 3400 email: [DEWNR.NYNRBoard@sa.gov.au](mailto:DEWNR.NYNRBoard@sa.gov.au), web [www.nynrm.sa.gov.au](http://www.nynrm.sa.gov.au).

### 11.6 Service Charges

The Council continues to raise revenue by means of service charges because of:

- the concept of user pays;
- the nature of the service;
- the cost to operate and maintain the service;
- the capital cost to establish the service;
- the cost to improve or replace the service;
- recognition that the value of a property is likely to be enhanced by the availability of the service, whether or not the service is actually being used.

Properties rebated from payment of general rates in part or in full, are not provided with a rebate on these service charges.

### **11.6.1 Community Wastewater Management Schemes**

The Council provides a Community Wastewater Management Scheme (CWMS) to all residential, commercial and vacant properties in Wilmington, Melrose, Booleroo Centre and Wirrabara. The Council will recover the cost of servicing the construction loans, operating and maintaining these services for this financial year through the imposition of service charges for each occupied property unit and for each vacant allotment of \$526.20 in the 2019/2020 financial year.

The charges were increased to the current levels over a period of time to comply with a sustainable pricing regime being promoted by the State Government and the Local Government Association. A move in this direction will ensure that the current Schemes, together with any future Schemes, receive appropriate State Government financial assistance and are sustainable financially in the longer term.

### **11.6.2 Waste Management**

In the 2019/2020 financial year, Council will continue to provide a weekly kerbside waste collection service and fortnightly recycling collection to townships in the Council area and to the rural residential properties abutting the collection route.

The cost to operate these services is beyond Council's ability to absorb in general revenue and it would not be equitable to all ratepayers for them to do so. Council will therefore continue to recover the cost of these services through the imposition of a service charge of \$255.60 for the collection and disposal of domestic waste and of recycling. The service charge will apply to all occupied properties that have access to the service, regardless of whether or not the service is utilised. The exception is vacant land.

Where the service is available to non-rateable land, the charge is levied against that land. Where the service is made available after the declaration of rates, Section 188 of the Act permits Council to apply the charge pro rata against the remaining period of the financial year.

### **11.6.3 Weeroona Island Water Supply**

The cost to operate the Weeroona Island Water Supply is beyond Council's ability to absorb in general revenue and it would not be equitable to all ratepayers for them to do so. Pursuant to Section 155 of the Local Government Act 1999 the Council will recover the cost of operating and maintaining this service for this financial year through the imposition of an annual service charge and a supply charge (Tier 3) per kilolitre of water supplied as set out in the South Australian Water Corporation Fees and Charges Schedule 2019/2020. The 2019/20 fees are an annual service charge of \$301.60 per annum on each assessment of rateable and non-rateable land and \$3.699 per kilolitre of water supplied within the township of Weeroona Island to which Council makes available the 'Port Flinders' Water Supply.

### **11.6.4 Road Rental**

Persons wishing to rent a road pursuant to Section 222 of the Act, will be imposed a rate of 0.01 cents in the dollar of the road estimated value for the 2019/2020 financial year.

## **11.7 Rate Concessions**

CWMS and Water Supply concessions will be determined by State Government.

## 11.8 Quarterly Payment of Rates

The Act provides that rates are payable in four quarterly instalments. The quarterly instalments must be approximately equal in value and a rate notice in relation to each instalment must be sent at least 30 days and no more than 60 days before payment is due. The due dates for instalments for 2019/2020 are proposed to be:

- 27 September 2019;
- 13 December 2019;
- 27 March 2020;
- 12 June 2020.

## 11.9 Methods by Which Rates May Be Paid

Council continues to provide a wide variety of payment methods, including:

- Direct Debit      Account Name: The District Council of Mount Remarkable  
                                 Account BSB: 105-091    Number: 020809040
- BPay              Biller Code 2253
- Post:              PO Box 94, Melrose SA 5483
- In person at the office of the Council on 3 Stuart Street Melrose between the hours of 9.00 am to 5:00 pm Monday to Friday. Council also has EFTPOS facilities available.
- Centrepay - (555012845S).

## 11.10 Postponement of Rates for Seniors

Section 182A of the Act allows eligible Senior Ratepayers to postpone a proportion of their Council rates each financial year commencing in 2007/2008 (there is a threshold amount of rates which cannot be postponed). The outstanding rates remain a charge on the property until it is sold or the Senior person no longer lives on the property or becomes ineligible to continue the postponement. For further information, please contact the Rates Officer at the Council office.

## 11.11 Late Payment of Rates

The Local Government Act 1999 provides that Councils impose a fine penalty of 2.0% on any payment of rates that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late. For each financial year this interest rate is determined by the Local Government Association Cash Advance Debenture Rate.

Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. Should rates remain unpaid more than 30 days after the due date, unless alternative payment arrangements have been agreed with the Council, the debt may be referred to a debt collection agency for collection. The debt collection agency charges collection fees to the ratepayer.

When Council receives a payment in respect of overdue rates, it applies the money received as follows:

- first - to satisfy any costs awarded in connection with court proceedings;
- second - to satisfy any interest costs;
- third - in payment of any fines imposed;
- fourth - in payment of rates, in chronological order, starting with the oldest account first.

## 11.12 Remission and Postponement of Rates

Section 182 of the Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or postpone rates, make extended payment provisions or payments by deferred arrangement, on the basis of demonstrable hardship. Where a ratepayer is suffering hardship in paying rates he/she is invited to contact the Chief Executive Officer at the Council Office on (08) 8666 2014 to discuss the matter. All such enquiries are treated confidentially.

## 11.13 Rebate of Rates

Rebates and remissions are a concession granted by the Council and the granting of such rebates redistribute the rate burden to other ratepayers, irrespective of whether the rebates are mandated by legislation or granted on a discretionary basis by the Council.

### 11.13.1 Mandatory Rebates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. These include rebates of 100% for land being predominantly used for service delivery or administration by a hospital or health centre; containing a church or other building used for public worship; used for a cemetery.

The Recreational Grounds Rates and Taxes Exemption Act 1981 also provides for rebates on land and various other legislation makes provision for rate rebates, for example the National Trust Act; and the Native Vegetation Act.

### 11.13.2 Discretionary Rebates

Pursuant to Section 166 of the Act, the Council may in its absolute discretion grant a rebate of rates or service charges in any of the following cases:

- where it is desirable for the purpose of securing the proper development of the area (or a part of the area);
- where it is desirable for the purpose of assisting or supporting a business in its area;
- where it will be conducive to the preservation of buildings or places of historic significance;
- where the land is being used for educational purposes;
- where the land is being used for agricultural, horticultural or floricultural exhibitions;
- where the land is being used for a hospital or health centre;
- where the land is being used to provide facilities or services for children or young persons;
- where the land is being used to provide accommodation for the aged or disabled;
- where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1987 (Commonwealth) or a day therapy centre;
- where the land is being used by an organisation which, in the opinion of the Council, provides a benefit or service to the local community;
- where the rebate relates to common property or land vested in a community corporation under the Community Titles Act over which the public has a free and unrestricted right of access and enjoyment;
- where the rebate is considered by the Council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations;

- where the rebate is considered by the Council to be appropriate to provide relief in order to avoid what would otherwise constitute a liability to pay a rate or charge that is inconsistent with the liabilities that were anticipated by the council in its annual business plan; or a liability that is unfair or unreasonable;
- where the rebate is to give effect to a review of a decision of the Council under Chapter 13 Part 2;
- where the rebate is contemplated under another provision of this Act.

In exercising this general power, Council is able to pursue policy objectives and provide assistance to local community groups as well as local businesses and residential use landowners experiencing above normal increases in rates that result from property valuation ‘spikes’.

#### 11.14 Sale of Land for Non-Payment of Rates

The Act provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the owner of the land of:

- its intention to sell the land;
- details of the outstanding amounts;
- Council’s intention to sell the land if payment of the outstanding amount is not received within one month.

Except in extraordinary circumstances, Council enforces the sale of land for arrears of rates.



## Appendix A - Statutory Statements

### District Council of Mount Remarkable Statement of Comprehensive Income Proposed Budget for Year Ending 30 June 2020

	Budget Review #2 y.e. 30 June 2019	Proposed Budget y.e 30 June 2020	LTFP
	\$,000	\$,000	\$,000
<b>INCOME</b>			
Rates	3,874	3,884	3,930
Statutory Charges	63	81	81
User Charges	643	654	716
Grants & Subsidies	3,294	1,559	2,708
Investment Income	92	68	68
Reimbursements	139	130	130
Other Revenues	202	208	146
<b>Total Operating Income</b>	<b>8,307</b>	<b>6,584</b>	<b>7,779</b>
<b>EXPENDITURE</b>			
Employee Costs	2,456	2,520	2,520
Materials, Contracts & Other Expenses	2,961	2,616	2,600
Finance Charges	148	151	151
Depreciation	2,161	2,183	2,183
<b>Total Operating Expenditure</b>	<b>7,726</b>	<b>7,470</b>	<b>7,454</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>581</b>	<b>(886)</b>	<b>325</b>
Gain / Loss on Disposal & Fair Value Adjustments			
Amounts specifically for new or upgraded assets	1,087	58	0
Physical resources received free of charge			
<b>NET SURPLUS / (DEFICIT)</b>	<b>1,668</b>	<b>(828)</b>	<b>325</b>



**District Council of Mount Remarkable**  
**Statement of Financial Position**  
**Proposed Budget for Year Ending 30 June 2020**

	Budget Review #2 y.e. 30 June 2019	Proposed Budget y.e 30 June 2020	LTFP
	\$,000	\$,000	\$,000
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash & Cash Equivalents	3,958	2,558	1,796
Trade & Other Receivables	683	683	650
Inventories	12	40	40
<b>Total Current Assets</b>	<b>4,653</b>	<b>3,281</b>	<b>2,486</b>
<b>NON-CURRENT ASSETS</b>			
Financial Assets	145	30	30
Infrastructure, Property, Plant & Equipment	64,921	65,761	66,906
<b>Total Non-Current Assets</b>	<b>65,066</b>	<b>65,791</b>	<b>66,936</b>
<b>TOTAL ASSETS</b>	<b>69,719</b>	<b>69,072</b>	<b>69,422</b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade & Other Payables	253	253	253
Borrowings	151	151	200
Short Term Provisions	360	107	107
<b>Total Current Liabilities</b>	<b>764</b>	<b>511</b>	<b>560</b>
<b>NON-CURRENT LIABILITIES</b>			
Long Term Borrowings	948	1,382	1,970
Long Term Provisions	86	86	86
<b>Total Non-Current Liabilities</b>	<b>1,034</b>	<b>1,468</b>	<b>2,056</b>
<b>TOTAL LIABILITIES</b>	<b>1,798</b>	<b>1,979</b>	<b>2,616</b>
<b>NET ASSETS</b>	<b>67,921</b>	<b>67,093</b>	<b>66,806</b>
<b>EQUITY</b>			
Accumulated Surplus	38,510	37,982	37,394
Asset Revaluation Reserve	28,723	28,723	28,724
Other Reserves	688	688	688
<b>TOTAL EQUITY</b>	<b>67,921</b>	<b>67,093</b>	<b>66,806</b>

**District Council of Mount Remarkable**  
**Statement of Cash Flows**  
**Proposed Budget for Year Ending 30 June 2020**

	Budget Review #2 y.e. 30 June 2019	Proposed Budget y.e 30 June 2020	LTFP
	\$,000	\$,000	\$,000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<i>Receipts</i>			
Operating Receipts	8,215	6,516	7,711
Investment Receipts	92	68	68
<i>Payments</i>			
Operating Payments to Suppliers & Employees	(5,417)	(5,136)	(5,121)
Finance Payments	(148)	(151)	(151)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>2,742</b>	<b>1,297</b>	<b>2,507</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<i>Receipts</i>			
Grants specifically for new or upgraded assets	1,087	58	0
Sale of replaced Assets	94	97	50
Sale of surplus Assets	0	0	0
<i>Payments</i>			
Expenditure on renewal/replaced assets	(2,412)	(1,717)	(1,550)
Expenditure on new/upgraded assets	(1,492)	(1,418)	(750)
<b>Net cash provided by (used in) Investing Activities</b>	<b>(2,723)</b>	<b>(2,980)</b>	<b>(2,250)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<i>Receipts</i>			
Proceeds from Borrowings	400	434	0
<i>Payments</i>			
Repayment of Borrowings	(151)	(151)	(200)
<b>Net Cash Provided by (used in ) Financing Activities</b>	<b>249</b>	<b>283</b>	<b>(200)</b>
<b>Net Increase / Decrease in Cash</b>	<b>268</b>	<b>(1,400)</b>	<b>57</b>
Cash and Cash Equivalents at start of reporting period	3,690	3,958	1,739
<b>Cash &amp; Cash Equivalents at the end of the reporting period</b>	<b>3,958</b>	<b>2,558</b>	<b>1,796</b>

**District Council of Mount Remarkable  
Statement of Changes in Equity  
Proposed Budget for Year Ending 30 June 2020**

	Budget Review #2 y.e. 30 June 2019	Proposed Budget y.e 30 June 2020	LTFP
	\$,000	\$,000	\$,000
<b>ACCUMULATED SURPLUS</b>			
Balance at end of previous reporting period	36,842	38,510	37,069
Net Result for Year	1,668	(828)	325
Transfer from Reserves	0	0	0
Transfer to Other Reserves	0	0	0
<b>Balance at end of period</b>	<b>38,510</b>	<b>37,682</b>	<b>37,394</b>
<b>ASSET REVALUATION RESERVE</b>			
Balance at end of previous reporting period	28,723	28,723	29,412
Gain on Revaluation of Property Plant & Equipment	0	0	0
<b>Balance at end of period</b>	<b>28,723</b>	<b>28,723</b>	<b>29,412</b>
<b>OTHER RESERVES</b>			
Balance at end of previous reporting period	688	688	0
Transfers from Accumulated Surplus	0	0	0
Transfers to Accumulated Surplus	0	0	0
<b>Balance at end of period</b>	<b>688</b>	<b>688</b>	<b>0</b>
<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>67,921</b>	<b>67,093</b>	<b>66,806</b>

