

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
CAPITAL BUDGET SUMMARY  
YEARS: 2020 TO 2024**

	2020	2021	2022	2023	2024	Total
Community Development & Enterprise Services	5,771,250	5,034,565	5,184,917	4,651,320	4,361,683	25,003,736
Fire Services	942,000	913,000	80,000	2,031,000	1,274,000	5,240,000
Public Works & Engineering Services	59,967,135	30,075,409	30,374,817	42,828,118	44,413,564	207,659,044
Corporate Services	885,000	773,000	438,000	350,000	378,000	2,824,000
Outside Agencies	100,000	351,000	-	68,000	-	519,000
<b>Total Capital Requirements</b>	<b>67,665,385</b>	<b>37,146,974</b>	<b>36,077,735</b>	<b>49,928,438</b>	<b>50,427,247</b>	<b>241,245,779</b>
<b>Funding:</b>						
Capital Levy Overall	5,125,000	4,500,000	4,500,000	4,500,000	4,500,000	23,125,000
Capital Levy Urban Only	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	8,700,000
Capital Levy Miscellaneous Construction	1,650,000	1,300,000	1,300,000	1,300,000	1,300,000	6,850,000
Sewer Surcharge	34,148,000	182,225	1,831,855	18,699,000	17,861,000	72,722,080
Federal Gas Tax	2,551,418	4,653,755	4,653,755	4,856,092	4,856,092	21,571,112
Reserves	6,211,250	8,114,184	6,508,937	4,340,118	3,391,564	28,566,054
Reserve Funds	-	448,665	42,917	138,320	123,683	753,586
Build Canada Fund (2/3)	-	-	-	-	-	-
OCIF Funding-formula based funding	2,015,467	2,000,000	2,000,000	2,000,000	2,000,000	10,015,467
Connecting Link (90%)	6,000,000	1,638,000	2,916,000	3,000,000	3,000,000	16,554,000
Government Grants	3,354,350	2,996,650	2,204,600	2,350,600	1,443,940	12,350,140
Long Term Debt	-	-	-	-	-	-
Short Term Debt	-	5,000,000	5,000,000	4,000,000	4,000,000	18,000,000
Capital from Current	1,100,000	-	-	-	-	1,100,000
Other	-	-	-	134,000	-	134,000
Internally Financed Debt	2,174,900	-	-	-	-	2,174,900
Infrastructure Maintenance Requirements from reserve	1,595,000	2,975,000	2,495,000	2,122,800	4,308,760	13,496,560
Funding Available	1,826,077	2,057,154	908,231	239,308	(57,415)	4,973,355
Funding Shortfall/(excess)	(231,077)	917,846	1,586,769	1,883,492	4,366,175	8,523,205
Other unfinanced	-	1,598,495	884,670	747,508	1,902,208	5,132,881
<b>Total Capital Funding</b>	<b>67,665,385</b>	<b>37,146,974</b>	<b>36,077,735</b>	<b>49,928,438</b>	<b>50,427,247</b>	<b>241,245,779</b>

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
CAPITAL BUDGET SUMMARY  
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**FUNDING AVAILABILITY**

	2020	2021	2022	2023	2024	Total
<b>Infrastructure</b>						
Casino Revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD-debt reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Available funding	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>11,461,050</u>
Estimated Reserve Balance Jan 1	-	231,077	(917,846)	(1,586,769)	(1,883,492)	
Allocated to LTD repayment	466,133	466,133	466,133	466,133	466,133	
Net Available	<u>1,826,077</u>	<u>2,057,154</u>	<u>908,231</u>	<u>239,308</u>	<u>(57,415)</u>	
<b>Capital from Current</b>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>5,500,000</u>
<b>Capital Works-Road/Bridges/Sewers</b>						
Overall Capital	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	22,500,000
Urban Only Capital	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	8,700,000
Sewer Surcharge	34,133,000	182,225	1,831,855	18,699,000	17,861,000	72,707,080
Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
OCIF Funding	2,015,467	2,000,000	2,000,000	2,000,000	2,000,000	10,015,467
Connecting Link (90%) (note 3)	6,000,000	1,638,000	2,916,000	3,000,000	3,000,000	16,554,000
Federal Gas Tax	4,451,418	4,653,755	4,653,755	4,856,092	4,856,092	23,471,112
Investing in Canada Infrastructure Program: Transit (note 4)	3,354,350	2,996,650	2,204,600	2,350,600	1,443,940	12,350,140
Active Transportation Infrastructure Plan	116,107	116,107	-	-	-	232,214
Short Term Debt	-	5,000,000	5,000,000	4,000,000	4,000,000	18,000,000
Uncommitted Capital Overall	625,000					625,000
Uncommitted Misc Construction	350,000					350,000
Available funding	<u>58,585,342</u>	<u>24,126,737</u>	<u>26,146,210</u>	<u>42,445,692</u>	<u>40,701,032</u>	<u>192,005,013</u>
<b>Reserves (annual allocation)</b>						
Fire	303,000	303,000	303,000	303,000	303,000	1,515,000
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	1,384,830	1,384,830	1,384,830	1,384,830	1,384,830	6,924,150
Public Works and Transportation-Waste Collection	115,938	115,938	115,938	115,938	115,938	579,690
CDES-Transit	130,000	130,000	130,000	130,000	130,000	650,000
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	591,381	741,381	891,381	1,041,381	1,191,381	4,456,905
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	<u>2,810,149</u>	<u>2,960,149</u>	<u>3,110,149</u>	<u>3,260,149</u>	<u>3,410,149</u>	<u>15,550,745</u>
<b>Total Funding</b>	<u>64,787,701</u>	<u>30,479,096</u>	<u>32,648,569</u>	<u>49,098,051</u>	<u>47,503,391</u>	<u>224,516,808</u>

**Notes:**

- 1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system levy increase of approximately \$239,000 in 2020. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 10 year period, with average annual increases from 2020 to 2030 of approximately \$350,000.
- 2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance
- 3) Connecting Link funding for Trunk Road not yet approved.
- 4) New round of Public Transit Infrastructure Funds started in 2019. City's share of eligible costs is 27%. The 2020 Capital Budget requires \$1,240,650 of City funding towards eligible Transit projects for 2020.

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
CAPITAL BUDGET SUMMARY  
YEARS: 2020 TO 2024**

**ENGINEERING**

	2020	2021	2022	2023	2024	Total
<b>Infrastructure-Large Wastewater:</b>						
West End Plant and MPS	15,000,000	500,000	2,000,000	14,000,000	14,000,000	45,500,000
East End Plant	500,000	500,000	500,000	500,000	500,000	2,500,000
Miscellaneous Capital	230,000	235,000	240,000	250,000	255,000	1,210,000
Emergency Repairs	600,000	600,000	600,000	600,000	600,000	3,000,000
Pumping Stations	608,000	720,000	627,000	524,000	608,000	3,087,000
Biosolids Management Facility	15,000,000	-	-	-	-	15,000,000
SCADA	-	100,000	100,000	100,000	100,000	400,000
Waste Water Treatment Plant Capital Maintenance	1,595,000	1,625,000	1,660,000	1,700,000	1,740,000	8,320,000
<b>Infrastructure- Aqueducts</b>	1,225,000	1,200,000	500,000	-	600,000	3,525,000
<b>Infrastructure-Bridges</b>	-	180,000	1,800,000	-	-	1,980,000
<b>Infrastructure-Roads (Note 1)</b>	16,761,885	13,220,000	14,440,025	17,140,000	17,000,000	78,561,910
<b>Infrastructure-Miscellaneous Construction</b>	1,650,000	1,300,000	1,300,000	1,300,000	1,300,000	6,850,000
<b>Infrastructure-Boardwalk</b>	1,500,000	1,000,000	-	-	-	2,500,000
<b>Fleet &amp; Equipment</b>						
Sanitary Sewer	45,000	902,225	247,855	-	58,000	1,253,080
Engineering Capital Equipment	-	129,350	66,780	70,080	141,730	407,940
<b>Total</b>	<b>54,714,885</b>	<b>22,211,575</b>	<b>24,081,660</b>	<b>36,184,080</b>	<b>36,902,730</b>	<b>174,094,930</b>

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
CAPITAL BUDGET SUMMARY  
YEARS: 2020 TO 2024**

**ENGINEERING**

**Designated Funding:**

Capital Levy Overall	5,125,000	4,500,000	4,500,000	4,500,000	4,500,000	23,125,000
Capital Levy Urban Only	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	8,700,000
Capital Levy Miscellaneous Construction	1,650,000	1,300,000	1,300,000	1,300,000	1,300,000	6,850,000
Sewer Surcharge	34,133,000	182,225	1,831,855	18,699,000	17,861,000	72,707,080
Federal Gas Tax	2,551,418	4,653,755	4,653,755	4,856,092	4,856,092	21,571,112
Reserves	-	129,350	66,780	70,080	141,730	407,940
Reserve Funds	-	-	-	-	-	-
OCIF Funding	2,015,467	2,000,000	2,000,000	2,000,000	2,000,000	10,015,467
Connecting Link (90%) (Note 2)	6,000,000	1,638,000	2,916,000	3,000,000	3,000,000	16,554,000
Short Term Debt	-	5,000,000	5,000,000	-	-	10,000,000
Long Term Debt	-	-	-	-	-	-
Other Govt Grants	-	-	-	-	-	-
Internally Financed Debt	1,500,000	-	-	-	-	1,500,000
Infrastructure Funding Required	-	-	-	-	-	-
<b>Total</b>	<b>54,714,885</b>	<b>21,143,330</b>	<b>24,008,390</b>	<b>36,165,172</b>	<b>35,398,822</b>	<b>171,430,599</b>
<b>Unfinanced</b>	<b>-</b>	<b>1,068,245</b>	<b>73,270</b>	<b>18,908</b>	<b>1,503,908</b>	<b>2,664,331</b>

Notes:

- 1) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.
- 2) Connecting Link funding for Trunk Road not yet approved.

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CAPITAL BUDGET SUMMARY  
YEARS: 2020 TO 2024**

**PUBLIC WORKS**

	2020	2021	2022	2023	2024	Total
<b><u>Infrastructure Maintenance</u></b>						
Administration Building	-	-	-	132,000	-	132,000
Garage Building A	-	-	21,000	222,000	1,354,000	1,597,000
Carpentry Shop Building B	-	-	-	-	12,000	12,000
Equipment Storage Garage	-	444,000	-	-	-	444,000
Water Main at Sackville Complex	-	175,000	-	-	-	175,000
PW Siding	310,000	-	-	-	-	310,000
PW Rooftop HVAC	25,000	-	-	-	-	25,000
	<b>335,000</b>	<b>619,000</b>	<b>21,000</b>	<b>354,000</b>	<b>1,366,000</b>	<b>2,695,000</b>
<b>Traffic Infrastructure</b>	164,250	-	-	-	-	164,250
<b>Landfill Upgrade/Replacement (Note 1)</b>	1,610,000	5,860,000	4,550,000	4,650,000	4,760,000	21,430,000
<b>Landfill Fleet/Equipment (Note 1)</b>	1,758,500	-	337,323	255,204	-	2,351,027
<b>PWT Works-Fleet/Equipment</b>	1,384,500	1,384,834	1,384,834	1,384,834	1,384,834	6,923,836
<b>Total</b>	<b>5,252,250</b>	<b>7,863,834</b>	<b>6,293,157</b>	<b>6,644,038</b>	<b>7,510,834</b>	<b>33,564,114</b>

**Designated Funding:**

Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	4,753,000	7,244,834	6,272,157	2,290,038	2,144,834	22,704,864
Reserve Funds						-
Capital from Current						-
Government Grants						-
Short Term Debt				4,000,000	4,000,000	8,000,000
Long Term Debt						-
Other						-
Internally Financed Debt	164,250					
Asset Management Reserve	335,000	619,000	21,000	354,000	1,366,000	2,695,000
<b>Total</b>	<b>5,252,250</b>	<b>7,863,834</b>	<b>6,293,157</b>	<b>6,644,038</b>	<b>7,510,834</b>	<b>33,399,864</b>

<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>164,250</b>
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Notes

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system levy increase of approximately \$239,000 in 2020. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 10 year period, with average annual increases from 2020 to 2030 of approximately \$350,000.

THE CORPORATION OF THE CITY OF SAULT STE MARIE  
 CAPITAL BUDGET SUMMARY  
 YEARS: 2020 TO 2024

**COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES**

	2020	2021	2022	2023	2024	Total
<b>Infrastructure Maintenance</b>						
<b><u>Community Services</u></b>						
Roberta Bondar Park		156,000	56,000	138,000	-	350,000
GFL Memorial Gardens	-	-	-	-	2,225,000	2,225,000
John Rhodes Community Centre	40,000	26,000	1,932,000	1,124,000	-	3,122,000
Ermatinger Old Stone House	-	-	8,000	-	17,000	25,000
Roberta Bondar Park	130,000	-	-	-	-	130,000
McMeeken Centre (Note 1)	-	73,000	-	-	-	73,000
	<b>170,000</b>	<b>255,000</b>	<b>1,996,000</b>	<b>1,262,000</b>	<b>2,242,000</b>	<b>5,925,000</b>
<b><u>Transit</u></b>						
Transit Bus Depot	-	-	-	40,000	88,000	128,000
Transit Terminal Building	-	2,000,000	-	-	-	2,000,000
	<b>-</b>	<b>2,000,000</b>	<b>-</b>	<b>40,000</b>	<b>88,000</b>	<b>2,128,000</b>
<b><u>Cemetery</u></b>						
Cemetery Chapel & Office Building	-	-	-	31,000	-	31,000
Mausoleum roof	35,000	-	-	-	-	35,000
Cemetery Roadways	-	134,000	-	-	-	134,000
	<b>35,000</b>	<b>134,000</b>	<b>-</b>	<b>31,000</b>	<b>-</b>	<b>165,000</b>
<b>Growth Projects:</b>						
Plaza and market	500,000	-	-	-	-	500,000
	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,000</b>
<b>Infrastructure Development:</b>						
Bondar Marina Sewage Pumpout	15,000	-	-	-	-	15,000
	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>
<b>Fleet &amp; Equipment:</b>						
Transit (Note 2)	4,595,000	2,105,000	3,020,000	3,180,000	1,890,000	14,790,000
Community Centres	456,250	91,900	126,000	-	18,000	692,150
Cemetery	-	448,665	42,917	138,320	123,683	753,586
	<b>5,051,250</b>	<b>2,645,565</b>	<b>3,188,917</b>	<b>3,318,320</b>	<b>2,031,683</b>	<b>16,235,736</b>
<b>Total</b>	<b>5,771,250</b>	<b>5,034,565</b>	<b>5,184,917</b>	<b>4,651,320</b>	<b>4,361,683</b>	<b>24,968,736</b>

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YEARS: 2020 TO 2024**

**COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES**

	2020	2021	2022	2023	2024	Total
<b>Designated Funding:</b>						
Capital Levy Overall	-					-
Capital Levy Urban Only						-
Sewer Surcharge	15,000					15,000
Federal Gas Tax						-
Reserves-Other	586,250	130,000	130,000	130,000	130,000	1,106,250
Reserve Funds	-	448,665	42,917	138,320	123,683	753,586
Capital from Current	1,100,000					1,100,000
Government Grants	3,354,350	2,996,650	2,204,600	2,350,600	1,443,940	12,350,140
Long Term Debt						-
Other - Operations						-
Internally Financed Debt	510,650					
Asset Management Reserve	205,000	929,000	1,996,000	1,303,800	2,265,760	6,699,560
<b>Total</b>	<b>5,771,250</b>	<b>4,504,315</b>	<b>4,373,517</b>	<b>3,922,720</b>	<b>3,963,383</b>	<b>22,024,536</b>
<b>Unfinanced</b>	<b>-</b>	<b>530,250</b>	<b>811,400</b>	<b>728,600</b>	<b>398,300</b>	<b>2,945,750</b>

Notes:

1) Engineering services for the McMeeken Centre arena replacement/twin pad replacement was approved by Council on November 4, 2019. The City is to internally fund in the short term (2019 and 2020) up to \$1,310,000 to advance the project.

2) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs. The City's share for the new round of funding announced in 2019 is 27%.

City funding:
\$ 300,000 2017
\$1,472,500 2018
\$1,127,250 2019
\$ 730,000 2020
<u>\$3,629,750</u>







**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
2020 CAPITAL BUDGET  
SUMMARY OF PROJECTS**

Project Cost	Funding Source							
	Current Levy	Capital fr Current	City Capital Funds- Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Long Term Debt
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>								
<i>Roads/Bridges/Storm Sewer</i>								
Black Road widening from McNabb to Second Line								
Connecting Link - Trunk Road from East limit to West PL civic 1275								
Sixth Avenue from Wallace Terrace to Devon Road								
Second Avenue from Connaught Avenue to Second Line								
<i>Aqueducts/Bridges</i>								
Engineering - 2021								
Various Roads								
<b>\$ 17,986,885</b>	<b>\$ 6,240,000</b>		<b>\$ 625,000</b>	<b>\$ 555,000</b>	<b>\$ -</b>	<b>\$ 10,566,885</b>		
<i>Miscellaneous Construction</i>								
Asphalt/Surface Treatment								
Rear Yard Drainage								
Bridge/Aqueduct Rehabilitation								
Environmental Assessments								
Southmarket Storm Infiltration Study								
Emergency Repairs								
<b>\$ 1,650,000</b>	<b>\$ 1,300,000</b>		<b>\$ 350,000</b>					
<i>Sanitary Sewer</i>								
West End Plant and MPS								
East End Plant								
Miscellaneous Capital								
Emergency Repairs								
Pumping Stations								
Biosolids Management Facility								
Waste Water Treatment Plant Capital Maintenance								
Fleet								
<b>\$ 33,578,000</b>				<b>\$ 33,578,000</b>				
<i>Landfill</i>								
Upgrade/Replacement								
<b>\$ 1,610,000</b>					<b>\$ 1,610,000</b>			
								Waste Disposal Site Reserve
<i>Landfill Fleet &amp; Equipment</i>								
Update scale readers								
D6T Dozer Rebuild and Rental								
800 Series Loader								
Rock Truck								
Tandem Roll off Truck								
Compactor Wheels rebuild								
4x4 1/2 ton								
<b>\$ 1,758,500</b>					<b>\$ 1,758,500</b>			
								Waste Disposal Site Reserve

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2020 CAPITAL BUDGET  
SUMMARY OF PROJECTS**

	<b>Funding Source</b>									
	<b>Project Cost</b>	Current Levy	Capital fr Current	City Capital Funds- Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Long Term Debt	
<i>Public Works Fleet</i>										
Tandem Dump Plow Truck										
Municipal Sidewalk Tractor c/w attachments										
4 Ton Asphalt Hot Box										
1/2 ton Pick-up										
Wheeled excavator										
1 Ton Extended Cab Utility Vehicle										
4x4 1/2 ton extended cab										
Sweeper										
Fleet Program Review										
	<b>\$ 1,100,000</b>					<b>\$ 1,100,000</b>				
										PWT Equipment Reserve
	<b>\$ 284,500</b>					<b>\$ 284,500</b>				
										PWT Equipment Reserve
<i>Parks Fleet</i>										
70' Aerial Truck										
	<b>\$ 1,500,000</b>							<b>\$ 1,500,000</b>		
	<b>\$ 164,250</b>							<b>\$ 164,250</b>		
	<b>\$ 310,000</b>					<b>\$ 310,000</b>				
	<b>\$ 25,000</b>					<b>\$ 25,000</b>				
										Asset Management Reserve
	<b>\$ 1,999,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 335,000</b>	<b>\$ -</b>	<b>\$ 1,664,250</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total PWES</b>	<b>\$ 59,967,135</b>	<b>\$ 7,540,000</b>	<b>\$ -</b>	<b>\$ 975,000</b>	<b>\$ 34,133,000</b>	<b>\$ 5,088,000</b>	<b>\$ 10,566,885</b>	<b>\$ 1,664,250</b>	<b>\$ -</b>	<b>\$ -</b>
										<b>UNFUNDED</b>
										<b>\$ -</b>

**COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES**

<i>Transit</i>										
Replace three 40' Buses	<b>\$ 1,725,000</b>									
Replace two 40' buses with 35' buses	<b>\$ 1,130,000</b>									
Replace two Para Buses with Low Floor Units	<b>\$ 290,000</b>									
Two new Community Buses	<b>\$ 300,000</b>									
Replace one Transit Vehicle	<b>\$ 50,000</b>									
Replace Fare Boxes	<b>\$ 1,000,000</b>									
Transit Shelters installed	<b>\$ 100,000</b>									
	<b>\$ 4,595,000</b>		<b>\$ 600,000</b>	<b>\$ -</b>		<b>\$ 130,000</b>	<b>\$ 3,354,350</b>	<b>\$ 510,650</b>		
										Transit Equipment Reserve

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
2020 CAPITAL BUDGET  
SUMMARY OF PROJECTS**

	<b>Funding Source</b>									
	<b>Project Cost</b>	Current Levy	Capital fr Current	City Capital Funds- Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Long Term Debt	
<i>Fleet &amp; Equipment</i>										
LED lighting upgrades - GFL Memorial Gardens	\$ 200,000					\$ 200,000				
Memorial Tower rehabilitation/repair	\$ 101,250					Green Committee/GFL Capital Reserve \$ 101,250				
Acrylic posts/soft cap for rink boards - GFL Memorial Gardens	\$ 65,000					Facilities Maintenance Reserve \$ 65,000				
Site security cameras - GFL Memorial Gardens	\$ 10,000					GFL Capital Reserve \$ 10,000				
POS system - GFL Memorial Gardens	\$ 80,000					GFL Capital Reserve \$ 80,000				
	\$ 456,250	\$ -	\$ -	\$ -	\$ -	Computer Software Reserve \$ 456,250	\$ -	\$ -	\$ -	\$ -
<i>Growth Projects</i>										
Plaza and market	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Infrastructure Development:</i>										
Bondar Marina Sewage Pumpout	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Building Capital Maintenance</i>										
John Rhodes Community Centre Hot Water Tanks	\$ 40,000									
Roberta Bondar Park Roof Coverings	\$ 130,000									
Mausoleum Roof Repair	\$ 35,000									
	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000	\$ -	\$ -	\$ -	\$ -
						Asset Management Reserve				
<b>Total CDES</b>	<b>\$ 5,771,250</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 791,250</b>	<b>\$ 3,354,350</b>	<b>\$ 510,650</b>	<b>\$ -</b>	<b>\$ -</b>

**UNFUNDED  
\$ -**

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
2020 CAPITAL BUDGET  
SUMMARY OF PROJECTS**

Project Cost	Funding Source											
	Current Levy	Capital fr Current	City Capital Funds- Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Long Term Debt				
<b>FIRE SERVICES</b>												
<i>Building Capital Maintenance</i>												
Fire Station #2 Roof	\$	40,000							\$	40,000		
Fire Station #2 HVAC	\$	15,000							\$	15,000		
Fire Station #3 HVAC	\$	15,000							\$	15,000		
										Asset Management Reserve		
<i>Fleet &amp; Equipment</i>												
4 Defibrillators	\$	10,000							\$	10,000		
Replace 1994 Tanker	\$	850,000							\$	850,000		
Bunker Gear Dryer	\$	12,000							\$	12,000		
										Fire Equipment Reserve		
<b>\$ 942,000</b>									<b>\$ 942,000</b>	<b>\$ -</b>		
<b>Total FIRE</b>	<b>\$ 942,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 942,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>UNFUNDED</b>
												<b>\$ -</b>
<b>CORPORATE/OUTSIDE AGENCIES</b>												
<i>Building Capital Maintenance</i>												
Civic Centre - physical security assessment	\$	10,000							\$	10,000		
										Facilities Maintenance Reserve		
Civic Centre - sprinkler design & exhaust fan	\$	25,000							\$	25,000		
Emergency Repairs/Contingency-all City buildings	\$	350,000							\$	350,000		
New Recommendations re MH Update Report 2020	\$	500,000							\$	500,000		
Library Main Branch HVAC	\$	50,000							\$	50,000		
Museum windows	\$	30,000							\$	30,000		
Museum brickwork	\$	20,000							\$	20,000		
										Asset Management Reserve		
<b>\$ 985,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 985,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total CORPORATE</b>	<b>\$ 985,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 985,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>TOTAL UNFUNDED</b>
												<b>\$ -</b>
<b>TOTAL 2020 CAPITAL BUDGET</b>	<b>\$ 67,665,385</b>	<b>\$ 7,540,000</b>	<b>\$ 1,100,000</b>	<b>\$ 975,000</b>	<b>\$ 34,148,000</b>	<b>\$ 7,806,250</b>	<b>\$ 13,921,235</b>	<b>\$ 2,174,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

THE CORP. OF THE CITY OF SAULT STE MARIE  
**CAPITAL PRIORITIZATION**  
 2020

				Funding Source							
	Department	Description	Cost	Reserve	Cap fr Curr	City Capital Funds - Current Levy	City Capital Funds- Carryover	Grants	Sanitary	Total Funding	Internally Financed Debt
<b>Existing Assets</b>											
1	PW&ES - Engineering	Repair waterfront boardwalk due to erosion from high water levels - Phase 1	1,500,000							-	1,500,000
2	Fire	Replace 4 AEDs (defibrillators)	10,000	10,000						10,000	-
3.00	PW&ES - Engineering	2020 Capital Roads	17,986,885			6,240,000	625,000	10,566,885	555,000	17,986,885	-
4	Fire	Fire tanker replacement	850,000	850,000						850,000	-
5	Fire	Bunker gear dryer	12,000	12,000						12,000	-
6	PW&ES - Traffic	Traffic control system (second half of funding)	75,000							-	75,000
7	PW&ES - Traffic	Replace traffic control cabinets	89,250							-	89,250
8	CD&ES - Transit	Buses, parabuses, transit supervisor vehicle, bus shelters, fareboxes for entire fleet	4,595,000	130,000	600,000			\$ 3,354,350		4,084,350	510,650
9	PW&ES - Traffic	Install traffic cameras on Bay Street	-							-	-
10	CD&ES - Community Centres	LED lighting upgrades at GFL to replace HID lighting over ice area	200,000	200,000						200,000	-
			<b>25,318,135</b>	<b>1,202,000</b>	<b>600,000</b>	<b>6,240,000</b>	<b>625,000</b>	<b>13,921,235</b>	<b>555,000</b>	<b>23,143,235</b>	<b>2,174,900</b>

**Growth Projects**

1	CD&ES	Plaza and market	500,000		500,000					500,000	-
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**Reserve/Reserve Fund Projects**

CD&ES - Community Centres	Memorial Tower rehabilitation/repair of existing concrete structure	101,250	101,250							101,250	-
CD&ES - Community Centres	Acrylic posts and soft cap for boards - OHL requirement for Major Junior CHL games	65,000	65,000							65,000	-
PW&ES - Engineering	Physical security assessment of Civic Centre	10,000	10,000							10,000	-
CD&ES - Community Centres	Site security camera upgrades for event level and outside yard & parking	10,000	10,000							10,000	-
CD&ES - Community Centres	POS system for F&B requirements during spectator events	80,000	80,000							80,000	-
PW&ES - Landfill	Update scale readers with hardware & software as well as plug/switch for scale	60,000	60,000							60,000	-
			<b>326,250</b>	<b>326,250</b>	-	-	-	-	-	<b>326,250</b>	<b>-</b>

THE CORP. OF THE CITY OF SAULT STE MARIE  
**CAPITAL PRIORITIZATION**  
 2020

\*\*\*\* The following items ranked lower on the priority list

**Existing Assets**

11	CD&ES - Community Centres	Renovate a second VIP suite - allows rental for sporting events	30,000
12	PW&ES - Engineering	Supply & install new blinds for east & south elevations & ground level	150,000
13	CS - IT	Improve customer service, engagement and content management & ensure AODA compliance by 2021	40,000
14	CD&ES - Recreation and Culture	Boardwalk/promenade - engineer/purchase/install a new walkway to replace the prior structure (inaccessible)	700,000
15	CS - IT	Additional storage capacity for email system to accommodate the load from the new phone system	35,000
16	CD&ES - Recreation and Culture	JRCC pool slide replacement	15,000
17	CD&ES - Recreation and Culture	Skating trail lighting	30,000
18	PW&ES - Engineering	Replace carpet in Civic Centre	50,000
19	CD&ES - Community Centres	Seating for Floor Events at the GFL	30,000
20	CD&ES - Recreation and Culture	Replace the original electrical sub-panel at Bellevue Marina	7,500
21	PW&ES - Parks	Replace Anna McCrea outdoor rink bldg	60,000
22	CD&ES - Recreation and Culture	Community event equipment - crowd control barricades, folding tables, stacking chairs, pop up tents, portable speaker system	20,000
23	CD&ES - Recreation and Culture	NCC furnishings & equipment to support seniors programming & expand programming into evenings for youth & teens	20,000
24	PW&ES - Landfill	Energy efficient heating for HHW bldg	40,000
25	PW&ES - Parks	Replace picnic shelter at Pointe Des Chenes park	50,000
26	CD&ES - Recreation and Culture	Cruise ship enhancements	25,000
27	PW&ES - Engineering	Construct 2 pedestrian crossovers	100,000

**Growth Projects**

2	CD&ES - Recreation and Culture	Dog park	40,000
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