

# SPORTS DEVELOPMENT PLAN 2017-2022



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## Mayors Foreword

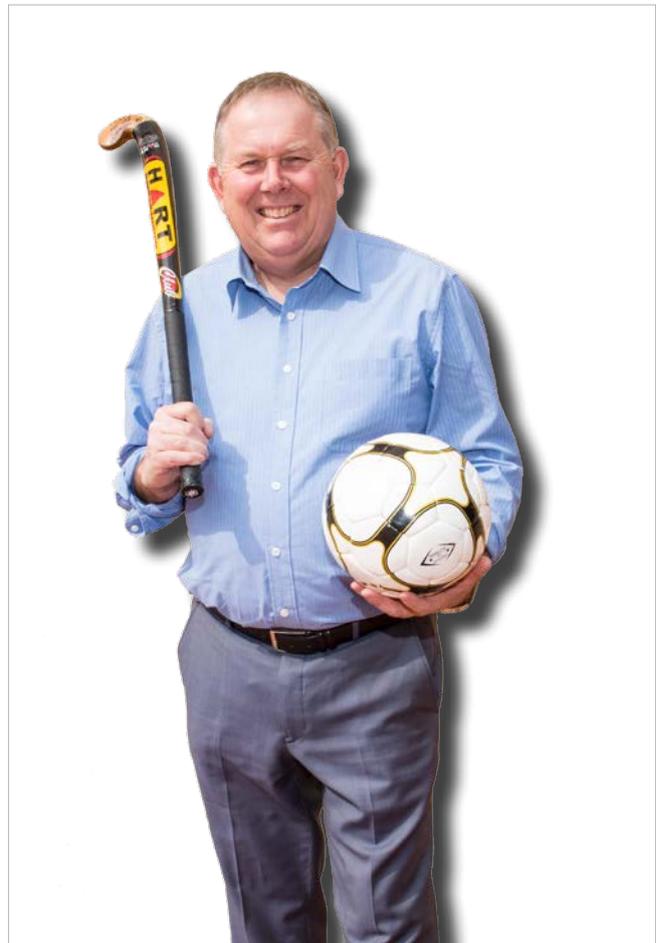
The City of Port Adelaide Enfield has a long and rich sporting tradition. It plays an important role in our community, supporting health and wellbeing, economic growth, placemaking and sense of belonging.

The coming decade brings both challenges and opportunities to the development of sport in our City. Continued population growth and infill development provide opportunities for increasing membership of sporting clubs and also bring challenges in provision and access to a diverse range of sporting facilities and programs. The current economic challenges will also be addressed by Council and our government partners, alongside peak sporting bodies and local clubs, through smart resource allocation, collaboration and sharing of facilities and programs.

This Sports Development Plan responds to the challenges and the needs of our community through an integrated sports planning framework around the interrelated spheres of facilities, clubs and programs. This provides a holistic approach to strengthen our City's rich sporting culture and best supports our community to access, participate and benefit from sport.



Gary Johanson - Mayor City of Port Adelaide Enfield



# Introduction

The City of Port Adelaide Enfield has a long and rich sporting history. Council also recognises the fundamental role sport has in the life, health and wellbeing of our community.

To further enhance sport in our City, Council with Tredwell Management Services, have prepared this Sports Development Plan.

## Project Aim

The Sports Development Plan seeks to assist Council in strategic planning and decision making in relation to the future provision, development and management of sport facilities. It also sets high-level strategies for club development and community wellbeing outcomes through sport participation programs.

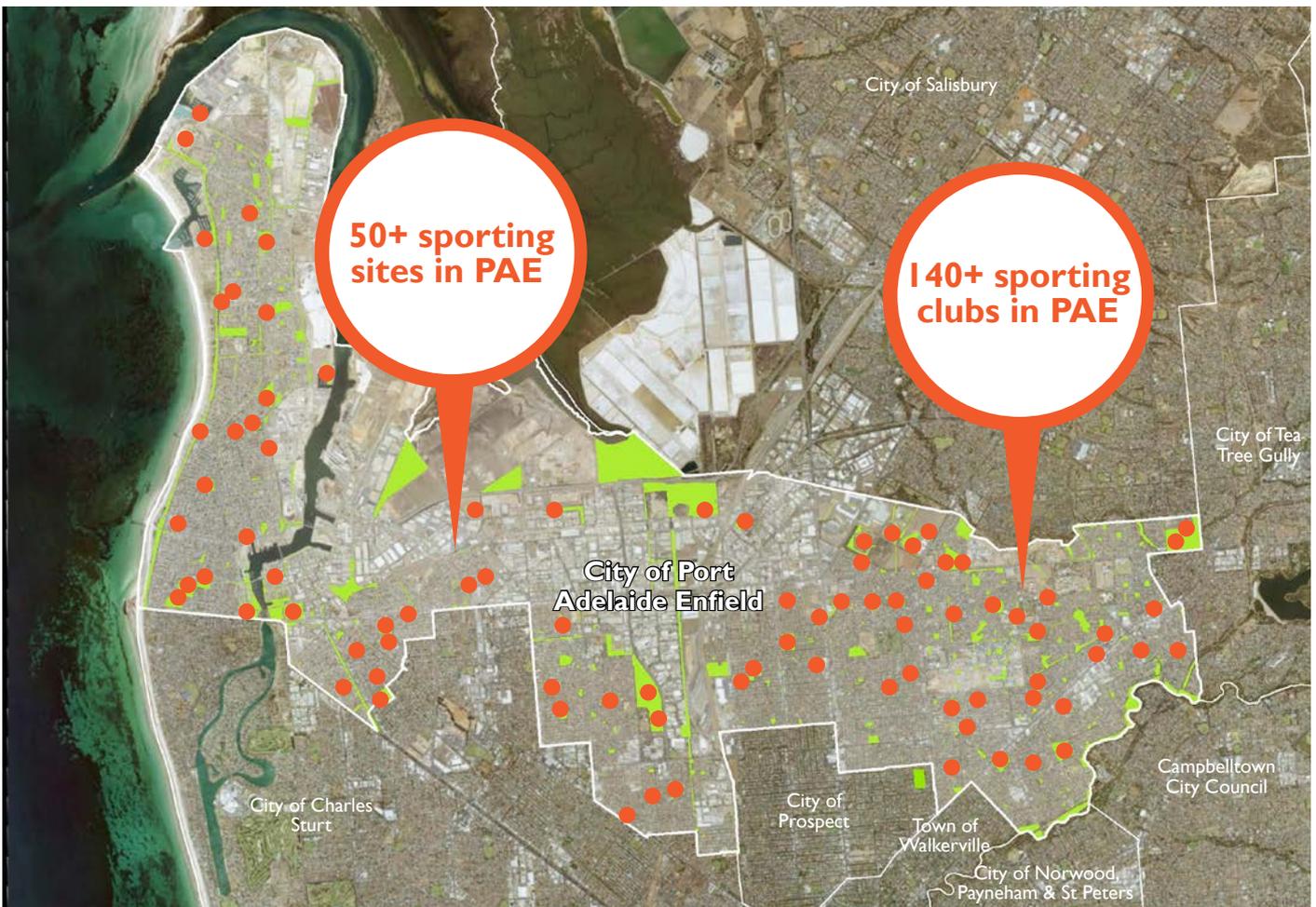
Through this Council aims to ensure that facilities, clubs and programs meet the needs and aspirations of the community.

*To strategically guide the future of sport facilities, clubs and programs so that more people in our community can participate and benefit from sport.*

## Why prepare a Sports Development Plan?

Local government plays a major role in developing sport in particular at the community level. Some of the key reasons why this Plan has been developed include:

- Sport is an integral component of Local Government's strategic response to community health and wellbeing through assets, services and policies that support and promote organised participation in physical activity.
- Sport is a key part of community life, bringing people together and providing opportunities for social interaction.
- Of all the tiers of government Local Government is the most intense provider of sport and recreation assets. The City of Port Adelaide Enfield is owner of more than 50 sites providing sport facilities.
- Each year the City of Port Adelaide Enfield receives a number of requests for improvements to sports facilities. There are more than 140 sports clubs operating within the City. A coordinated and long-term plan is needed to ensure these requests are strategically considered and meet the community's needs into the future.
- Planning for sports development requires regional coordination with the City of Port Adelaide Enfield adjoining seven other local government areas (refer below).
- To help guide the City of Port Adelaide Enfield priorities around sport, support grant funding applications and align with its Long Term Financial Plan.



## About the Plan

The Sports Development Plan has been informed by a review of demographics, current trends and community needs around sport, along with consultation with sporting clubs, associations, peak bodies and the wider community.

While a 5-year timeframe has been identified, it is recommended that the plan is regularly monitored and reviewed as required.

This Plan is intended to be flexible, facilitating the adaptation of the City of Port Adelaide Enfield policies over time, and to respond to changing trends, priorities, external funding opportunities and political climates.

Adopting and implementing this Plan will help enable the City of Port Adelaide Enfield to support and encourage healthy lifestyles through the strategic provision of high quality sporting facilities and services.

## Scope

This Plan focuses on sport as defined by the Australian Sports Commission:

“A human activity involving physical exertion and skill as the primary focus of the activity, with elements of competition where rules and patterns of behaviour governing the activity exist formally through organisations and is generally recognised as a sport.”

Recreational pursuits, such as activities on passive reserves, are addressed in Council’s Open Space Strategy (2014).

## Report Structure

The Sports Development Plan includes the following:

**Background** – Provides a project overview and background including the benefits of sport, national and state context, current trends, consultation summary and key challenges.

**Vision and Principles** – Sets a clear vision and principles for sport development in the City of Port Adelaide Enfield.

**Strategies and Actions** – Sets strategies, actions and priorities for improving sport in the City of Port Adelaide Enfield.

**Sport Profiles** – Provides a ‘snapshot’ of key sports including current provision and trends as well as key considerations and future directions, and used to inform the strategies and actions of this Plan.

**Appendices** – Includes additional background information.



Athletics at St Albans Reserve

# City Plan 2030

The City of Port Adelaide Enfield is guided by the City Plan 2030. The vision of the City Plan is for:

*'A city that values its diverse community and embraces change through innovation, resilience and community leadership'*

The City Plan is based around five themes:

- economy,
- community,
- environment,
- placemaking and
- leadership.

Sport in the City of Port Adelaide Enfield contributes to all five themes (refer next page).

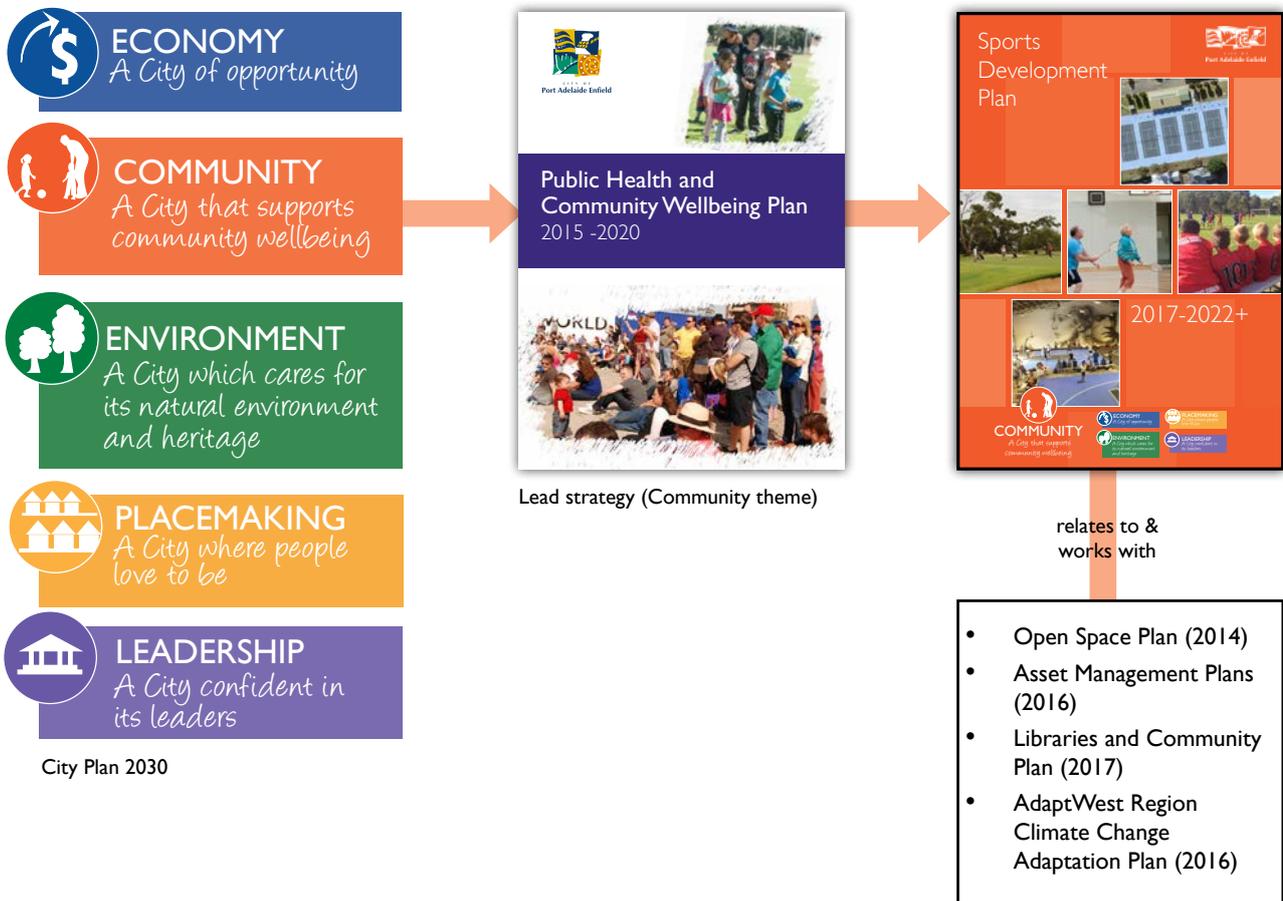
## Strategic Alignment

The Sports Development Plan primarily fits within the community theme of the City Plan, contributing to a healthy, inclusive and cohesive community. The Plan was 'called for' in the lead community strategy, the *Public Health & Community Wellbeing Plan 2015-2020*.

The Sports Development Plan also relates to a number of other Council documents including (but not limited to):

- Open Space Plan (2014)
- Libraries and Community Plan (2017)
- Asset Management Plans (2016)
- AdaptWest Region Climate Change Adaptation Plan (2016)

Implementation and adoption of the Sports Development Plan will support the City of Port Adelaide Enfield to achieve the directions of the City Plan 2030.



# Benefits of Sport

Sport provides a wide range of benefits to individuals and communities as identified through numerous university and government research reports over many years. The benefits of sport<sup>1</sup> contribute towards the City Plan 2030. Outcomes are outlined below:

## Economy

- Creates employment opportunities
- Contributes to economic growth through investment, events and tourism
- Eases cost and pressure on the health system
- Promotes productivity through a healthy workforce and work/life balance



*Prosperous*  
*Connected*  
*Growing*

## Community

- Contributes to social capital, bringing people together and providing opportunities for social interaction
- Creates opportunities for, and promotes, volunteering and networking
- Promotes an inclusive society by drawing together people of different races, religions, ages and cultures
- Reduces anti-social behaviour in the community through providing positive alternatives
- Fosters community pride and support
- Promotes healthy, active lifestyles and improves physical and mental health



*Health*  
*Inclusive*  
*Cohesive*

## Environment

- Helps to sustain the environment through protecting open space
- Promotes active lifestyles including active modes of transport
- Enhances the use and efficiency of community infrastructure through adaptable and flexible design, shared use and reducing duplication
- Integrates short and long term environmental sustainability considerations into facility design
- Assists in mitigating climate change, reducing urban heat island effect and stormwater management



*Distinctive*  
*Adaptable*  
*Sustainable*

## Placemaking

- Creates a strong sense of community through sporting clubs, events and networks
- Provides a sense of belonging, ownership and responsibility within community spaces
- Assists in place activation through bringing people together to participate or spectate in sports matches, training or events.



*Belonging*  
*Accessible*  
*Creative*

## Leadership

- Empowers, inspires and motivates individuals
- Contributes to higher levels of self-esteem and self-worth
- Creates community leaders and champions
- Promotes fair, inclusive competition and achievement
- Creates new skills and opportunities such as team work and leadership



*Strategic*  
*Accountable*  
*Engaged*

# Context: Sport in Australia

*“Australians love sport. It is a defining characteristic of our national culture - one that is recognised across the world. In sport, Australia’s diverse population discovers a shared identity. We come together to play sport at local ovals, fields, courts, parks and beaches. We flock to great stadiums around the country to watch the contest. We celebrate and exude national pride when our athletes represent us on the world stage.”*

Play.Sport.Australia, Australian Sports Commission

Sport is widely recognised as an integral part of Australian life. The Australian Government provides funding for sport as an investment in the community in terms of national pride, improved health, economic activity and stronger communities.

At the federal level the Australian Sports Commission (ASC) is the government body responsible for getting more people participating and excelling in sport. They do this by delivering programs, providing financial support to national sporting organisation and building collaboration and effectiveness within the Australian sport sector.

The *National Sport and Active Recreation Policy Framework* (2011) provides the basis for continued collaborative work between all tiers of Government and includes clarification around the role of each layer of Australian sport (refer Appendix 3).

## National Sport Plan

In May 2017, the Federal Government announced plans to develop a new National Sport Plan. The Plan will be a long-term strategy for the whole of sport and will examine four key pillars of participation, performance, prevention through physical activity, and integrity.

Council’s Sports Development Plan will be regularly reviewed and updated, including following completion of significant new plans or policy directions such as this.

## Participation in Sport

Play.Sport.Australia. is a recently released participation game plan developed by the ASC and sets out a big picture vision for boosting participation in sport in the future<sup>2</sup>.

The ASC’s ambitions for sport are:

- more Australians, particularly young Australians, participating in sport more often;
- year-on-year membership and participation growth for all sports; and
- strong sporting organisations that deliver the products and opportunities Australians want.

## Women in Sport

In 2010 the Australian Government announced its policy, *Australian Sport: The Pathway to Success*. A key element of this policy is new funding measures to address particular issues affecting women’s participation in sport including the lack of suitable facilities that cater for women’s sport.

The South Australian Government has also recently developed an initiative with the allocation of \$10 million towards female sporting amenities between 2016 and 2019.

The growth of women’s sport in the City of Port Adelaide Enfield has also contributed to changing sporting facility demands. Women are now more likely to play sports which traditionally had only men’s leagues. For example, women’s participation in football and cricket has become more mainstream and requires the associated facilities to adapt.

## Cultural Diversity in Sport

The Australian Government has a Multicultural Access and Equity Policy that aims to ensure that Australian Government programs and services meet the needs of all Australians, regardless of their cultural and linguistic backgrounds.

Given the strong representation of people from culturally and linguistically diverse backgrounds living in the City of Port Adelaide Enfield there is a need to provide additional resources and focus in this area.

For example. the City of Port Adelaide Enfield has a particularly high rate of population growth amongst the Vietnamese and Indian communities. This has resulting changes in sporting preferences and has contributed to growth in unstructured participation in traditionally structured sports (e.g. cricket). This provides new opportunities as well as challenges for facility provision and traditional club-based booking systems.

## Inclusion in Sport

The ASC provides a spectrum for inclusive sport. Each section of the spectrum is as important as the next, and ideally there would be programs for people with disability available to the community from all sections.

*The Port Adelaide Enfield’s Disability Discrimination Action Plan 2013 – 2017* highlights the City of Port Adelaide’s commitment to strengthen the inclusion and access for residents and visitors with a move from a focus on access to inclusion. This document fits in line with the Commonwealth Disability Discrimination Act (1992).



The Inclusion Spectrum (Image Source: Australian Sports Commission)

# South Australian Directions

In addition to the national policy directions (refer previous page) this Sports Development Plan has also been informed by relevant South Australian reports, policies, strategies and guidelines including:

- 30-Year Plan for Greater Adelaide (2010) and 2017 update
- South Australia's Strategic Plan (2010)
- Office for Recreation and Sport Strategic Plan (2017-2021)
- South Australian Regional Level Recreation and Sport Facilities Planning Guidelines (2016)
- The Strategic Infrastructure Plan for South Australia (2004/05 – 2014/15) and Discussion Paper (2010)
- The South Australian Tourism Plan (2015 – 2020)
- Guidelines for the Sustainable Management of Community Recreation Facilities (2013)
- Sport and Recreation Provision and Management Policies, Policy Research and Directions for Sustainable Recreation and Sport Facilities (2011)
- Shared Use of School Facilities 'Policy Considerations', Policy Research and Directions for Sustainable Recreation and Sport Facilities (2011)

## Summary of Key Directions

A summary of the key South Australian policy directions that help guide the Sports Development Plan include:

- Creating sporting community hubs
- Providing integrated and accessible facilities
- Increasing participation in sport
- Providing improved and functional facilities
- Encouraging sharing and multi-use of facilities
- Undertaking collaborative planning
- Adhering to Universal Design principles
- Considering asset management and lifecycle costs
- Maximising use of school facilities
- Optimising community benefit
- Conducting a hierarchical planning approach
- Acknowledging financial constraints
- Securing adequate land for new facilities
- Considering consolidation and rationalisation

Key aspects of these documents are outlined in Appendix 3.



Beach Netball Event

# Global Trends in Sport

This Plan acknowledges the influence that global sporting ‘megatrends’ will likely have on the Australian sport sector in the coming years.

The following six megatrends have been identified by the CSIRO’s report entitled *The Future of Australian Sport (2013)*:



## 1. A Perfect Fit

There is increasing popularity of individualised sport and fitness activities such as yoga, gym, aerobics and jogging. Individual fitness pursuits allow people to align their fitness activities with their increasingly busy lifestyles.



## 2. From Extreme to Mainstream

‘Adventure’, ‘Lifestyle’, ‘Extreme’ and ‘Alternative’ sports are increasing in popularity, particularly among younger people. There is likely to be increased attraction to these forms of sport and recreation through generational change and growing awareness through online content.



## 3. Everybody’s Game

Sports activities are increasingly being geared towards the ageing and culturally diverse population. This will change both the types of sports we play and how we play them. There are indications that more Australians are embracing sport well into their old age. Australia is also becoming more culturally diverse with sports preferences changing as a result. The population profile of the City of Port Adelaide is reflective of this shift.



## 4. More than Sport

Governments and companies are increasingly using sport to achieve their policy objectives. In particular sport is incorporated into policies that tackle a range of issues from childhood obesity through to community wellbeing. Local governments associated with marginalised communities are also increasingly using sport as a means of building social capital within their community.



## 5. New Wealth New Talent

Growth of Asian countries (in terms of both population and income) is creating a more competitive sporting arena for Australians, both on the sports field and in the sports business environment. This could also potentially create new markets for sports television, sports tourism, sports equipment, services and events.



## 6. Tracksuit to Business Suit

Some sports are providing much higher salaries for elite athletes than others. Currently participation is trending towards sports with higher salaries at the elite level, placing pressure on sports that have less financial backing. Market pressures are also increasing community sporting clubs to become organisations with corporate structures and formal governance, a challenging task for many. This trend is also seeing a rising cost of sport participation, creating a barrier for some members of the community.

# A Local Perspective

## Our population

In order to effectively plan for sports in the City of Port Adelaide Enfield an understanding of the demographic profile is required.

A demographics summary is provided in Appendix 3. The key demographic findings and their implications for sport planning and provision is highlighted in the table below.

## Demographic highlights

Key demographics (relative to Greater Adelaide)	Implications for sport planning
Relatively strong population growth	Increasing pressure upon existing facilities and requirement to plan for sporting provision in growth areas.
Younger population	A need to provide sporting opportunities which are attractive, accessible and affordable for young people.
Culturally and linguistically diverse population	Requirement for specific initiatives that are attractive, accessible and inclusive to people from all cultural backgrounds.
Higher proportions of Aboriginal and Torres Strait Islander People	Demand for sport programs and services which are inclusive and target involvement of Aboriginal and Torres Strait Islander people.
Higher rates of chronic disease and health issues including physical inactivity	Increasing need to provide sports facilities, intervention programs and services that promote healthy lifestyles and physical activity.
Localised areas of high socio-economic disadvantage	A need to ensure that sporting opportunities are accessible and affordable at the local level.
Emerging new growth areas	Need to integrate new, innovative and adaptable sporting spaces and facilities within greenfield, brownfield and infill developments.
Higher proportion of people needing assistance due to disability	Need to ensure that all sport facilities and services are inclusive and accessible for people requiring assistance.

## Sporting culture

The City of Port Adelaide Enfield has rich sporting traditions that have shaped the City’s contemporary culture. This sporting culture is influenced by elite clubs in the area, such as the Port Adelaide Football Club. The Port Adelaide Football Club has celebrated over 140 years since forming in 1870 and maintains Alberton Oval as its home ground. The City is also home to many other elite-level sporting clubs including five South Australian National Premier League soccer teams and various rugby, cricket, hockey and baseball clubs. Elite sports clubs within the City present opportunities through partnerships to support player development, sport participation and community sport outcomes.

The City’s sporting culture is also influenced by its geography, with access to Adelaide’s northern beaches and the Port River allowing for a diverse range of aquatic based sports (e.g. sailing, rowing, dragon boating and surf lifesaving).

The City of Port Adelaide Enfield is also the ‘heartland’ for certain sporting codes. For example, the majority of Adelaide’s rugby league and rugby union competitions are held in the City of Port Adelaide Enfield.

The Council area is also home to some more ‘unique’ sporting facilities that further adds to our sporting identity, including:

- State Sports Park at Gepps Cross - this State Government owned site includes the Adelaide Super-Drome (cycling) and the State Hockey Centre, providing specialist infrastructure that attract international athletes, events and competitions
- Outdoor velodrome at Hanson Reserve (one of only two in Adelaide)
- Motorcross and shooting facilities at Wingfield Reserve



Spectators at Alberton Oval, 1923 (Source: State Library of SA)



Rowing on Port River, 1912 (Source: State Library of SA)

## Sport Facilities

A key component of this Plan is a review of the sport facilities within the City of Port Adelaide Enfield. This includes consideration of sports grounds, lighting, main buildings (clubrooms/change-rooms) and their condition and utilisation. Information was sourced from:

- The sports club and community engagement process
- Western Adelaide Sporting Facility Demand Study<sup>3</sup>
- City of Port Adelaide Enfield Land Buildings and Structures (LB&S) Review<sup>4</sup>
- IPOS - Sports Ground Quality and Risk Assessments<sup>5</sup>
- Consultation with Elected Members and Council Staff

Council-owned sporting facility provision is outlined in the table below. Sporting facilities are also provided by schools, State Government and the private sector (refer Appendix I for full list).

Shared use of facilities is common between compatible sports, for example indoor courts provide for a range of sports including basketball, netball, volleyball, badminton, indoor soccer, roller sports and gymnastics.

### Council-owned sporting facilities

Sport	PAE Sporting Facilities
Athletics	2 track and field facilities
Australian rules football	12 ovals
Baseball	2 diamonds
Cricket	24 ovals
Cycling sports	1 velodrome (outdoor) & 1 cycle speedway track
Futsal	3 futsal courts
Golf	3 courses, 1 driving range
Gymnastics	1 gymnasium
Hockey	1 synthetic pitch, 1 grass pitch
Indoor sports/Basketball	10 indoor courts
Lacrosse	2 fields
Lawn bowls	8 greens
Motor sports	1 motor sport facility
Netball (outdoor)	30 courts
Rugby codes	4 fields
Sailing	1 sailing facility
Shooting sports	1 range
Soccer	23 pitches
Surf Life Saving	1 surf lifesaving facility
Tennis	56 courts

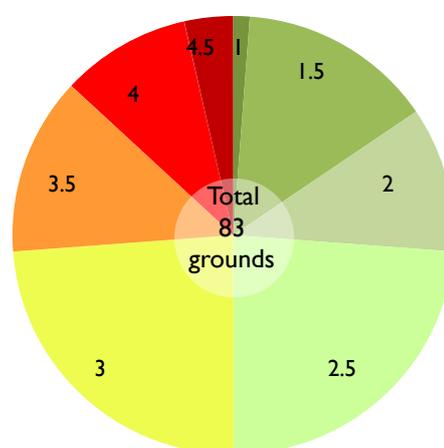
## Condition

Sporting facilities in the City of Port Adelaide Enfield vary in terms of condition. Council's asset management document, the annual *Land, Buildings and Structures (LB&S) Valuation*, notes the total useful life estimate and asset value/replacement cost for each facility.

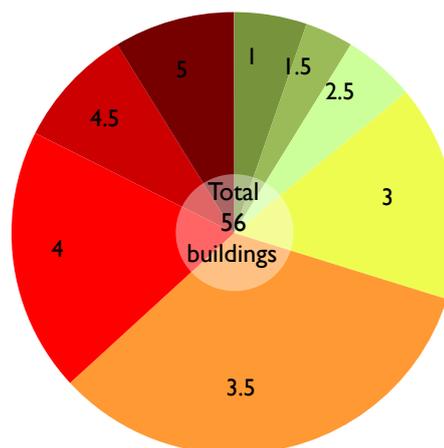
The charts below show high-level condition ratings of the sport facilities as determined by an annual review. The 2016 review indicates that sports grounds (e.g. oval and courts) are generally in better condition than sports buildings (e.g. clubrooms and change-rooms).

The charts also highlight a number of sports buildings are nearing the end of their useful life (i.e. ratings 4 to 5) and require plans to renew/redevelop these assets to support ongoing participation in sport in our City.

### Sports Ground Condition



### Sports Building Condition



- 1 New or as new
- 2 Very good/well maintained
- 3 Minor maintenance required
- 4 Substantial maintenance or restoration required
- 5 Very poor – unserviceable/ approaching obsolescence

Data Source: 2016 LB&S Report, Maloney Field Services.

# Community Engagement

A key input into the preparation of this Plan was the engagement with stakeholders and the community.

## Stage I Consultation

Stage I of the Consultation program comprised various engagement methods including:

- promotional webpage (refer title image below)
- online survey with sporting clubs (received 60 responses)
- two workshops with sporting clubs, to better understand their challenges and opportunities
- online community survey (received 65 responses)
- online survey with state/peak sporting associations
- interviews with state/peak sporting associations and review of their sport's strategic plan and facility reports
- workshops with Elected Members and Council Staff

## Stage 2 Consultation - Draft Plan

Stage 2 consultation provided the Draft Sports Development Plan to sports clubs, associations, peak bodies and the wider community for further input and comment.

Feedback received on the draft has informed the final Sport Development Plan.

Additional consultation will also be undertaken in the future for specific projects recommended in the Plan.



Imagery used as part of Sports Development Plan consultation

## Stage I Consultation findings

- A total of 60 sports clubs responded to the survey
- 75% are affiliated with the peak body
- Only 26% of clubs indicated they have a strategic plan
- Less than half of the clubs indicated they are accredited with a club development program (e.g. StarClub, Good Sports, V-Star)
- The community strongly agrees that sport is an important aspect of the City of Port Adelaide Enfield community
- The highest club priorities included:
  - increasing club membership,
  - facility improvements (e.g. built facilities, sports lighting, access and parking),
  - program advancements,
  - financial stability,
  - good management; and
  - improved safety for participants
- Clubs provide a range of inclusion programs. Most clubs indicated they have 'programs' or 'initiatives' for young people and low-income families. Fewer clubs indicated they have programs for recently arrived communities, people with disabilities, older people and people from culturally and linguistically diverse backgrounds.
- Seven out of ten clubs support the use of school facilities for community sport
- The majority of clubs support increased community use of Council's sporting facilities
- Clubs indicated that it is important to have well maintained and presented facilities
- Sporting associations and peak bodies note that the facilities located within the City of Port Adelaide Enfield are of high importance to their sport's future growth

Further detail on consultation findings are included in Appendix 3.

# Key Challenges

The following key challenges have been identified for sport development in the City of Port Adelaide Enfield. These challenges have been considered and are addressed through various strategies identified below and outlined in the following section of this report.

Challenges for sport development in Port Adelaide Enfield		Relevant Strategies
	<p><b>Growing population and limited space / greenfield areas</b></p> <p>With a growing population and continued urban development, it is vital to ensure that sport facilities are planned for now and into the future. This includes the need to obtain and zone appropriate areas of land to support new sport facility developments.</p>	1, 2, 3, 4, 5, 6, 8
	<p><b>High facility standards and community expectations</b></p> <p>Today's society places high expectations upon community facilities including sports infrastructure. Clubs and service providers, such as Local Government, are required to meet high facility standards and risk management measures.</p>	1, 2, 4, 5, 6, 8, 12, 14
	<p><b>Ageing built infrastructure</b></p> <p>A large proportion of the City of Port Adelaide Enfield's built sport infrastructure is ageing, with buildings requiring extensive maintenance, upgrade and/or replacement.</p>	1, 2, 3, 4, 6, 8, 12
	<p><b>Cooperating and sharing facilities</b></p> <p>To align with South Australia's strategic direction and maximise use of resources, cooperation and collaboration is required between local governments, schools, clubs and participants for the shared use facilities.</p>	1, 2, 3, 4, 5, 6, 8, 10, 12
	<p><b>Sustainability of facilities, clubs and programs</b></p> <p>It is essential for sport service providers and users to ensure that facilities and clubs remain viable and are self-supporting. This encompasses financial, social and environmental sustainability.</p>	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14
	<p><b>Good governance</b></p> <p>Sport clubs/organisations and Local Government must proactively engage effective governance models. A well governed sports club is affiliated with the appropriate peak bodies.</p>	6, 7, 8, 9, 10, 11, 12, 13
	<p><b>Catering for emerging sports</b></p> <p>Sport provision needs to be dynamic in order to adapt to changing demand. Participation and interest in sports can be influenced by a range of factors including cultural influences, trends and popular culture.</p>	1, 2, 3, 4, 5, 6, 8, 9, 10, 11, 12, 14
	<p><b>Providing for a diverse population</b></p> <p>Organisations involved in sport need to proactively foster the integrity and values of inclusiveness which make sport a fundamental part of Australian culture.</p>	1, 2, 3, 4, 5, 6, 8, 9, 10, 11, 12, 14

## Challenges for sport development in Port Adelaide Enfield

### Relevant Strategies



### Life-cycle costing and asset management

Facilities need to be planned, built, operated and maintained with appreciation of the associated costs. Where necessary, facility users may require sinking funds for facility maintenance and replacements.

1, 2, 3, 4, 5,  
6, 9, 10, 12



### Health issues created by physical inactivity

The City of Port Adelaide Enfield population is generally more inactive than other South Australians. Increased participation in sport and other physical activities is needed to improve health outcomes.

7, 8, 9, 10,  
11, 12, 13



### Balancing the needs of the local community and elite sport

There is a need to cater for all levels of community sport whilst ensuring that elite sport pathways exist.

1, 2, 3, 4, 5,  
6, 7, 8, 9,  
11, 12, 14



### Information collation and transfer

Up to date and accurate information is required to make sound decisions relating to sport development.

7, 9, 10, 11,  
12, 13



### Technology and innovation advances

Ability to adapt and identify the right timing to 'take-up' new and emerging technologies.

5, 6, 7, 8, 9,  
10, 11, 12,  
13



### Volunteer management and support

Volunteers are an invaluable resource to sport organisations. It is imperative that volunteers are effectively managed, supported and valued in their role.

7, 8, 9, 10,  
11, 12, 13



### Changing Climate

Forward planning and adaptation is required to adapt to changing conditions such as a warmer and drier climate, with more frequent and intense heat waves and rainfall events, lower seasonal rainfall and rising sea levels.

1, 2, 3, 4, 6



# Vision & Principles



# Vision

The following vision has been formed in consultation with the City of Port Adelaide Enfield's Elected Members and seeks to reflect the aspirations of the community in relation to planning for sport development:

**“A diverse community that is supported and encouraged to lead active and healthy lifestyles through provision of a sustainably managed and fit-for-purpose network of quality sports facilities, clubs and programs.”**

## Sports Planning Framework

Sport planning is multifaceted and interrelated. The diagram below illustrates this interconnected nature and highlights that consideration needs to be given to the three major components of sports planning; facilities, clubs and programs. Components cannot be considered in isolation. The needs of our community are central to all parts of sport development planning.

The sport development principles (refer next page) are relevant to all three components of sport planning, facilitate decision making and prioritisation and underpin the Strategies and Actions of this Plan.

*To best help our community we need to address all three aspects of sports development*

### Facilities

The facilities component includes:

- Planning (strategies, feasibility studies, master plans)
- Delivery (upgrades, new facilities, consolidation)
- Management & maintenance (including leasing)

### Clubs

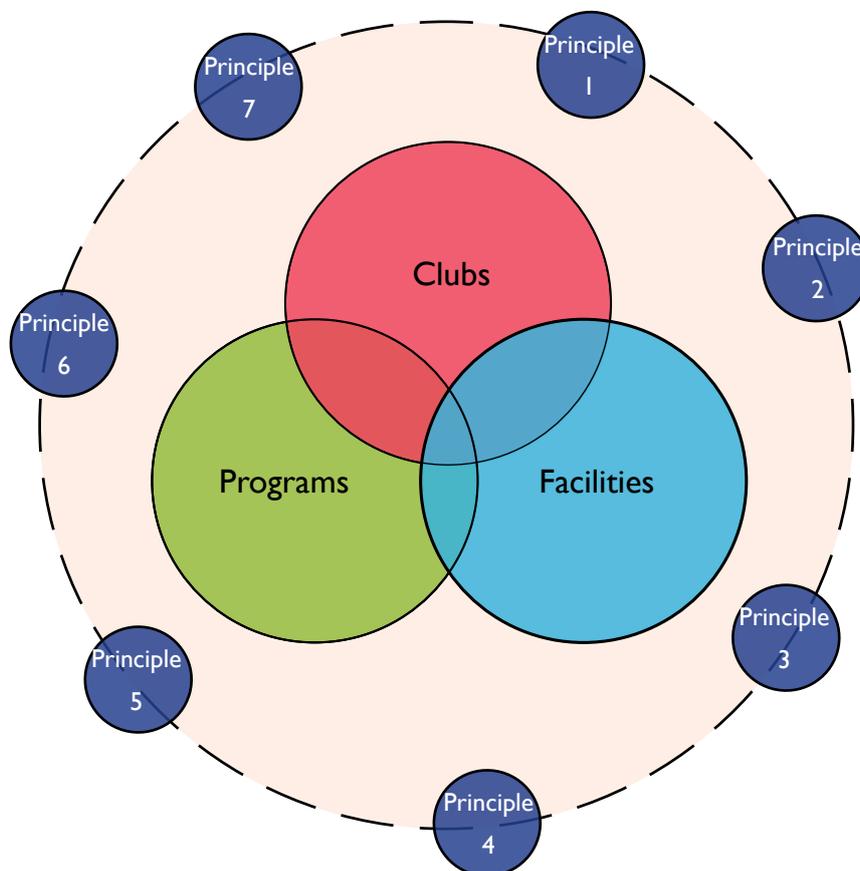
The clubs component includes:

- Club development
- Communication and engagement
- Volunteering
- Partnerships
- Training and development

### Programs

The programs component includes:

- Inclusion and participation
- Events, programs and services
- Resourcing
- Pathways



*Sport development is more than just the physical facilities. We will support clubs and our community through club development, programs and training opportunities to help clubs grow, remain financially sustainable and benefit our community*

# Principles

The following principles have been developed to guide the development, future provision and management of sport in the City of Port Adelaide Enfield. These incorporate directions of peak sporting bodies and Government (Federal, State and Local) policies and have been formulated through consultation with local sports clubs, Elected Members and the community.



## Principle 1 - Maximum Community Participation

- Sports facilities, clubs and programs offer a range of accessible sporting opportunities targeted to the needs of our diverse community and deliver associated health benefits to all people regardless of age, cultural background, socio-economic status or ability
- Focus is primarily on delivering grassroots and local community-based sports facilities, clubs and programs that maximise community participation and support pathways to elite sport



## Principle 2 - Shared Sports Precincts And Community Hubs

- Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining club identity and individual club needs through adaptable and flexible building and sports ground designs



## Principle 3 - Sustainability

- Sports facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations
- Sports facilities are strategically considered and aligned with Council strategies to meet current and future community needs and provide value-for-money



## Principle 4 - Partnerships

- Collaborative approaches are used to plan, deliver and manage sports facilities and programs with the community, government, sports clubs, sports associations, educational institutions and private sector
- Partnerships are utilised to achieve community outcomes beyond sport



## Principle 5 - Working Together With Our Clubs & Community

- Clubs and the wider-community are effectively engaged in the planning and design of sport facilities
- An inclusive sport culture is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all



## Principle 6 - Placemaking

- Placemaking approaches are used to achieve quality places for sport that are based on best-practice and informed by the community
- Sport and sports events are used to assist in activation and placemaking initiatives, responding to characters, identity and natural assets of the City.



## Principle 7 - Effective Management & Maintenance

- Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards



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# Strategies & Actions



## Action Plan

The following tables detail the strategies and actions for developing sport in the City of Port Adelaide Enfield. The three components of sport planning; facilities, clubs and programs, are addressed and guided by the vision and principles of this plan (refer previous section).

*The Action Plan is intended to help guide and coordinate future activities while remaining flexible in order to adapt to dynamic influences such as community needs, funding opportunities and technological advances.*

### Actions, Priorities and Timeframes

In determining actions, priorities and timeframes a number of factors have been considered, including:

- Alignment with the **Vision and Principles** of this Plan
- Response to **community need** including consideration of consultation outcomes
- **Condition** of existing sports grounds and buildings
- Ability to address the **gaps** in the existing provision
- Alignment with **other planned projects** by Council, peak bodies, clubs and State Government
- Need to allow appropriate **lead-time for planning** investigations and consultation prior to implementation
- Inclusion of **club development and participation programs** to strengthen clubs and enhance community participation and associated health benefits
- Investigation of **better use of existing assets** along with investment in new facilities and services that best meet community needs
- Provide **value for money**
- Need to be **flexible** to respond to new opportunities as they arise

The Action Plan provides the following broad timeframes:

- Short (2017 - 2021)
- Medium (2022 - 2026)
- Long (2027+)
- Ongoing (implemented throughout the duration of the Plan and as opportunities arise)

The timeframes identified for the completion of each action is indicative only and should be regularly reviewed (e.g. annually) to ensure it meets the ongoing needs of the community. The timing is also flexible to respond to new opportunities, such as shared funding, as they arise.

The staging of investment will also allow maximum value from Council's existing facilities as well as the sustainable provision of new facilities, services and programs.

*The Sports Development Plan is a 'living' document. Further actions will be developed as the plan is reviewed and in response to further consultation with clubs and the community and to take advantage of new opportunities as they arise.*

## Resources

The Action Plan provides the following indicative resource requirements:

- Low (L) \$0 – \$50,000
- Medium (M) \$50,000 – \$500,000
- High (H) \$500,000+
- Note: More refined estimates are provided for some actions where available.

An estimate of the resources required to implement each action has been identified to assist the City of Port Adelaide Enfield with its budgeting processes. These are broad indicative estimates and should be reviewed as projects are further investigated.

There has been no financial commitment from the City of Port Adelaide Enfield to implement the new actions identified in this Plan. These actions will be considered as part of Council's normal annual business planning/budgeting and long-term financial planning processes.

Funding for sport development projects can also be sourced through various funding programs as outlined in the Funding Opportunities section (refer next page and Appendix 4).

### Partners

A range of partners have been identified who may be able to assist the City of Port Adelaide Enfield with the delivery of the strategies and actions. In line with Principle 4 of this Plan, effective partnerships are essential to the accomplishment of the identified actions.

Partners include (but not limited to):

- Government bodies including:
  - Office for Recreation and Sport (ORS),
  - Neighbouring LGAs,
  - Department of Education and Child Development (DECD),
  - Department of Planning Transport and Infrastructure (DPTI),
  - Renewal SA (RSA),
  - Local Government Association of South Australia (LGASA)
- Schools (refer list in Appendix 1)
- Sports clubs (refer list in Appendix 2)
- Peak bodies and associations
- Private sector and developers

## Funding Opportunities

In addition to Council funding, a variety of funding sources may be available to deliver the actions outlined in this Plan.

Funding programs often change and it is important to regularly review to get up to date details on funding guidelines and project eligibility.

Funding partners may include (but not limited to):

- Federal Government
- SA Government
- Trusts and Foundations
- Commercial and Private Sector Funding
- Peak Bodies and Associations
- Sports Clubs

Refer to Appendix 4 for further information.



Rowing on the Port River

## Strategies and Actions – Facilities

**Overall Objective: Support the development of sustainable and fit-for-purpose facilities that optimise sports participation and meet the needs of our community.**

### Strategy I: Continue to prepare master plans to guide the development and enhancement of existing facilities.

Due to a number of reasons including ageing infrastructure, changing community preferences and the need to provide functional, efficient and fit-for-purpose facilities the City of Port Adelaide Enfield will need to continue to plan for the development and enhancement of existing sporting precincts.

The preparation of master plans seeks to strategically guide and coordinate future development to ensure the most efficient and effective provision of higher level sporting precincts in the City.

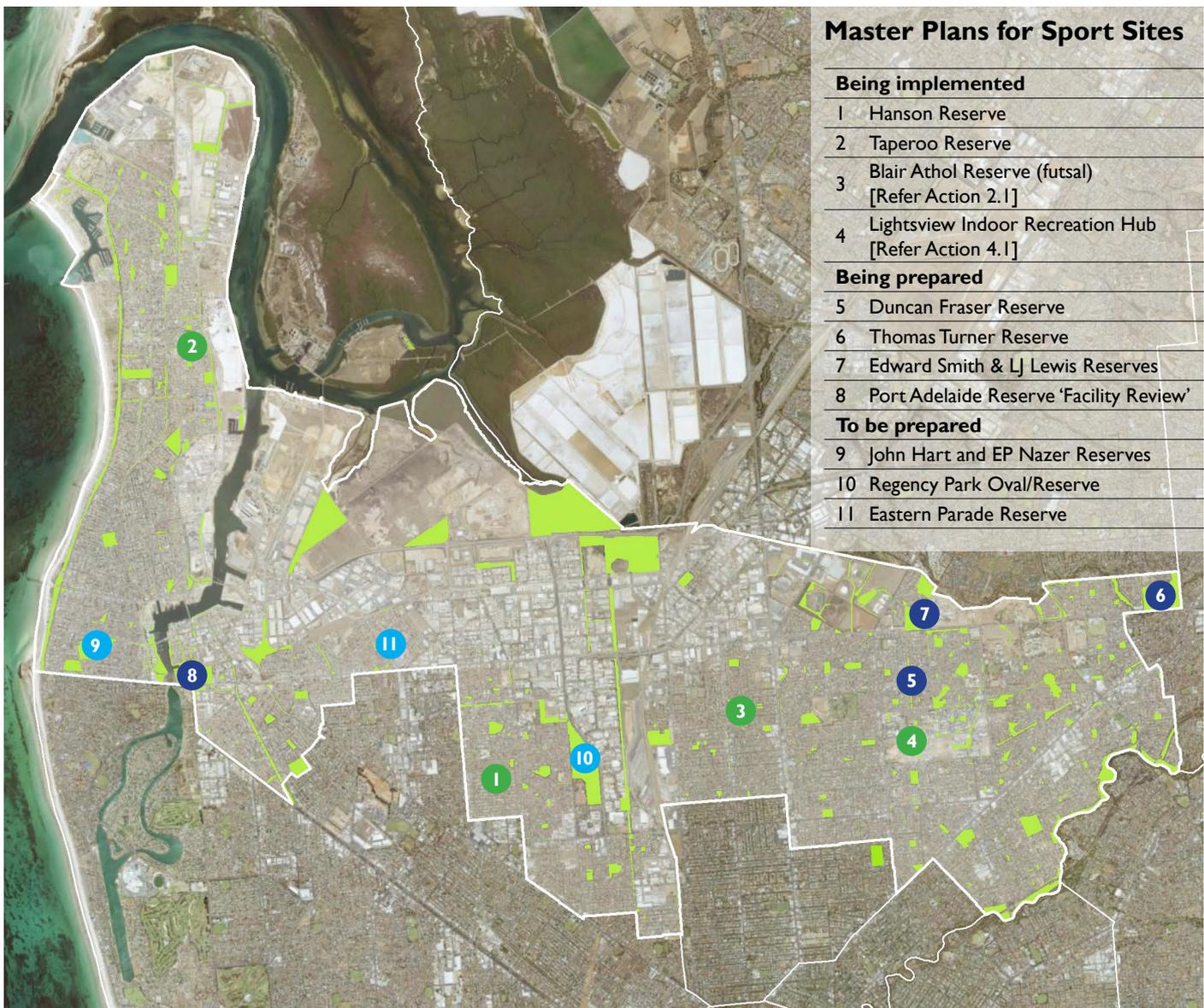
The need for Master Plans is generally on sites that:

- align with the vision and principles of this plan;
- are large and serve multiple uses;
- have several major/complex issues (e.g. older buildings, inefficient layout, parking/traffic issues); and
- will benefit a significant population catchment.

The City is currently preparing and implementing a series of master plans. Some additional sites have also been identified for future master planning through the research and consultation processes conducted as part of this Plan. Future master plans will include further consultation with clubs and the wider community. A series of master plans for passive reserves is also identified in Council's Open Space Plan (2014).

Ref	Actions	Timeframe	Partners	Resources
I.1	Undertake a combined Master Plan for John Hart and EP Nazer Reserves that considers: <ul style="list-style-type: none"> <li>• The upgrade/expansion of the regional netball facility at John Hart Reserve (in conjunction with other clubs at this site)</li> <li>• New/upgraded clubroom and change-room facilities (including hockey)</li> <li>• Opportunities to partner with Port Adelaide Football Club regarding the change-room facility (in poor condition) at EP Nazer Reserve.</li> </ul>	Short	Clubs PA Netball Association Hockey SA PA Football Club	\$40,000 for Master Plan  H (to implement)
I.2	Following the EOI process to find a new head lessee for the site, undertake a review of Eastern Parade Reserve with the aim to improve its function and community value. Master or concept planning may be required to guide improvements.	Short	Clubs	\$25,000 for Master Plan  H (to implement)
I.3	Undertake a Master Plan for Regency Park Oval to improve the function and community value of the reserve. Investigate the opportunity to consolidate Croydon Kings Soccer Club at this reserve through new and improved soccer facilities.	Short	Clubs FFSA	\$30,000 for Master Plan  H (to implement)
I.4	Given the ongoing growth and pressure on existing facilities, undertake further investigation into soccer within the City of Port Adelaide Enfield – including such matters as determining the provision of future facilities, management and development.  This should include working with other metropolitan Local Governments, peak bodies and clubs to address issues around capacity of existing soccer facilities and to ensure equitable distribution and provision across the region.	Short	Clubs ORS FFSA Neighbouring LGAs	\$30,000
I.5	Implement the remaining stages of the Master Plan at Hanson Reserve and support Cycling SA and cycling clubs to promote as a regional cycling facility for increase community participation in cycling.	Short	Cycling SA Clubs	Existing funding

Ref	Actions	Timeframe	Partners	Resources
I.6	Implement the remaining stages of the Master Plan at Taperoo Reserve.	Short	Clubs	Existing funding
I.7	Finalise and begin staged implementation of the Master Plans currently being prepared for Duncan Fraser Reserve, Thomas Turner Reserve, and Edward Smith Reserve & LJ Lewis Reserve.	Short	Clubs	H (Partly funded)
I.8	Finalise and begin staged implementation of the Facility Review / Concept Plan currently being prepared for Port Adelaide Reserve.	Short	Clubs	H
I.9	Continue to review other sports facilities for Master Plan needs as required.	Ongoing	Clubs	Approx \$30,000 per site



## Strategy 2: Review and adapt existing facilities to meet community sporting needs.

Many of Council's existing sports facilities (buildings in particular) are ageing and reaching the end of their useful life (refer Council's Asset Management Plans). Together with peak sporting bodies, these require review, adaptation and upgrade to better meet community needs.

Change-rooms have been highlighted as a particular priority and area of need. In 2017, the SANFL and Cricket Australia are finalising a statewide audit of facilities used for both sports. Other peak bodies (e.g. Tennis SA and Netball SA) recommend a hierarchical approach to future facility provision with a focus on larger, integrated and more sustainable facilities.

Ref	Actions	Timeframe	Partners	Resources
2.1	Implement current proposal to convert existing netball courts at Blair Athol Reserve to outdoor futsal courts and commence the Community Futsal program.	Short	ORS SAASL Clubs	Existing funding
2.2	Develop/upgrade change-rooms, prioritising those that: <ul style="list-style-type: none"> <li>are in poor condition;</li> <li>maximise community participation (responding to community need); and</li> <li>align with the principles of this Plan (e.g. diverse/shared use, social inclusion, female/child friendly, DDA access, etc).</li> </ul>	Ongoing	Clubs ORS Peak bodies (e.g. SANFL, SACA, FFSA, NSA)	H \$300,000 - \$1,000,000 per site
2.3	Determine the long term future of Port Adelaide Recreation Centre, with consideration given to replacement on site or identification of alternative locations within the region (e.g. Western Region Reserve, EP Nazer Reserve, Port Adelaide Reserve) which considers the potential to accommodate a range of clubs and users groups and may integrate other clubs and facilities.  Also investigate a solution for the ageing Dynamic Gymnastics Club facility including options of relocation/consolidation with other new/upgraded indoor recreation facilities.	Medium	Clubs ORS Peak bodies	L (review)  H (to implement) \$15-20M
2.4	Review Australian rules football and cricket facilities at current sites and consider the identified need for new facilities into the future. In line with the SANFL Strategic Facilities Plan and SACA's strategic direction, prioritise change-room upgrades, female amenities and enhancing sports lighting and storage.	Ongoing	Clubs SANFL SACA ORS	H \$300,000 - \$1,000,000 per site
2.5	Where opportunities arise, align facilities with strategic hierarchies/directions identified by State Sporting Organisations. For example: <ul style="list-style-type: none"> <li>Netball SA's hierarchy seeking to provide a balance of regional (12-29 courts), district (5-11 courts) and local (1-4 courts) netball facilities</li> <li>Tennis Australia's hierarchy, that seeks to provide a balance of regional (16+ courts), sub-regional (12+ courts), medium (8+ courts) and local (4+ courts) tennis centres.</li> </ul> This may include consideration to consolidate into larger facilities or conversion to multi-use community courts (refer 2.6 below).	Ongoing	Clubs Peak bodies (e.g. Tennis SA, Netball SA, etc) ORS	H
2.6	Review existing outdoor court facilities across the City and seek to maximise community use and access where suitable. This may involve increasing community access to existing club-based courts and/or conversion to multi-use courts to support diverse and affordable activities (e.g. netball, basketball, tennis, futsal).  This includes undertaking club/community consultation to gauge viability of consolidation or conversion of existing tennis courts.	Ongoing	Clubs Tennis SA Netball SA ORS	M
2.7	Support infrastructure upgrades for lawn bowls facilities which will optimise facility capacity and maximise participation (e.g. all weather environments, synthetic surfaces, improved lighting and car parking).	Ongoing	Clubs Bowls SA ORS	M

Ref	Actions	Timeframe	Partners	Resources
2.8	Consider requests from aquatic sports clubs (e.g. sailing, surf lifesaving) for assistance/facility upgrades on a case-by-case basis, prioritising health and safety issues and proposals to deliver inclusive access.  Also, maintain open communications with adjacent local government areas with regards to long-term sustainable levels of use of regional aquatic facilities.	Ongoing	Clubs, Surf Life Saving SA, Swimming SA, Neighbouring LGAs, ORS	M
2.9	Align with the <i>AdaptWest Region Climate Change Adaptation Plan (2016)</i> to enhance the capacity of sports infrastructure and providers to adapt to a warmer and drier climate with more frequent and intense heat waves and rainfall events, lower seasonal rainfall and rising sea levels. This includes: <ul style="list-style-type: none"> <li>Ensuring new facilities are designed to be resilient to the impacts of extreme weather and a changing climate (e.g. avoiding areas prone to flooding and requiring highly-durable building standards)</li> <li>Facilitating night/indoor/shaded events, competitions and training activities to allow for participation at cooler times/locations (e.g. revising schedules and programs, providing additional shading structures and installing/upgrading of sports lighting).</li> <li>Continuing to reduce reliance on potable water to irrigate sports grounds and increase alternative water sources (e.g. increasing stormwater capture and re-use and improvements to irrigation)</li> <li>Optimising sports ground usage and capacity (e.g. provision of synthetic surfaces and optimal programming)</li> </ul>	Ongoing	Clubs, State Government, Peak Bodies	H

### Strategy 3: Work collaboratively with schools to increase access to school sporting facilities where feasible.

Sporting facilities at school sites are an important community resource in addition to Council owned facilities.

South Australia's Local Government Recreation Forum's paper entitled *Shared Use of School Facilities 'Policy Considerations', Policy Research and Directions for Sustainable Recreation and Sport Facilities (2011)* recommends the shared use of school facilities through agreements between Local Councils and a school or education body.

In the context of a growing population and increasing pressure on sports facilities, it is important for Council to continue to work together with schools and the Department of Education and Child Development (DECD) to share after-hours access to school facilities for community based sporting organisations. Without access to school facilities there would be a need to provide many more ovals, courts (indoor and outdoor) and pitches utilising finite community resources.

Ref	Actions	Timeframe	Partners	Resources
3.1	Work with clubs, schools and DECD to secure and maintain access to school facilities wherever feasible in particular for Australian rules football, cricket, soccer, basketball and indoor sports.	Ongoing	Clubs DECD Schools ORS	Existing staff
3.2	Work with the DECD, the LGASA and the Office for Recreation and Sport to develop a more efficient process of establishing agreements for the shared use of school facilities.	Short	DECD Schools ORS LGASA	Existing staff

## Strategy 4: Provide/investigate new facilities that meet the needs of the community

The City of Port Adelaide Enfield is experiencing strong population growth. New developments will require access to the provision of high quality sporting facilities to enable the new residents to participate in a range of sporting pursuits.

Ref	Actions	Timeframe	Partners	Resources
4.1	Deliver the Lightsview Indoor Recreation Hub with new multi-use courts at the former Ross Smith Secondary School site. This includes reviewing the long-term future for the existing Hillcrest Stadium.	Short	State Gov / ORS (State Local Government Infrastructure Partnership) Lightsview Developer Peak bodies Clubs	\$18 million for overall project (including \$3.6 million grant)
4.2	Advocate for appropriate allocation of land/sites for sports activities within future 'greenfield' development areas (e.g. the Oakden Lands/ Strathmont Centre) as well as 'redevelopment' areas (e.g. Kilburn & Blair Athol and Port Adelaide Centre) to deliver sport facilities that meet the needs of the new population. This could include the development of a structure plan or land agreements that plans for appropriate sporting facility provision.	Short	Renewal SA Clubs Developer ORS	Existing staff
4.3	Finalise the establishment of two soccer pitches and associated built facilities (e.g. lighting and boundary netting) at Harold Tyler Reserve. Investigate opportunities for change-room facilities in collaboration with adjacent FFSA soccer facility.	Short	Clubs FFSA ORS	\$350,000
4.4	Investigate opportunities for delivering improved athletics facilities (e.g. synthetic track) within the City of Port Adelaide Enfield, with consideration given to feasible alternative facility models to a traditional 8 lane 400m track (e.g. J-curve, single land track, sprint tracks).	Short	Clubs Athletics SA ORS	\$350,000 per site
4.5	Assess the potential for a regional/State 'home' for rugby in SA (league and union) within the City of Port Adelaide Enfield. Various sites could be considered such as Dry Creek Reserve with investment to upgrade the existing building and lighting.	Medium	Clubs SA Rugby NRL SA	L (to investigate) H (to implement)
4.6	Subject to Recreation SA's 'Statewide Swimming Pool Audit and Master Plan' (expected in late 2017), review the future requirements regarding aquatic facilities and work with the private sector, neighbouring LGAs and other service providers.	Short	Recreation SA, Swimming SA, Neighbouring LGAs, ORS	L (to review)
4.7	Investigate opportunities for a regional aquatic facility (rowing, dragon boats, etc) in the Port Adelaide area, giving consideration to the relocation of the Port Adelaide Rowing Club and a possible secondary training facility (in addition to West Lakes) including short and long courses (10-20km) and increased events supporting activation initiatives.	Short	Renewal SA, Clubs, Rowing SA, ORS, SASI, Dragon Boat SA, Canoe SA	L (to investigate) H (to implement)
4.8	Work collaboratively with the State Government to protect and enhance the State Sports Park at Gepps Cross as a key State/Regional level sporting precinct and further investigate the opportunity to develop/enhance the site to cater for sports with identified state/regional facility needs.	Ongoing	ORS Peak Bodies	Existing staff
4.9	Support sport providers, including the private sector, in the adaptive reuse of warehouses to provide various indoor sport and recreation activities, such as skating sports, BMX, gymnastics, trampolining and general fitness.	Ongoing	Clubs Private providers Peak bodies	L
4.10	Investigate opportunities for an additional Australian rules football facility in the next 10 years to meet anticipated demand.	Medium - Long	SANFL State Gov / ORS	L (to investigate)

## Strategy 5: Optimise usage of sport facilities

The City of Port Adelaide Enfield is the owner and custodian of a diverse and significant number of sporting facilities and spaces.

In the context of increasing population growth and limited greenfield developments, existing sporting facilities need to be fully-utilised through optimal facility leasing, sharing and scheduling and in some cases facility enhancement to support increased use. Initiatives such as the introduction of efficient sports lighting technologies, synthetic playing surfaces and innovative storage solutions should be further explored and implemented over time.

Ref	Actions	Timeframe	Partners	Resources
5.1	Continue to review and upgrade sportsground lighting (including LED where suitable) to allow for evening training and competition, prioritising sites that have: <ul style="list-style-type: none"> <li>• High levels of use (e.g. daily and year-round)</li> <li>• Adequate buffering from residential areas</li> <li>• Playing surfaces that can sustain high levels of use</li> <li>• A regional hierarchy classification</li> </ul>	Ongoing	Clubs ORS	M  Approx \$350,000 per site
5.2	Review the current situation of City of Port Adelaide Enfield ownership of golf courses, with investigation into the most appropriate model for management, operation and maintenance of golf courses.	Short	Golf SA	L (to review)
5.3	Consider the feasibility of synthetic playing surfaces that support multiple sporting codes, prioritising sites that: <ul style="list-style-type: none"> <li>• Have high levels of use (e.g. daily and year-round)</li> <li>• Have a regional hierarchy level</li> <li>• Cater for multiple sports</li> <li>• Have existing playing surfaces that cannot sustain current usage levels</li> <li>• Are well located and accessible</li> </ul> <p>Consideration also need to be given to:</p> <ul style="list-style-type: none"> <li>• Ensuring clubs contribute to 'sinking funds' for ongoing maintenance/ replacement</li> <li>• Favourable business cases</li> <li>• Maintaining community access</li> </ul>	Ongoing	Clubs ORS	L (to investigate)  H (to implement)
5.4	Support lawns bowls clubs (e.g. Semaphore Bowling Club) to investigate the conversion of remaining turf greens to synthetic greens where this is feasible and supported by the clubs, in-line with the directions of the Bowls SA Facilities Plan.	Medium	Clubs Bowls SA ORS	H
5.5	Following the FFSA synthetic pitch developments in PAE (i.e. Kilburn Sportplex [Hellas], the Parks and Oakden Central), investigate the feasibility of installing synthetic pitches at other regional level soccer facilities, noting the considerable construction costs, lifecycle/replacement funding (e.g. sinking funds) and need to maintain community access.	Medium	FFSA Clubs ORS	L (for feasibility)
5.6	Ensure that lease/licence reviews consider if clubs/facilities are optimising use and possible shared-use arrangements.	Ongoing	Clubs Peak bodies	Existing staff
5.7	In line with Council's Open Space Plan, encourage activity through the incorporation of passive and unstructured recreation areas in sporting precincts and developments.	Ongoing	ORS/DPTI Clubs	L to M

## Strategy 6: Develop and adopt an equitable and sustainable approach to facility management and maintenance.

The large suite of sporting facilities and assets under the Council's ownership and control requires sustainable facility management and maintenance processes and systems. This is particularly important given the added complexity that most facilities are leased to sporting clubs who are responsible for general building maintenance and that most clubs are operated by volunteers and with limited resources.

Ensuring compliance with relevant legislative requirements and standards is also important. There is also a need for facility managers including clubs and associations to continually develop and plan for the future including facility management practices and developments.

Ref	Actions	Timeframe	Partners	Resources
6.1	Undertake a review of occupancy agreements (e.g. leases, licences) including: <ul style="list-style-type: none"> <li>extensive consultation with clubs, stakeholders and Elected Members;</li> <li>investigating a model where Council controls all building maintenance;</li> <li>reviewing policies relating to fee charges for facilities to ensure equitable fees, charges and funding for sporting facilities;</li> <li>prioritising facilities for 'home'/local teams over clubs from outside the City of Port Adelaide Enfield;</li> <li>locating seniors and juniors together at the same facility (where possible and capacity allows) or in the nearest available suitable facility;</li> <li>exploring opportunities for broader community access and use outside of clubs normal usage times;</li> <li>investigating possible incentives for clubs with programs/activities that benefit the wider community (e.g. supporting disadvantaged groups to participate in sport, sharing facilities and achieving club development accreditation such as StarClub); and</li> <li>ensuring lease arrangements clearly define responsibilities for management and maintenance of facilities.</li> </ul>	Short	Clubs Peak bodies ORS LGASA	L
6.2	Generally, consolidate buildings and limit the number of additional buildings added to sites (e.g. storage shed/containers) and work with clubs regarding appropriate storage solutions.	Ongoing	Clubs Peak bodies	H
6.3	In line with Council's Asset Management Plans, regularly audit facilities for compliance with relevant legislation, policies, standards and inclusive sport culture (e.g. risk management, Disability Discrimination Act, Australian Standards)	Ongoing	Clubs	M
6.4	Investigate new technologies for 'smart' management and maintenance particularly in the areas of lighting (e.g. LED, automation/smart controllers) and irrigation (e.g. central control, moisture sensors).	Ongoing	ORS	L
6.5	Continue to support ongoing education of field staff in best practice maintenance	Ongoing	LGASA	L
6.6	Conduct a site assessment process to identify a 'home' facility for Port Adelaide Softball Club within the Port Adelaide area.	Short	Clubs Softball SA	L
6.7	Review the management models and maintenance costs associated with City of Port Adelaide Enfield's provision of ovals and cricket pitches to identify areas where resources can be saved, while continuing to support clubs.	Medium	Clubs LGASA SACA / SANFL	L
6.8	Support and encourage community sporting organisations to prepare strategic facility plans based on the guidelines developed by the ORS. Consider the requirement for business/facility plans to be prepared and submitted by the lessee/club when seeking future facility leases and for major funding applications.	Ongoing	Clubs Peak bodies ORS	L
6.9	Continue to work with sporting clubs on environmental sustainability initiatives aligning with the <i>Environmental Sustainability Guide for Sport and Recreation Clubs</i>	Ongoing	Clubs, ORS, Conservation Council SA	L
6.10	Improve footpath and bikeway linkages (in line with Council's Local Area Bicycle Plan 2015-2020) to and from key sport facilities.	Ongoing	DPTI	H



## Strategies and Actions – Clubs

**Overall objective: Facilitate a strong and sustainable network of sports clubs which nurture sports participation across our diverse community**

### Strategy 7: Assist sporting clubs in developing their volunteer base

Volunteers are the backbone of all community based sporting clubs and associations. Without volunteers community level sport would not function effectively. Sporting volunteers are the largest section of the volunteer market and there is a need to recognise this major contribution to the community through positive social, health and economic impacts.

Ref	Actions	Timeframe	Partners	Resources
7.1	Liaise with Sport SA and Volunteering SA to facilitate the development of a volunteer recruitment database and information service for the City of Port Adelaide Enfield sporting community.	Short	Clubs Sport SA Volunteering SA	L
7.2	Develop an annual recognition event for sport volunteers (e.g. coaches and officials) and athletes.	Short	Clubs Volunteering SA	L
7.3	Investigate opportunities to expand the City of Port Adelaide Enfield current volunteer program to include sport clubs and associations.	Medium	Clubs Volunteering SA	L

### Strategy 8: Foster partnerships with sport clubs, associations, schools, neighbouring Councils, state and federal governments to develop and provide sporting opportunities in the City of Port Adelaide Enfield

The delivery of sport in the City of Port Adelaide Enfield community is achieved through partnerships between all three levels of government (local, state and national), schools, peak sporting bodies, associations and clubs. Without these collaborative arrangements to plan and provide facilities, services and resourcing, sport would not exist in the format it does today.

These partnership arrangements need to be preserved and strengthened to ensure the ongoing development of sport in the City. Regional planning and collaboration with adjoining Local Government's should continue to be pursued along with specific initiatives to strengthen and support vulnerable clubs and associations.

Ref	Actions	Timeframe	Partners	Resources
8.1	Facilitate Council-wide planning for sporting codes (e.g. Australian rules football, cricket, netball, soccer) that supports a collaborative approach to enhancing participation in sport.	Ongoing	Clubs Peak bodies	L
8.2	Facilitate partnerships with national and state sporting bodies, private industry, government, non-government organisations and education bodies to enhance sports club development and participation.	Ongoing	Clubs, Peak bodies, ORS, DECD, Private sector	L
8.3	Meet with staff responsible for sport and recreation planning from neighbouring Local Governments to discuss and coordinate regional sport and recreation matters on at least an annual basis.	Ongoing	Neighbouring LGAs	L
8.4	With the Office for Recreation and Sport and other Local Governments, consider undertaking a northern region sporting facility demand and supply study, potentially involving the Cities of Prospect, Walkerville, Norwood Payneham St Peters, Campbelltown, Tea Tree Gully and Salisbury. Note a Western Adelaide region study was completed in 2015 and considered in this report.	Medium	Neighbouring LGAs ORS	M
8.5	Encourage and assist unaffiliated clubs to join structured sporting associations.	Ongoing	Clubs	L

**Strategy 9: Facilitate training and development opportunities for volunteers and administrators of sporting clubs, associations and service providers to continually improve their management.**

Local government can play a role in supporting local clubs, associations and service providers through the facilitation of training and development opportunities for volunteers, staff, coaches and officials. The Office for Recreation and Sport, Sport SA and various peak bodies provide training opportunities and there is an opportunity to partner with these organisations to deliver training and development programs. Up-skilling key stakeholders who manage local sport providers will assist in ensuring a more professional and effective sporting service will be provided to the community.

Ref	Actions	Timeframe	Partners	Resources
9.1	Coordinate an annual program of training and development opportunities for sporting club and association staff, volunteers, coaches and officials.	Short	Clubs ORS Sport SA	L
9.2	Encourage clubs to access club development programs such as StarClub and Good Sports.	Ongoing	Clubs ORS	L



Indoor Cricket, Windsor Gardens

## Strategies and Actions – Programs

**Overall objective: Facilitate opportunities to grow participation in sport and support community and player development through programs that promote active and healthy communities and deliver positive outcomes beyond sport.**

### **Strategy 10: Develop inclusion programs and strategies to help address barriers and create opportunities for inactive and disadvantaged communities to participate in sport.**

Inclusion is an important aspect of sport development within a Local Government. The benefits of sport should be achievable for all community members regardless of race, religion, age, gender, ability or sexual orientation.

The City of Port Adelaide Enfield is culturally diverse and Council recognises the benefits sport has in terms of bringing people together, providing opportunities for social interaction and fostering community pride.

Ref	Actions	Timeframe	Partners	Resources
10.1	Support clubs with low membership numbers to capitalise on new residential populations including growth areas.	Ongoing	Clubs Peak bodies	L
10.2	Support and encourage the development of innovative/modified sports formats and participation programs (e.g. Fast Fives Netball).	Ongoing	Clubs, ORS, Peak bodies	M
10.3	Enhance opportunities for the community to access sporting facilities for casual/informal sport.	Ongoing	Clubs Peak bodies	L
10.4	Adopt positive strategies for accommodating new and diverse communities (e.g. through connecting with existing clubs, sharing facilities and providing suitable facilities for growth in informal sports).	Ongoing	Clubs ORS, Peak bodies	L
10.5	Seek funding to develop a Community Sports Plan for the Kilburn and Blair Athol Community. The project will engage and work with the community to develop a series of strategies and actions that increase involvement in sport and recreation across and responds to the needs of this diverse and disadvantaged community.	Short	ORS Clubs and community groups	M
10.6	Support sports participation initiatives that contribute to placemaking through activation of spaces.	Ongoing	Clubs Peak bodies	L
10.7	Establish participation initiatives (beginning with 'Growing for Gold') that promote local sporting clubs and encourage membership growth.	Short	Clubs Peak bodies	L
10.8	Facilitate and support sports programs and activities that increase physical activity and health and well-being initiatives aligning with broader initiatives by Federal/State Governments, schools, ORS, etc (e.g. Sporting schools).	Ongoing	Fed. Gov Clubs, ORS, Peak bodies	L
10.9	Explore opportunities through online social sports platforms (e.g. Sportivore or similar) for increasing participation in team sports particularly for attracting groups that typically do not participate in organised sport.	Ongoing	Clubs Peak bodies	L
10.10	Develop strategies and programs to partner with local schools to increase the connection between schools and local sporting clubs (e.g. pathways from schools to clubs).	Ongoing	Clubs Schools/DECD Peak bodies	L

## Strategy 11: Facilitate events, programs and services that encourage an active community and support the City's diverse culture and placemaking strategies.

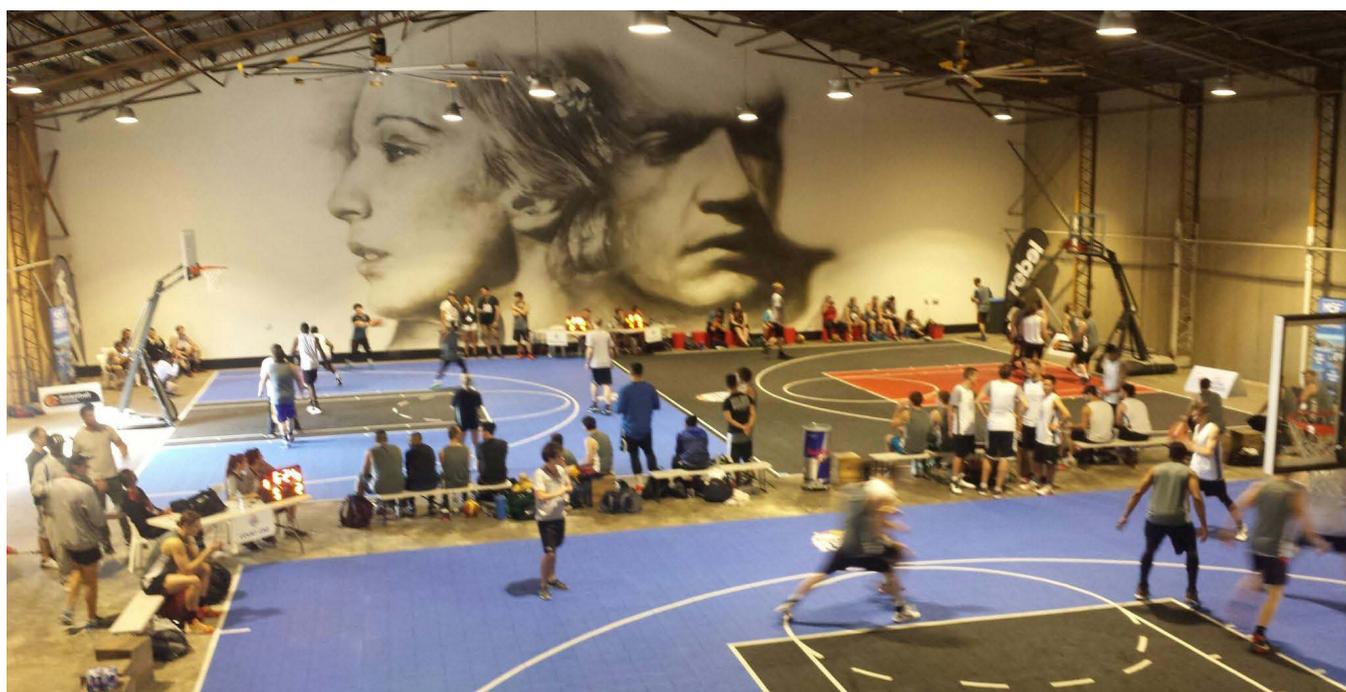
All community members should be provided with the opportunity to participate in sporting activities. The City of Port Adelaide Enfield has a role to play in assisting and facilitating clubs and associations to deliver sport development programs and services specifically for high need groups.

Sporting events from the local to national level provide vast benefits and opportunities for the City to assist in achieving its City Plan directions including community and economic development. Increasing the already diverse provision of the sporting activities in the City, will assist in addressing emerging and non-mainstream sports and changing trends.

Ref	Actions	Timeframe	Partners	Resources
11.1	Continue to assist sporting clubs to provide community programs, services and events through community grant funding, sharing of information and education/training opportunities.	Ongoing	Clubs Peak bodies ORS	L
11.2	Facilitate and support sport programs and services that focus on inclusion and higher need groups including: <ul style="list-style-type: none"> <li>• Young people</li> <li>• Persons with a disability</li> <li>• New arrivals and culturally and linguistically diverse groups</li> <li>• Aboriginal and Torres Strait Islander people</li> <li>• Older people</li> </ul>	Ongoing	Clubs Peak bodies ORS	L
11.3	Attract sporting events that contribute to the development of sport and that align with the City of Port Adelaide Enfield's City Plan key directions (e.g. economic development and placemaking).	Ongoing	Clubs Peak bodies ORS Events SA	M
11.4	Explore opportunities to attract and promote non-mainstream and alternate sports to assist in increasing their profile and accessibility to the community.	Ongoing	Clubs Peak bodies ORS	L

### 3 x 3 Basketball at Hart's Mill

Red Bull Reign held the South Australian state qualifier in Port Adelaide at Hart's Mill in October 2016. The event was part of a national basketball challenge that saw a large number of teams compete in a 3x3 basketball matches, testing their endurance, skills, teamwork and ability.



Redbull 3 x 3 Basketball event at Hart's Mill, Port Adelaide

## Strategy 12: Obtain the necessary resources to effectively coordinate the implementation of the Sport Development Plan.

Considerable resources are required to implement the facilities, programs and initiatives identified within this Plan including staffing and internal and external funding. There is also an opportunity to access a range of funding programs to assist in delivering sporting facilities, club improvements and programs (refer Appendix 4).

Ref	Actions	Timeframe	Partners	Resources
12.1	Support Council staff in various roles relating to sports development to effectively coordinate and implement this Plan (e.g. strategic planning, club liaison, community engagement, health/wellbeing programs, etc.).	Ongoing	-	M
12.2	Develop and maintain a register of potential state and federal government grants, charitable trusts and foundations that provide funding for sport development initiatives.	Short	-	L
12.3	Assist clubs, associations and schools to gain external funding to contribute towards facility upgrades and developments, club development initiatives and participation programs.	Ongoing	Clubs Schools ORS	L
12.4	Partner with education institutions for field placements that support sport and recreation programs and provide the student with growth and learning opportunities.	Ongoing	Education institutions ORS	L

## Strategy 13: Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about sporting opportunities.

Improving communication and relationships with the community and sporting stakeholders is a key part in successfully implementing this Plan. Providing relevant and timely information through various communication platforms (e.g. Internet, social media) is required on a regular basis.

Ref	Actions	Timeframe	Partners	Resources
13.1	Incorporate a webpage within the City of Port Adelaide Enfield website, dedicated to sport and that provides information on club development, funding opportunities, training and events.	Short	Clubs Peak bodies ORS	L
13.2	Identify and promote other media and new communication technologies that encourage greater participation in sport (e.g. apps, social media, etc).	Ongoing	Clubs Peak bodies ORS, LGASA	L
13.3	Ensure sporting clubs, associations and the community are effectively engaged and consulted in facility planning and sports programs.	Ongoing	Clubs	L
13.4	Develop and maintain a database of club contacts (e.g. Port Adelaide Enfield Sport and Recreation network) to support ongoing communication with clubs.	Short	Clubs Peak bodies ORS	L



Growing for Gold participation program

## Strategy 14: Develop programs and strategies to support local clubs and associations to improve player development and pathways for their sport.

Local Government has a key role in the provision of local and regional community level sporting opportunities. State and higher level provision is typically provided for by State and Federal Government. Pathways to develop elite athletes commence at the local level and this is where the City of Port Adelaide Enfield can play a significant role in the development of sporting athletes, officials and coaches.

Ref	Actions	Timeframe	Partners	Resources
14.1	Promote player development and pathway opportunities including programs for targeted population groups.	Ongoing	Clubs Peak bodies ORS	L
14.2	Work with and engage high profile athletes from the City of Port Adelaide Enfield area as ambassadors for local sport.	Short	Clubs Peak bodies	L
14.3	Partner with local sporting clubs and associations to improve training and playing environments that support player development.	Ongoing	Clubs Peak bodies ORS	L
14.4	Support opportunities to facilitate and increase excellence in coaching and officiating.	Ongoing	Clubs Peak bodies ORS	L
14.5	Support and assist our sporting clubs to deliver community and player development outcomes (e.g. Port Adelaide Football Club's Power Community - refer below)	Medium	Clubs PAFC	L

### Power Community Limited

*Having been firmly entrenched in the community since 1870, Port Adelaide Football Club's guiding mantra is simple: 'We Exist to Win Premierships and Make Our Community Proud.'*

*To deliver on this, the Port Adelaide Football Club created an independent legal entity, Power Community Limited (PCL) with the charter to leverage the power of elite football, to drive real social and economic change. We do this by delivering programs to South Australian and Northern Territory young people that drive education and employment outcomes.*

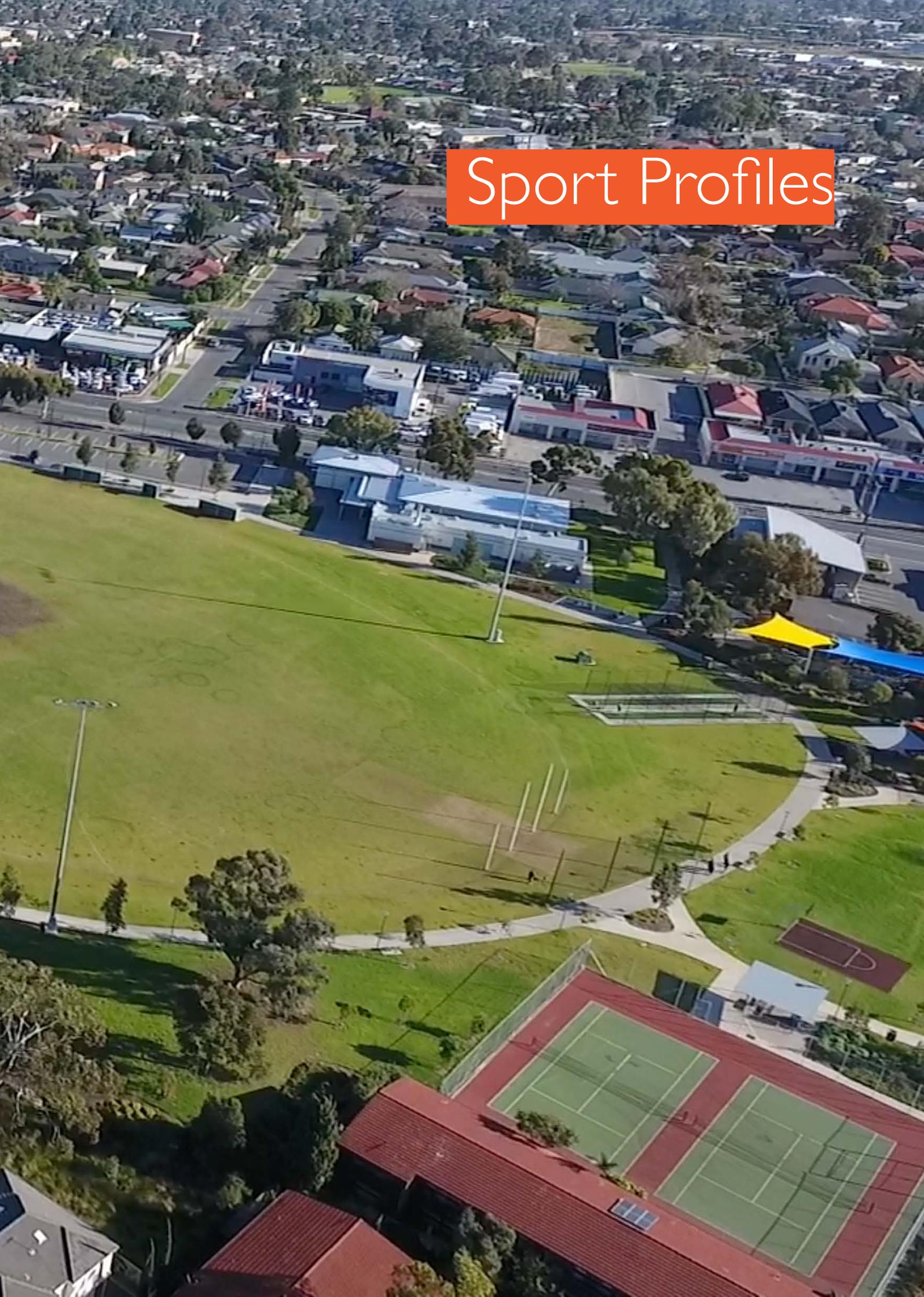
*Today, PCL's programs tackle some of the key issues facing our society, including wellbeing and resilience, understanding, recognising and developing respectful relationships, cultural awareness programs to aboriginal young people as part of close the gap initiatives, empowering our youth to take control of their education pathways and delivering school retention, and supporting young people to the transition to employment and further education.*

*Power Community Limited employs eleven full-time staff members. Programs are focused on Youth, Aboriginal and Multicultural program pillars and reach a variety of audiences including those in metropolitan Adelaide through to remote communities in South Australia and the Northern Territory.*

Source: Port Community Limited



# Sport Profiles



## Sport Profiles

*The Sport Profiles provides a 'snapshot' of key sports including current provision and trends as well as key considerations and future directions. These have been used to inform the strategies and actions of this Plan.*

The major sports for the City of Port Adelaide Enfield have been identified and include:

- Australian rules football
- Cricket
- Netball
- Tennis
- Soccer
- Indoor sports/basketball
- Lawn bowls

In addition to the major sports identified, the following sports have also been reviewed:

- Golf
- Hockey
- Athletics
- Baseball/softball
- Rugby codes
- Cycling sports
- Aquatic sports
- Other sports

To inform this Plan, each of these sports were reviewed considering the following:

- consultation findings
- trends and participation rates
- peak sporting body strategic directions
- findings of previous studies e.g. Western Adelaide Sporting Facility Demand Study<sup>6</sup>
- benchmarks for facility provision<sup>7</sup>
- review of existing facilities and planned developments

## Benchmarking

Facilities that provide for the major sports have been assessed against a series of industry benchmarks<sup>8</sup>. It should be noted that these benchmarks provide an indicator of provision requirements based on population levels and are used as a **general guide** for sports facility planning.

Assessment of provision within the City of Port Adelaide Enfield has included consideration of sports facilities at schools, state government land and those that are privately owned but accessible by the community.

The outcomes of the benchmarking analysis can be influenced by factors such as levels of accessibility available for community use, facility management structures and design.

### Population considerations

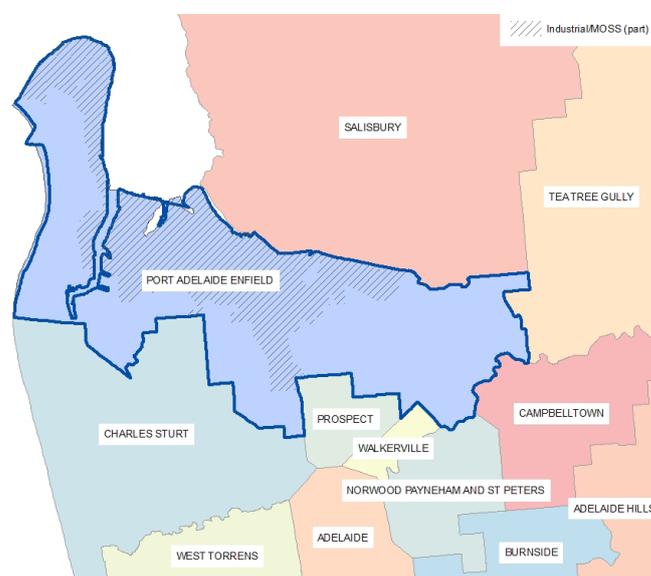
The facility provision benchmarks have been calculated based on the City of Port Adelaide Enfield's estimated resident population of 124,053 people in 2016 and the projected population of 143,565 people in 2031<sup>9</sup>.



Port Adelaide Enfield Estimated Resident Population  
(Data source, DPTI 2016)

### Regional considerations

The City of Port Adelaide Enfield is geographically stretched from the metropolitan coastline in the west to Adelaide's north eastern suburbs. It shares boundaries with seven Local Government areas. This geographical spread requires cooperation with all surrounding councils and the State Government to strategically plan for sport development at a regional level specifically in close proximity to local government boundaries.



# Australian Rules Football



## PAE Sites

Site	Hierarchy	Club(s)
1 Largs North Reserve	Local	North Haven Football Club
2 Largs Reserve	Regional	Port District Football Club
3 E P Nazer Reserve	Local	Port Adelaide Football Club (Port Adelaide Womens Football Team)
4 Port Adelaide Reserve	Regional	Portland Football Club
5 Alberton Oval	Regional	Port Adelaide Football Club
6 Eric Sutton Reserve	Local	Rosewater Football Club
7 Eastern Parade Reserve	Regional	-
8 Blair Athol Reserve	Local	Kilburn Football & Cricket Club
9 Duncan Fraser Reserve	Local	Gepps Cross Football Club (Nothgate Community & Sports Club)
10 LJ Lewis Reserve	Regional	North Adelaide Primary Schools Football Association, North Adelaide Football Club
11 Edward Smith Reserve	Regional	Greenacres Football Club, North Adelaide Football Club
12 Klemzig Reserve	Local	Gaza Sports & Community Club

## Other key sites near PAE

Site	Hierarchy
A Aami Stadium	State
B Woodville Oval	Regional
C Prospect Oval	Regional

## Schools

■ Various

Peak Bodies / Associations
Australian Football League (AFL)
South Australian National Football League (SANFL)
South Australian Community Football League (SACFL)
<ul style="list-style-type: none"> <li>Adelaide Football League</li> <li>South Australian Womens Football League (SAWFL)</li> <li>SANFL Juniors</li> <li>North East Metro Junior Football League</li> </ul>

## Key Guiding Documents

- AFL: Preferred Facility Guidelines for State, Regional and Local Facilities (2012)
- SANFL Strategic Facilities Plan 2017 - 2022
- SA Community Football League: Strategic Plan 2011 - 2016 (2011)

## Facility Provision Benchmark

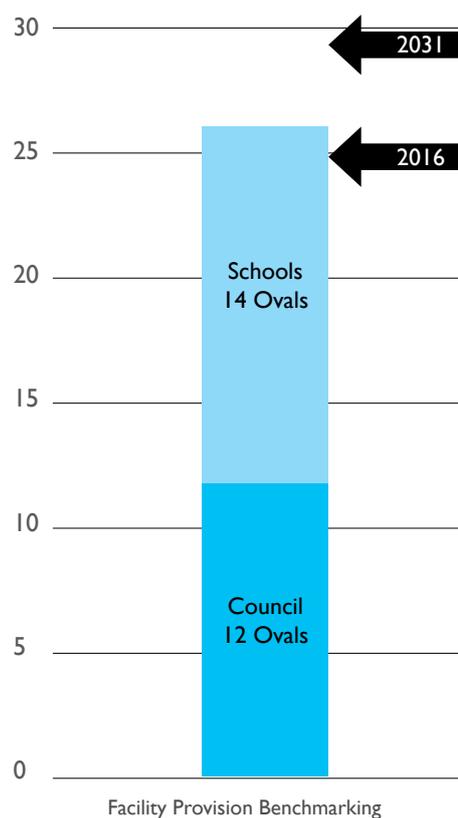
- With the inclusion of school ovals, Australian rules football facilities within the City of Port Adelaide Enfield meet the benchmarked requirement for 2016.
- To meet the 2031 benchmark, there is a potential requirement for three additional ovals.

## Key Trends & Considerations

- Increasing participation rate within South Australia and a considerably higher participation rate compared with the national rate.
- Ovals in the City of Port Adelaide Enfield are generally in good condition, however associated built infrastructure is ageing.
- Some demand for improved sports lighting to enable more usage at night.
- Female participation in Australian rules football is increasing. Facilities have generally been designed for only male participants. Upgrades with female amenities are required. There is an opportunity to capitalise on the State Government's \$10m expenditure dedicated to female sporting facilities.
- The SANFL Strategic Facilities Plan has identified PAE as one of the top 9 growth areas in the sport's key demographic, 5-39 years males.
- The Port Adelaide Football Club presents opportunities for the development of Australian rules football in the City of Port Adelaide Enfield through its mentoring and development programs and promoting elite pathways.

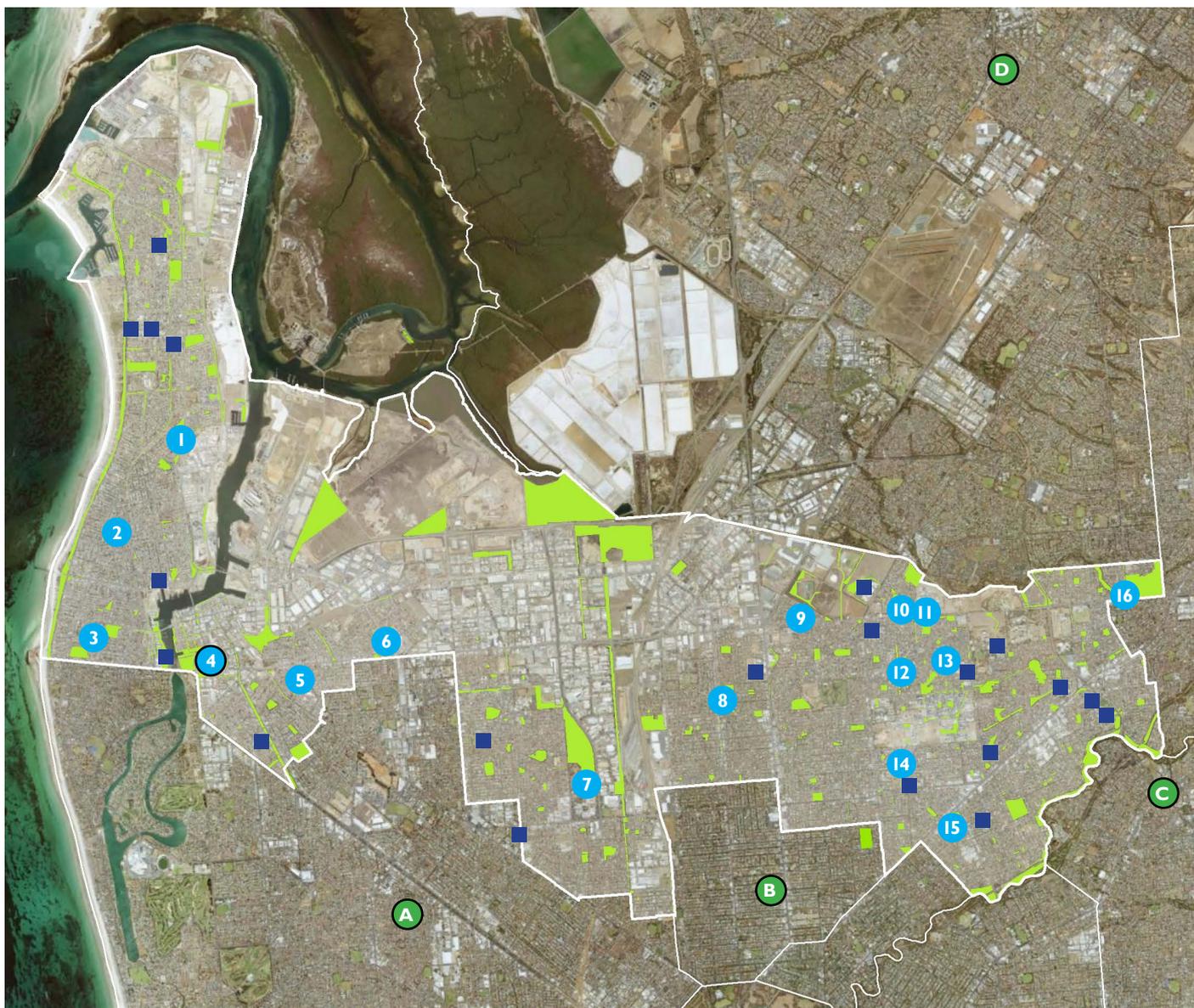
## Future Directions

- Continue to enhance existing football facilities, in particular ageing buildings, aligning with Council's Building Asset Management Plan and SANFL Facilities Strategy.
- Work with clubs, schools and the Department of Education and Child Development (DECD) to secure and maintain access to school facilities wherever feasible.
- Investigate opportunities for an additional facility in the next 10 years to meet anticipated demand.



Port Adelaide Womens Football Team

# Cricket



## PAE Sites

Site	Hierarchy	Club(s)
1 Largs North Reserve	Local	North Haven Cricket Club
2 Largs Reserve	Regional	Port Districts Footballers Cricket Club
3 E P Nazer Reserve	Local	Port Adelaide Cricket Club
4 Port Adelaide Reserve	Regional	Port Adelaide Cricket Club
5 Eric Sutton Reserve	Local	Port Adelaide Cricket Club
6 Eastern Parade Reserve	Local	-
7 Regency Oval Reserve	Local	Flinders Park Cricket Club
8 Blair Athol Reserve	Local	Kilburn Football & Cricket Club
9 Gepps Cross Reserve	Local	Enfield United Community Cricket Club
10 LJ Lewis Reserve	Regional	Adelaide Warriors Cricket Club, Mawson Lakes Cricket Club
11 Edward Smith Reserve	Local	Para Vista Lutheran Cricket Club
12 Duncan Fraser Reserve (2 ovals)	Local	Gepps Cross Cricket Club (Northgate Community & Sports Club)
13 Vickers Vimy Reserve	Local	Adelaide Warriors Cricket Club
14 Greenacres Reserve	Local	North Eastern Knights Cricket Club
15 Klemzig Reserve	Local	Gaza Sports & Community Club
16 Thomas Turner Reserve (3 ovals)	Local	Enfield United Community Cricket Club

## Other key sites near PAE

Site	Hierarchy
A Woodville Oval	Regional
B Prospect Oval	Regional
C Campbelltown Memorial Oval	Regional
D Salisbury Oval	Regional

## Schools

■ Various

## Peak Bodies / Associations

Cricket Australia
South Australian Cricket Association (SACA)
SA Churches & Community Cricket Association
Adelaide Turf Cricket Association
Adelaide and Suburban Cricket Association
South Australia Metropolitan Cricket Association
South Australian Women's Cricket Association Inc
South Australian Blind Cricket Association
Para Districts Cricket Association
North Eastern Junior Cricket Association
Western Suburbs Junior Cricket Association

## Key Guiding Documents

- Cricket Australia: Community Cricket Facility Guidelines (2015)
- Cricket Australia: Australian Cricket Club and Association Strategic Framework 2015 - 2018
- National Cricket Facilities Audit (being prepared)

## Facility Provision Benchmark

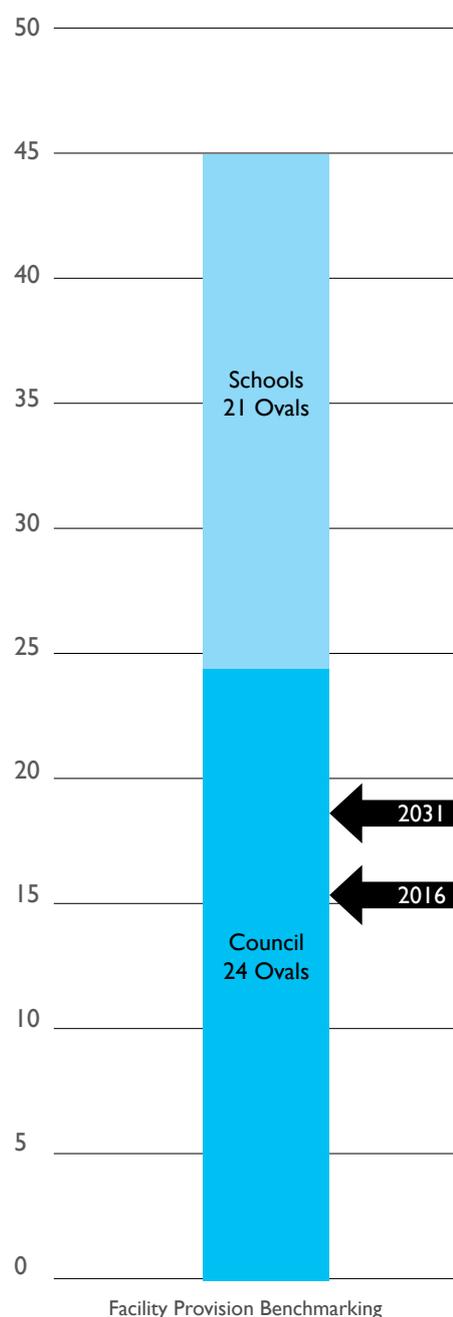
- Cricket facilities within the City of Port Adelaide Enfield meet the benchmarked requirement for 2016 and 2031.
- Ovals suitable for cricket include a number of school facilities and are also shared with other sports such as Australian rules football and soccer.

## Key Trends & Considerations

- Decreasing participation rate in South Australia, however it is noted there is growth in Milo/schools programs, female participation and interest in cricket from many new arrival communities.
- There is a growing shift away from traditional formats and seasons to more social/shorter formats such as Twenty20 Cricket.
- Ovals in the City of Port Adelaide Enfield are generally in good condition, however associated built infrastructure is ageing.
- The City of Port Adelaide Enfield is one of only a few local governments that continue to prepare and maintain turf cricket pitches.
- Clubs generally have high expectations regarding pitch preparation and maintenance which requires considerable resources.
- Synthetic pitches are preferred for junior level games.
- A national facility audit by Cricket Australia is currently underway and is expected to provide guidance for facilities into the future.
- Female participation in cricket is increasing and there is an opportunity to capitalise on the State Government's \$10m expenditure dedicated to female sporting facilities.

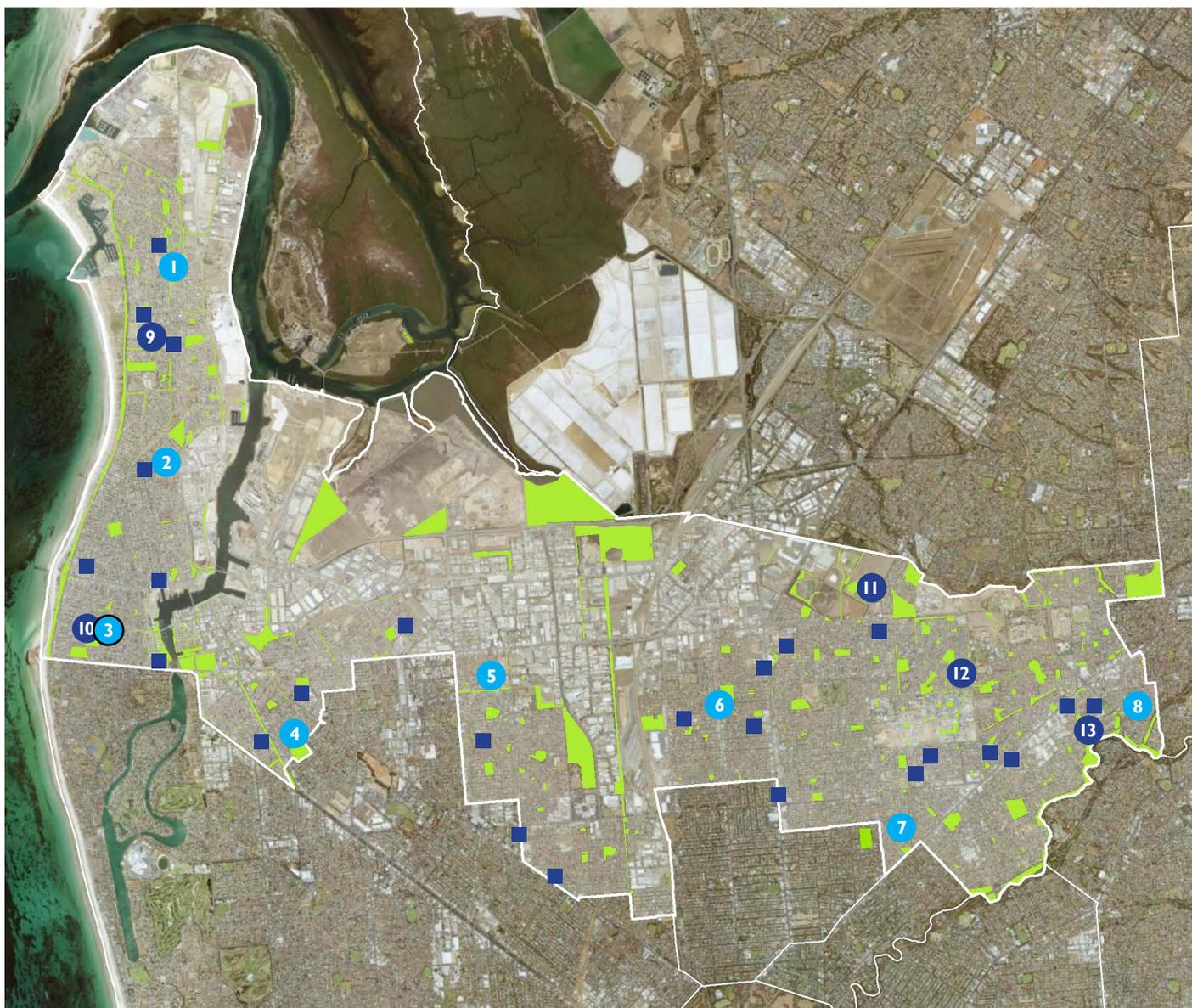
## Future Directions

- Investigate the best model for provision and management of turf cricket pitches to identify areas Council can save resources while continuing to support clubs.
- Continue to enhance existing cricket facilities, in particular ageing buildings, aligning with Council's Building Asset Management Plan and taking into account the priorities of the forthcoming Cricket Australia audit findings.
- Adopt positive strategies for accommodating new arrival groups, for example connecting with existing clubs and providing suitable facilities for growth of informal cricket games.



Cricket nets at Gepps Cross Reserve

# Netball



## PAE Sites

Site	Hierarchy	Club(s)
1 Lefevre Recreation Reserve	Local	Semaphore Centrals Netball Club
2 Almond Tree Flat Reserve	Local	Community Court
3 John Hart Reserve	Regional	Port Adelaide Netball Association, Portland Netball Club
4 Company Square Reserve	Local	Community Courts
5 Dudley Street Reserve	Local	Community Courts
6 Blair Athol Reserve	Local	Community Courts
7 Laurie Knight Reserve	Local	St Monica's Netball Club
8 George Crawford Reserve	Local	Eastern Districts Netball Association, Garnets Netball Club

## Schools with indoor netball

Site
9 Ocean View College
10 Lefevre High
11 Roma Mitchell College
12 Cedar College
13 Windsor Gardens

■ Other school sites with outdoor netball courts

## Other key sites near PAE

Site	Hierarchy
* Netball SA Stadium (ETSA Park)	State
* SA Districts Netball Association (Golden Grove)	Regional

\*Beyond map extent

Peak Bodies / Associations
Netball Australia
Netball SA
SA United Church Netball Association (SAUCNA)
Port Adelaide Netball Association
Eastern Districts Netball Association

## Key Guiding Documents

- Netball Australia: National Facilities Policy (2015)
- Netball SA: 2020 Strategic Plan (2016)
- Netball SA State-wide Facilities Audit and Master Plan (2014)

## Facility Provision Benchmark

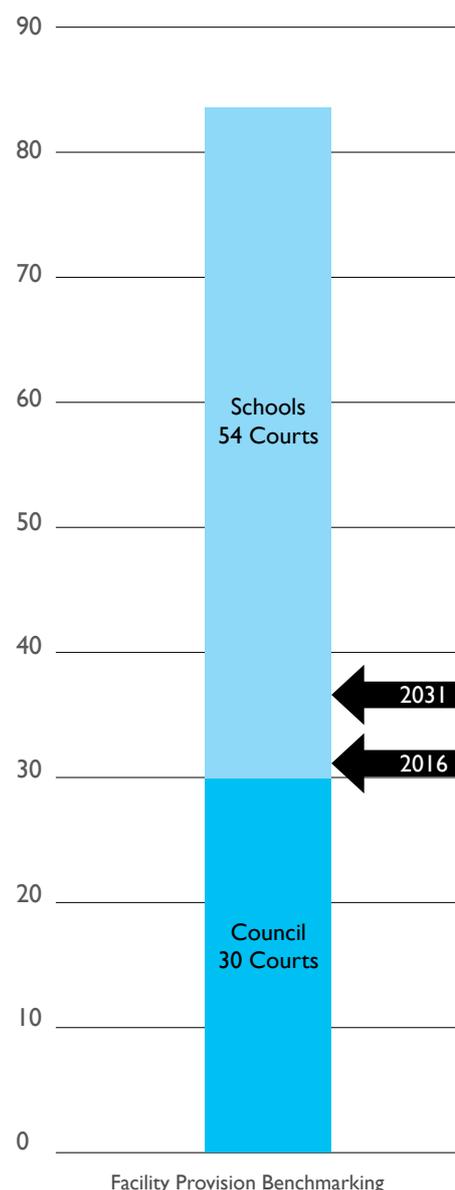
- With the inclusion of school courts, Netball facilities within the City of Port Adelaide Enfield meet the benchmarked requirements for 2016 and 2031.
- Surplus of netball courts due to large number of school facilities.

## Key Trends & Considerations

- Netball has a stable participation rate in South Australia and has a higher participation rate compared with the national rate.
- Indoor netball is increasing in popularity.
- Netball facilities would benefit from enhanced clubrooms and support infrastructure (e.g. lighting).
- Netball SA has an identified hierarchy of facilities with consideration given to providing a balance of regional (12-29 courts), district (5-11 courts) and local (1-4 courts) netball facilities.
- There is a need in the City of Port Adelaide Enfield area for a regional netball facility. While regional netball facilities are required, local facilities need to remain accessible to the community.

## Future Directions

- Enhance existing netball facilities, in particular focusing on ageing built infrastructure such as clubrooms and lighting.
- Where opportunities arise, align with Netball SA's facilities hierarchy towards creating/enhancing larger facilities (5+ courts) – for example John Hart Reserve.
- Ensure development of new indoor sport facilities (e.g. Lightsview Indoor Recreation Hub) consider provision of indoor netball (in conjunction with other indoor sports).

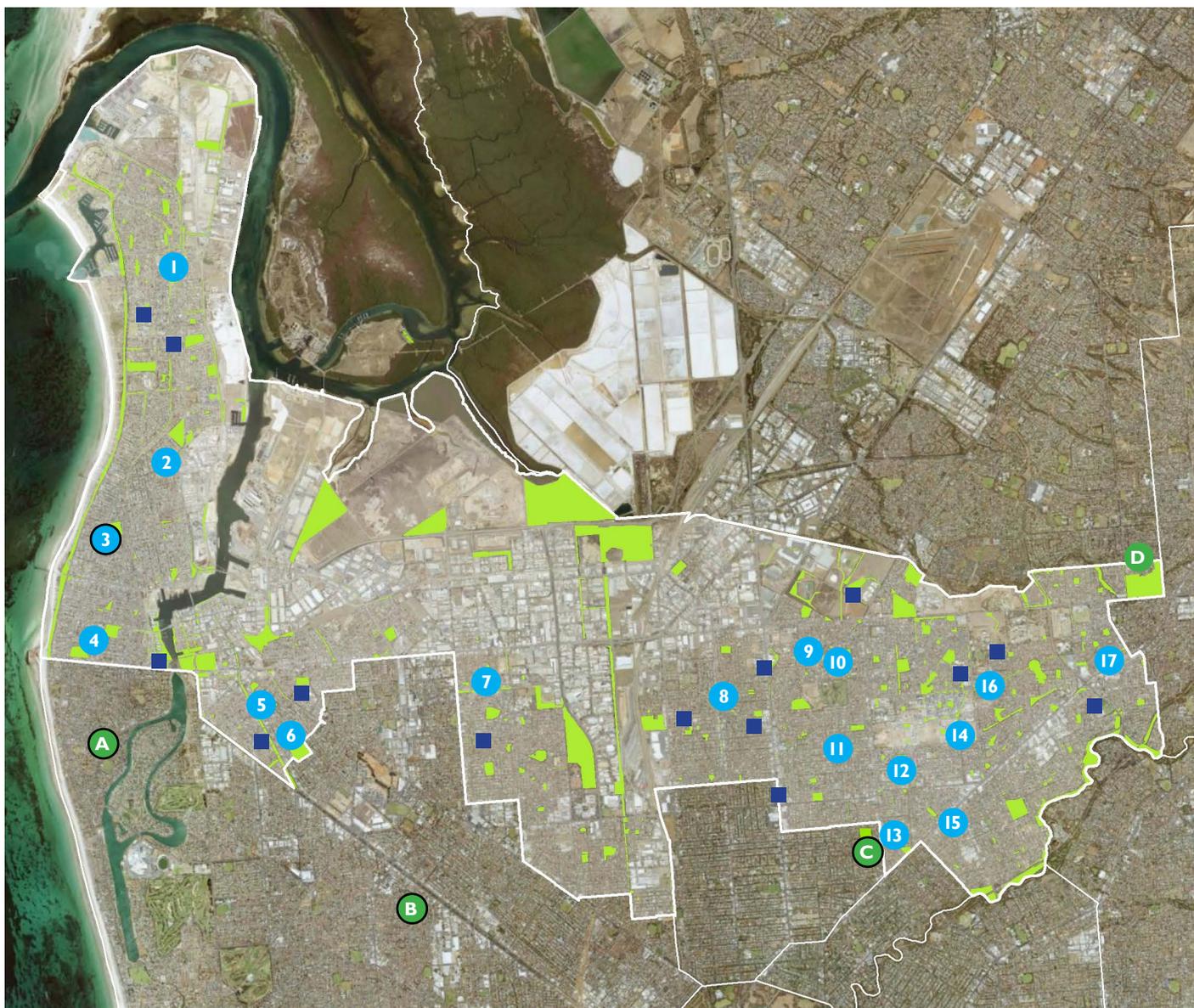


Facility Provision Benchmarking



Netball at John Hart Reserve

# Tennis



## PAE Sites

Site	Hierarchy	Club(s)
1 Lefevre Recreation Reserve	Local	Community Courts
2 Almond Tree Flat Reserve	Local	Community Courts
3 Largs Reserve	Regional	Port Adelaide Tennis Club, Semaphore Lawn Tennis Club
4 EP Nazer Reserve	Local	Community Courts
5 St Patricks Square Reserve	Local	Community Courts
6 Company Square Reserve	Local	Community Courts
7 Dudley Street Reserve	Local	Community Courts
8 Blair Athol Reserve	Local	Kilburn Community Tennis Club
9 Major Peter Badcoe Reserve	Local	Community Courts
10 St Albans Reserve	Local	Clearview Tennis Club
11 Branson Avenue Reserve	Local	Enfield Tennis Club
12 Greenacres Reserve	Local	Greenacres Tennis Club
13 Laurie Knight Reserve	Local	Collingrove Tennis Club, Broadview Tennis Club
14 Waterford Reserve	Local	Community Courts
15 Klemzig Reserve	Local	Community Courts
16 Harry Wierda Reserve	Local	Community Courts
17 Brian Lehman Reserve	Local	Community Courts

## Other key sites near PAE

Site	Hierarchy
A Jubilee Reserve (West Lakes Tennis Club)	Regional
B Woodville Oval	Regional
C Broadview Oval (Broadview & Collingrove Tennis Clubs)	Regional
D Ilberry Green (Valley View Tennis Club)	Local
* Memorial Drive	State

\*Beyond map extent

## Schools

■ Various

## Peak Bodies / Associations

Tennis Australia

Tennis SA

Western Districts Tennis Association

North East Tennis Association (NETA)

## Key Guiding Documents

- Tennis Australia: Tennis 2020 (2012)
- Tennis Australia: National Tennis Facility Planning and Development Guide (2013)
- Tennis SA 2013-16 Strategic Plan

## Facility Provision Benchmark

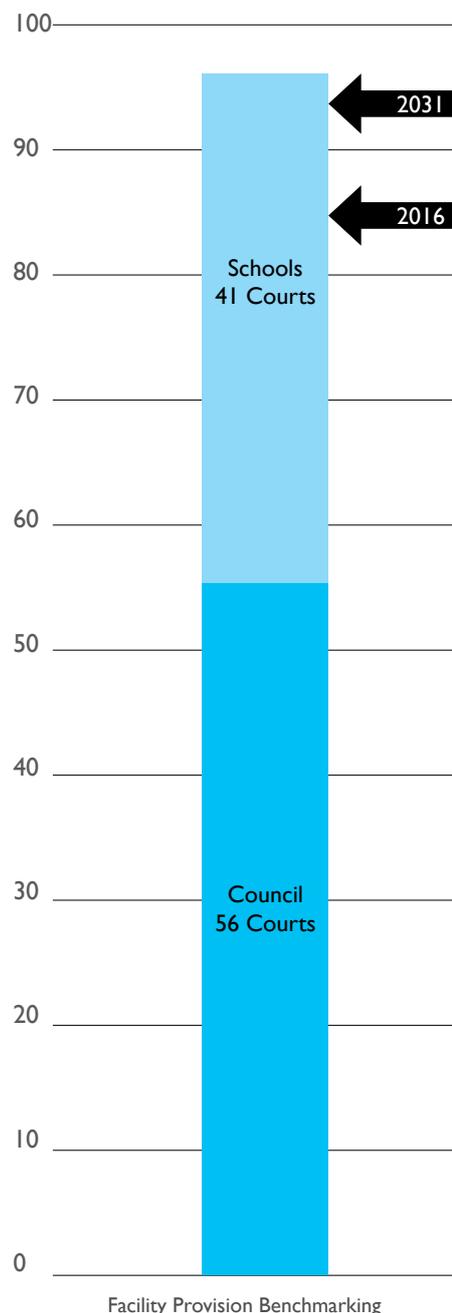
- With the inclusion of school courts, tennis facilities within the City of Port Adelaide Enfield meet the benchmark requirement for 2016 and 2031.

## Key Trends & Considerations

- Decreasing participation rate in South Australia although tennis has a high participation rate in SA compared with the national rate.
- There are few larger tennis facilities within the City.
- A number of courts within the City are restricted to club use only.
- Reactive soils in some parts of the City require suitable engineering/surface solutions to maximise useful life of courts.

## Future Directions

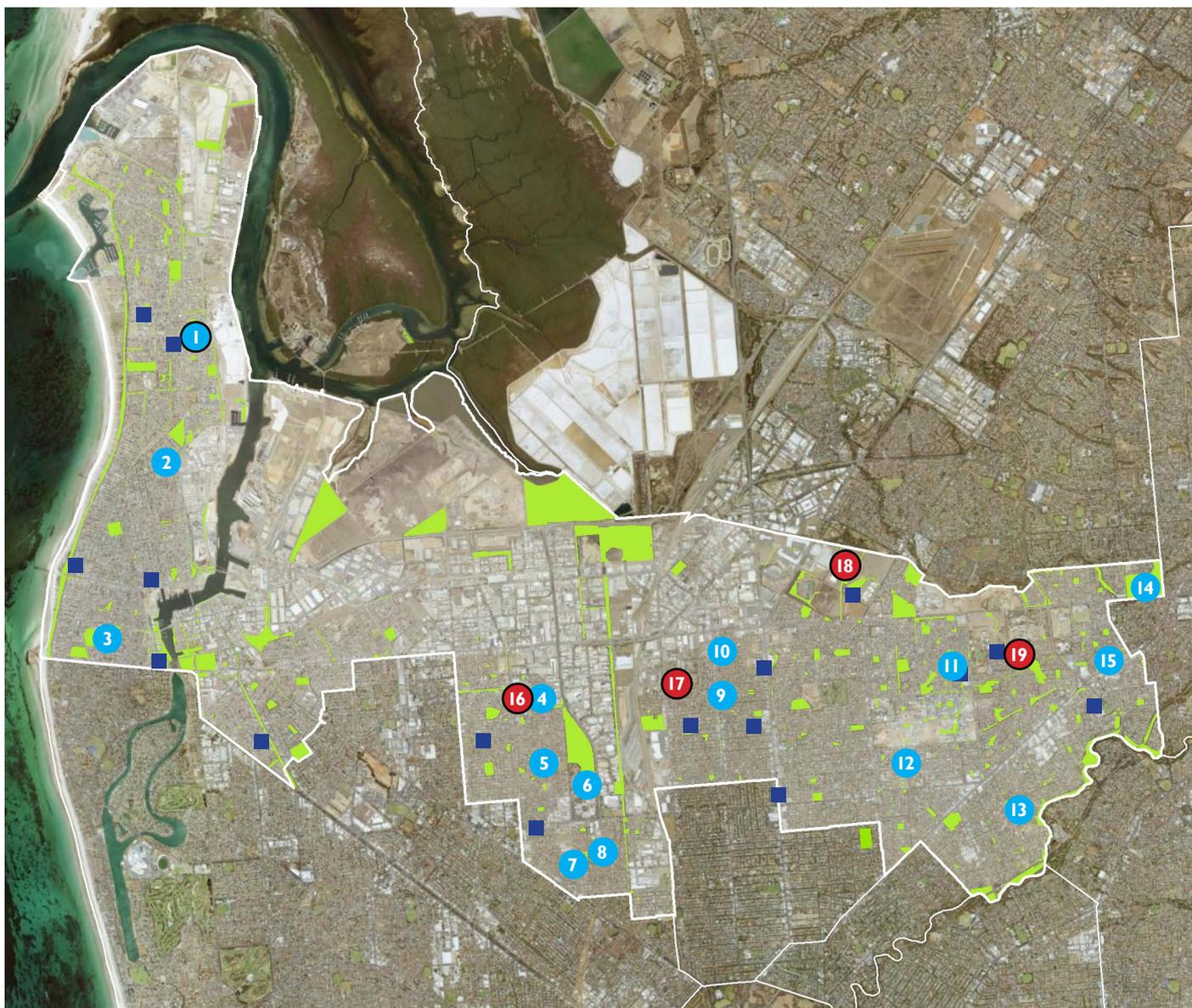
- Align facility provision in Port Adelaide Enfield with Tennis Australia's hierarchy of facilities, with consideration given to providing a balance of regional (16+ courts), sub-regional (12+ courts), medium (8+ courts) and local (4+ courts) tennis centres.
- Consider the conversion of underutilised tennis facilities. For example, for the creation of multi-use community courts for active and passive recreation.
- Explore opportunities to increase community access to club based courts.
- Work with clubs (e.g. club development programs) to increase participation and help ensure viability into the future.



Facility Provision Benchmarking



# Soccer



## PAE Sites

Site	Hierarchy	Club(s)
1 Taperoo Reserve <sup>#</sup>	Regional	Port Adelaide Lion Soccer Club
2 Almond Tree Flat Reserve	Local	Port Adelaide Lion Soccer Club
3 John Hart Reserve	Local	Port Adelaide Lion Soccer Club
4 Harold Tyler Reserve <sup>#</sup>	Local	-
5 Ferryden Park Reserve	Local	Adelaide Olympic Football Club
6 Regency Park Reserve	Local	Croydon Kings Soccer Club
7 Hudson Avenue Reserve	Local	Croydon Kings Soccer Club
8 Polonia Reserve	Local	Croydon Kings Soccer Club
9 Blair Athol Reserve	Local	Ghan United Soccer Club
10 Rushworth Reserve	Local	Adelaide Victory Football
11 Vickers Vimy Reserve	Local	MetroStars Soccer Club
12 Greenacres Reserve	Local	Payneham Postel United Soccer Club, Out Women's Soccer Club, Windsor Gardens Old Scholars Soccer Club
13 T K Shutter Reserve	Local	MetroStars Soccer Club
14 Thomas Turner Reserve	Local	Adelaide Pumas Soccer Club, Valley View Junior Soccer Club
15 Brian Lehmann Reserve	Local	Community Futsal Courts

## SA Government Sites

Site	Hierarchy	Club(s)
16 The Parks	Regional	Adelaide Victory Soccer Club, FFSA
17 Former Kilburn School site <sup>#</sup>	Regional	West Adelaide Hellas Soccer Club
18 State Sports Park	Regional	Adelaide Croatia Raiders Soccer Club
19 Oakden Central	Regional	Adelaide City Football Club

## Other key sites near PAE

Site	Hierarchy
* Hindmarsh Stadium	State

# Proposed / Under construction

\* Beyond map extent

## Schools

■ Various

## Peak Bodies / Associations

Football Federation Australia (FFA)
Football Federation South Australia (FFSA)
South Australian Amateur Soccer League (SAASL)
Collegiate Soccer League
Elizabeth and Districts Junior Soccer Association

## Key Guiding Documents

- FFSA Strategic Plan 2015-2017
- FFSA: Facility Strategic Plan for Football in South Australia (2013) (currently being updated)

## Facility Provision Benchmark

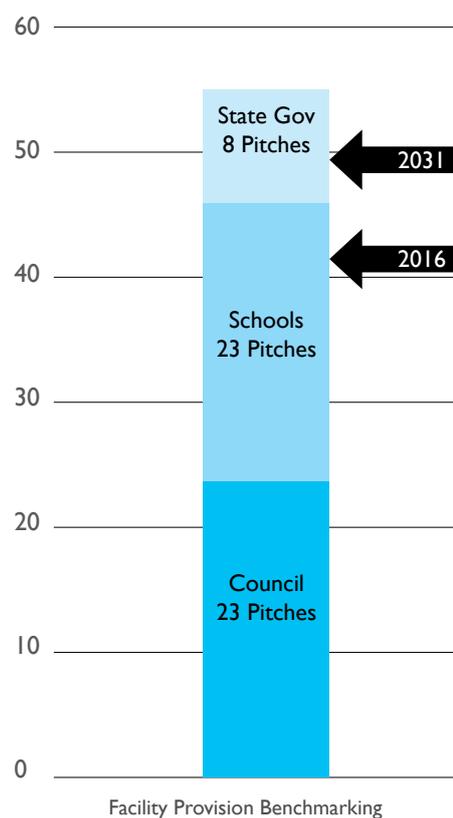
- With the inclusion of school and State Government pitches, soccer facilities within the City of Port Adelaide Enfield meet the benchmark requirement for 2016 and 2031. However, there continues to be significant growth in soccer and local influences indicate there is considerable demand for additional soccer provision.

## Key Trends & Considerations

- Soccer has an increasing participation rates in South Australia but a lower participation rate compared with the national rate.
- The City of Port Adelaide Enfield is a soccer participation 'hotspot' with considerable growth in soccer (particularly juniors) and a high proportion high-grade/elite level soccer clubs. This is creating significant pressure on existing sites and a need to strategically respond to requests for additional capacity & service-levels.
- There is increasing demand for enhanced facilities at community soccer sites, such as high standard lighting, fenced facilities and synthetic soccer pitches.
- Current trend towards the establishment of synthetic pitches for regional level soccer facilities (e.g. The Parks).
- The 2016/17 SA Government \$10M budget to deliver synthetic pitches includes the establishment of synthetic pitches at the former Kilburn Primary School, Oakden Central and an additional synthetic pitch at The Parks.
- Female participation in soccer is increasing and there is an opportunity to capitalise on the State Government's \$10m expenditure dedicated to female sporting amenities.
- Futsal, indoor and small-sided soccer games are emerging disciplines of the sport.

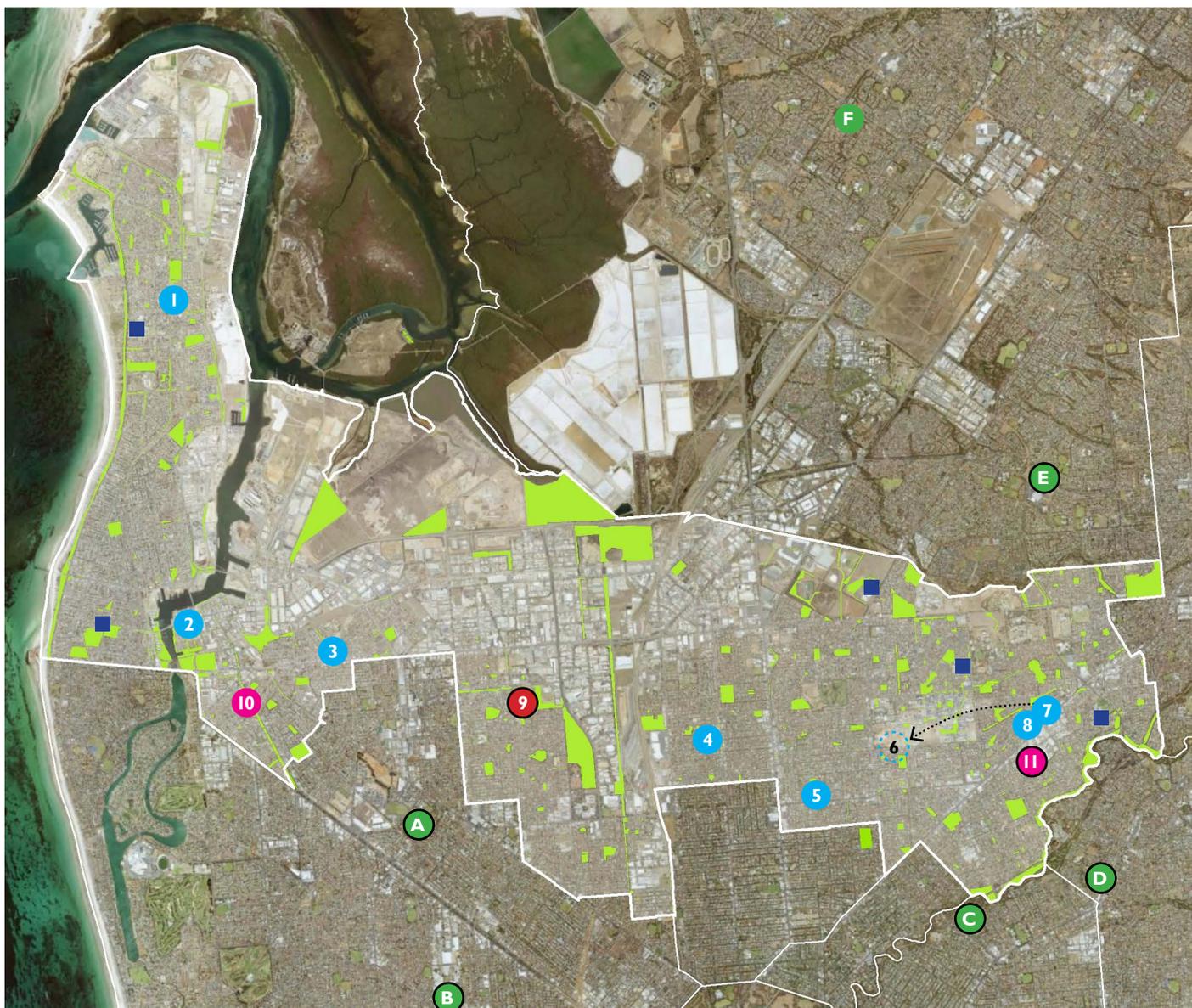
## Future Directions

- Investigate the feasibility for synthetic pitches at regional soccer facilities, noting the limits on community access, high cost of construction and requirements for lifecycle and replacement funding of facilities.
- Work with clubs, schools and the Department of Education and Child Development (DECD) to secure and maintain access to school facilities wherever feasible.
- Undertake further investigation into soccer within the City of Port Adelaide Enfield – including such matters as determining the provision of future facilities, management and development.



Valley View Soccer Club (Image used with permission from Valley View Soccer Club)

# Indoor Sports / Basketball



## PAE Sites

Site	Hierarchy
1 Lefevre Community Stadium	Local
2 Port Adelaide Recreation Centre	Regional
3 Dynamic Gymnastics Club	Local
4 Kilburn Community Centre Stadium	Local
5 Enfield Community Centre Stadium	Local
6 Lightsview Indoor Recreation Hub (proposed)#	Regional
7 Hillcrest Stadium (proposed to be replaced by Lightsview facility)	Regional
8 Hillcrest Community Centre (Hall)	Local

# Proposed / Under construction

## SA Government Sites

Site	Hierarchy
9 The Parks Recreation Centre	Regional

## Privately-owned Sites

Site
10 All Boys & All Girls Club - Queenstown Gymnastics
II Mega Courts, Windsor Gardens

## Other key sites near PAE

Site
A St Clair Indoor
B Titanium Security Area (Adelaide Arena)
C Mars Sports Centre
D The ARC Campbelltown
E Ingle Farm Recreation Centre
F Parafield Gardens Recreation Centre

## Schools

■ Various

Key Peak Bodies	
Basketball SA	Gymnastics South Australia
Volleyball SA	Dance SA
Futsal SA	Disability Recreation & Sports SA
Badminton SA	Women's Flat Track Derby Association
Squash SA	Table Tennis South Australia

## Key Guiding Documents

- Basketball SA 2014-2018 Strategic Plan + Facilities Report (2016)
- Volleyball SA Strategic Plan 2015 - 2018
- Badminton SA Strategic Plan 2014-2017
- Gymnastics South Australia Strategic Plan (2015-2017)
- Skate SA Feasibility Study (2015)

## Facility Provision Benchmark

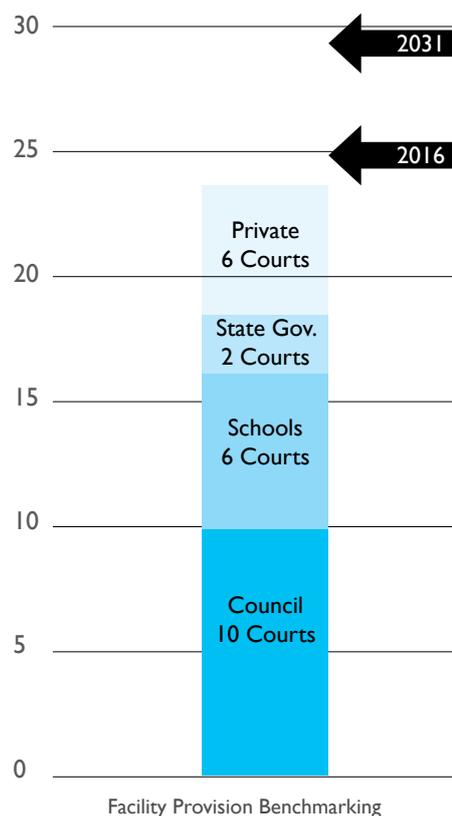
- Indoor sport courts in the City of Port Adelaide Enfield do not currently meet the benchmarked requirement for 2016.
- There are a number of nearby indoor sport facilities in adjoining Local Government Areas e.g. ARC Campbelltown (recently redeveloped) and St Clair Recreation Centre, (proposed redevelopment) that also provide indoor facilities for the region, but also acknowledging there is a shortfall of indoor facilities across metropolitan Adelaide.

## Key Trends & Considerations

- School facilities do not always meet standard requirements for competition in various sports (e.g. ¾ size courts or insufficient run-off space).
- Opportunities to link indoor sports facilities with other community / library facilities for integrated community 'hubs'.
- The replacement of Hillcrest Stadium is a critical priority for Basketball SA and is proposed to be replaced by the Lightsview Indoor Recreation Hub at the former Ross Smith School site.
- Basketball SA has identified that investigations into options for the Port Adelaide Recreation Centre are a short-term priority.
- The popularity and increasing participation in fitness activities could provide commercial opportunities within indoor recreation centres.
- Dynamic Gymnastics Club facility is ageing and the club is open to the option of relocating.
- Volleyball SA has recently received funding for a State-wide Facilities Audit and Strategic Plan, which is expected to provide guidance for facilities into the future.

## Future Directions

- Work with clubs, schools and DECD to maintain and increase access to school facilities wherever feasible.
- Investigate the replacement of Hillcrest Stadium with the proposed Lightsview Indoor Recreation Hub.
- Ensure the proposed Lightsview Indoor Recreation Hub includes a minimum of 4 courts and caters for variety of indoor sports.
- Investigate a solution for Port Adelaide Recreation Centre (This is identified as a short-term priority [2020-2025] by Basketball SA) and for the Dynamic Gymnastics Club facility.



\*Above numbers include Hillcrest Stadium but exclude the proposed Lightsview Indoor Recreation Hub



Roller derby at Lefevre Community Stadium

# Lawn Bowls



## PAE Sites

Site
1 Largs Reserve (3 greens) – Semaphore Bowling Club
2 Alberton Oval (2 greens) – Port Adelaide Bowling Club
3 Clearview Bowling Club (3 greens) – Clearview Bowling Club

## Privately-owned Sites

Site
4 Rosewater Bowling Club (2 greens)

## Other key sites near PAE

Site
A Westlakes Bowling Club (4/5 greens)
B Woodville Lawn Bowling Club (4/5 greens)
C Prospect Broadview Bowling Club (3 greens)
D Payneham Bowling Club (3 greens)
E Para Hills Bowling Club (3 greens)

Peak Bodies / Associations
Bowls Australia
Bowls SA

## Key Guiding Documents

- Bowls SA: Strategic Plan 2013 - 2017
- Bowls SA: State-wide Facilities Audit and Master Plan (2014)

## Facility Provision Benchmark

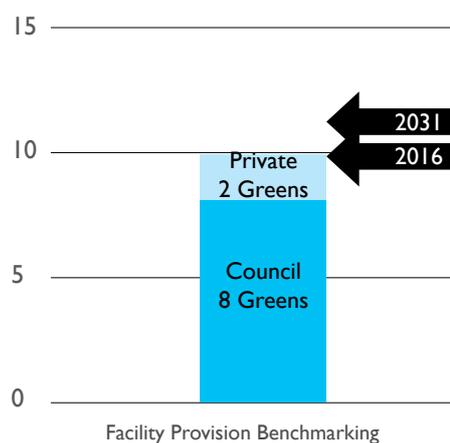
- Lawn bowling facilities within the City of Port Adelaide Enfield meet the benchmarked requirement for 2016.
- To meet the 2031 benchmark, there is a potential requirement for one additional green by 2031. However it is noted there is an oversupply across the western region (refer WASFDS) and a number of other facilities close to the City of Port Adelaide Enfield (e.g. West Lakes Bowling Club and Prospect Broadview Bowling Club).

## Key Trends & Considerations

- Specific expertise is required to maintain turf bowling greens. Bowls SA supports clubs to convert turf greens to synthetic greens where this is feasible and desired.
- Bowls SA has identified the need to upgrade support infrastructure at existing facilities (e.g. all weather environments, sports lighting, car parking).

## Future Directions

- Support infrastructure upgrades which will optimise facility capacity and maximise participation (all weather environments, synthetic surfaces, lighting, car parking).
- In consultation with Bowls SA, support clubs to source funding for the conversion of turf greens to synthetic greens where this is feasible and desired.



Clearview Bowling Club

## Athletics

### Facility Provision

Port Adelaide Reserve (incorporating Iversen Athletics Reserve), Port Adelaide

St Albans Reserve, Clearview

### Peak Bodies

Athletics Australia

Athletics SA

Little Athletics Australia

Little Athletics SA

### Key Guiding Documents

- Athletics SA Strategic Plan 2013 - 2016
- Little Athletics SA Strategic Plan 2016 - 2020
- Athletics SA: South Australian Track and Field Facilities Master Plan (2011)

### Facility Provision Benchmark

- Benchmarks for Community Infrastructure identify the requirement for a full synthetic athletics facility is 1 per 250,000 people. In this regard the City of Port Adelaide Enfield community is adequately serviced by the state facility at Mile End.

### Key Trends & Considerations

- Partnerships are being progressed between junior (Little Athletics) and senior clubs to adopt Athletics SA's 'One Club' model.
- Clubs are requesting new/upgraded facilities (e.g. synthetic tracks) at both the Port Adelaide and Clearview sites.
- A recent ORS grant and Council funding has been allocated to install a 120-metre synthetic track at Iversen Athletics Reserve in Port Adelaide.
- Athletics SA's *South Australian Track and Field Facilities Master Plan (2011)* does not identify the need for a full synthetic track in western Adelaide. The favourable sites identified for a synthetic track are at Noarlunga in the south and Salisbury in the north of Adelaide. Athletics SA supports the development of modified synthetic track facilities such as 100m tracks or 200m J-curved tracks where it is not feasible to develop a full-size track.
- Synthetic tracks require considerable funding for construction and ongoing maintenance/replacement. Consideration needs to be given to:
  - financial sustainability of a club
  - strategic plans relating to a site
  - level of use including members and community use
  - club proposals/strategies for maintenance (e.g. sinking fund to replace synthetic surfaces as required).

### Future Directions

- Deliver the recently funded synthetic sprint track at Port Adelaide and continue to seek external funding for a similar facility at the Clearview site.

## Hockey

### Facility Provision

John Hart Reserve, Ethelton (1 synthetic pitch, Council owned)

Somerset Reserve (1 turf pitch, Council owned)

State Sports Park, Gepps Cross (2 pitches, State Gov.)

### Peak Bodies

Hockey Australia

Hockey SA

### Key Guiding Documents

- Hockey SA Strategic Plan (2014)
- Hockey SA Statewide Facilities Plan (2012)

### Facility Provision Benchmark

- There is an adequate supply of synthetic hockey pitches in the western Adelaide region.
- Hockey SA's State-wide Facility Plan (2012) identifies that there are other metropolitan areas with a greater need for synthetic pitches than within the City of Port Adelaide Enfield.

### Key Trends & Considerations

- National participation rate has consistently increased from 2005-06 (0.5%) to 2013-14 (0.7%) (ABS Data)
- Port Adelaide Hockey Club is Adelaide's second largest hockey club and maintains strong participation numbers.
- Enfield Hockey Club is an established club with a sound membership base
- Built facilities are ageing and require upgrade to meet current standards.

### Future Directions

- Review and investigate upgrade of existing building at John Hart Reserve.
- Assess the viability of additional space for hockey at John Hart Reserve with a future site Master Plan (following relocation of Port Adelaide Lion Soccer Club to Taperoo Reserve) in consideration with a variety of other sports such as netball.
- Maintain Enfield Hockey Club at Somerset Reserve in the immediate term.

## Golf

### Facility Provision

Valley View Golf Course, Valley View (18 hole Par 3)

Valley View Driving Range, Valley View

Regency Park Golf Course, Regency Park (18 holes)

Glanville Golf Course, Semaphore South (9 holes)

North Haven Golf Course (18 holes) – privately-owned

### Peak Bodies

Golf Australia

Golf SA

### Key Guiding Documents

- Golf SA Strategic Plan 2015 - 2018

### Facility Provision Benchmark

- There is an adequate supply of golf facilities.

### Key Trends & Considerations

- It is becoming less common for Local Government to own golf courses/driving ranges.
- Management, operation and maintenance of golf courses requires significant resources.
- Commercial and virtual driving ranges and golf courses are an emerging trend.

### Future Directions

- Undertake a review of Council's golf facilities with investigation into the most appropriate model for ownership, management, operation and maintenance of golf courses/facilities.

## Baseball & Softball

### Facility Provision

E P Nazer Reserve, Semaphore South (2 diamonds)

### Peak Bodies

Baseball SA

Softball SA

### Key Guiding Documents

- Softball SA Strategic Plan 2015 - 2018
- Baseball SA Strategic Intent (2014)

### Facility Provision Benchmark

- The City of Port Adelaide Enfield currently relies upon baseball/softball facility provision in other nearby local government areas to meet demands.

### Key Trends & Considerations

- The recent baseball/softball development at Adelaide Shores (West Beach) provides the major hub for baseball and softball in Adelaide.
- Port Adelaide Softball Club are seeking a 'home' facility within the Port Adelaide area.

### Future Directions

- Continue to maintain existing facilities at E P Nazer Reserve.
- Explore opportunities to secure a facility for Port Adelaide Softball Club.



Regency Park Golf Course

## Rugby Codes

Facility Provision
Hanson Reserve, Woodville Gardens (1 field)
Dry Creek Reserve, Dry Creek (2 fields)
Port Adelaide Reserve (1 field)
LJ Lewis Reserve, Northfield (1 field - training only)

Peak Bodies
NRL SA (includes NRL Touch Football)
SA Rugby

### Key Guiding Documents

- SA Rugby Operational Review and Draft Strategic Plan 2016 - 2020

### Key Trends & Considerations

- Both rugby league and rugby union have indicated their 'home' is in the City of Port Adelaide Enfield area with the majority of facilities and players living in this region.
- There is currently no home/regional facility for rugby union, rugby league or touch football in South Australia.

### Future Directions

- Investigate creation of a regional / State Rugby Centre (including NRL and rugby union) within the City of Port Adelaide Enfield. Various sites could be considered such as Dry Creek Reserve with investment to upgrade the existing building and lighting.
- Explore opportunities provided by the National Footy Facilities Fund (NRL) for supporting facilities outside of Queensland and New South Wales.



NRL at Hanson Reserve

## Cycling Sports

Facility Provision
Outdoor velodrome, Hanson Reserve, Woodville Gardens
Cycle speedway bike track, Lefevre Recreation Reserve
Indoor velodrome, State Sports Park (State Gov. owned)
Notable road cycle route along Lefevre Peninsula

Peak Bodies
Cycling Australia
Cycling SA
Bicycle SA

### Key Guiding Documents

- Cycling SA Strategic Plan 2014 - 2017
- PAE Local Area Bicycle Plan 2015-2020

### Key Trends & Considerations

- Rise in cycling popularity and growth in road cycling for sport and recreation.
- Increasing recognition of the health and well-being benefits provided by cycling as 'active transport'.
- Hanson Reserve is currently subject to a Master Plan scheduled to be completed in 2017 including upgrades to the outdoor velodrome.

### Future Directions

- Following its current upgrade, promote Hanson Reserve as a key cycling facility, and encourage community participation in cycling.
- Explore opportunities for cycling events within City of Port Adelaide Enfield.
- Continue to deliver Local Area Bicycle Plan (2015-2020) to improve cycling environments across PAE.



Cycling Superdome at State Sports Park

## Aquatic Sports

Facility Provision (Council-owned)
North Haven Surf Lifesaving Club, North Haven
Largs Bay Community Sailing Club, Largs Bay

Facility Provision (Owned by others)
Port Adelaide Rowing Club, Largs North
Royal South Australian Yacht Squadron, Outer Harbour
Port Adelaide Sailing Club, Largs North
Cruising Yacht Club of South Australia, North Haven
25m aquatic pool at The Parks Recreation and Sports Centre, Angle Park
Program pool at Lefevre and Portside Swimming Club, Largs Bay
Program pool at Northfield Primary School, Northfield

### Key Guiding Documents

- Swimming SA Strategic Plan 2012 - 2016
- State-wide Aquatic Centre Master Plan (currently being prepared)

### Key Trends & Considerations

- The City of Port Adelaide Enfield currently relies on aquatic pool facilities which are state government or privately owned, or within other local government areas, to cater for aquatic activities such as swimming/diving.
- Recreation South Australia is currently preparing a State-wide Aquatic Centre Master Plan, which is expected to provide guidance for facility provision into the future.
- Rowing SA is also currently reviewing and investigating facility options.

### Future Directions

- Capitalise on the City's natural aquatic assets (e.g. coast and Port River) facilitating opportunities for suitable sport and recreation activities.
- Maintain open communications with adjacent local government areas in regards to long-term sustainable levels of use of key regional aquatic pool facilities.
- Review the potential future requirements to deliver additional aquatic pool facilities within the City of Port Adelaide Enfield including partnering with the private sector.
- Consider requests from aquatic sports clubs for assistance/facility upgrades on a case by case basis, in line with available resources, prioritising health and safety concerns and proposals to deliver inclusive accessibility.
- In conjunction with Rowing SA, explore future opportunities for regional rowing courses and events that assist in activating the Port River.

## Other Sports

Facility Provision
Two lacrosse fields, Gepps Cross Reserve, Gepps Cross
Target rifle range at Wingfield Reserve, Wingfield
Motor sports facility at Wingfield Reserve, Wingfield
Motor sports facility at Heini Becker Park, Gillman (State Gov.)
Sunnybrae Riding and Pony Club, Wingfield (State Gov.)

### Key Considerations

- Globalisation resulting in increased variety and increasing popularity of new, emerging and non-traditional sports.
- There are a number of informal, unaffiliated clubs operating within the City of Port Adelaide Enfield.
- There are a number of groups/clubs/associations interested in establishing a primary site or 'home' within the City of Port Adelaide Enfield area (e.g. Archery SA, Weightlifting SA).

### Future Directions

- Support the creation of flexible sports facilities that are able to be shared and accommodate a variety of sports.
- Encourage and assist unaffiliated clubs to join structured sporting associations to compete in existing competitions.
- Ensure that information and processes are effectively communicated to groups/clubs/associations unable to secure a primary facility within the City of Port Adelaide Enfield.
- Consider requests from clubs for assistance/facility upgrades on a case by case basis, ensuring alignment with Principles of this plan, consideration of a suitable business case and being cognisant of available resources.



Motorcross at Wingfield



# Appendices



# Appendix I – List of sports sites within PAE

## PAE-owned Sport Sites

Site	Address	Sports
1 Alberton Oval	Corner Brougham Place & Queen Street, Alberton	Australian rules football, Lawn Bowls
2 Almond Tree Flat Reserve	Centre Street, Largs Bay	Soccer, Netball, Tennis, Basketball, Cricket
3 Blair Athol Reserve	Lionel Avenue, Blair Athol	Australian rules football, Cricket, Tennis, Netball, Soccer/Futsal
4 Branson Avenue Reserve	Branson Avenue, Clearview	Tennis
5 Brian Lehmann Reserve	Milbank Ave, Gilles Plains	Tennis, Futsal
6 Clearview Bowling Club	Gordon Ave, Clearview	Lawn Bowls
7 Company Square Reserve	Kingscote Street, Alberton	Tennis, Netball
8 Dry Creek Reserve	Churchill Road North, Dry Creek	Rugby
9 Dudley Street Reserve	Dudley Street, Mansfield Park	Tennis, Netball
10 Duncan Fraser Reserve	Charles Street, Northfield	Australian rules football, Cricket
11 Dynamic Gymnastics Club	I May Tce, Ottoway	Gymnastics
12 E P Nazer Reserve	Swan Tce, Semaphore South	Baseball/Softball, Cricket, Australian rules football, Tennis
13 Eastern Parade Reserve	Eastern Parade, Ottoway	Australian rules football, Cricket
14 Edward Smith and LJ Lewis Reserves	Grand Junction Road, Northfield	Australian rules football, Cricket, Rugby
15 Enfield Community Centre	540 Regency Rd, Enfield	Various Indoor Sports
16 Eric Sutton Reserve	Chad Street, Rosewater	Australian rules football, Cricket
17 Ferryden Park Reserve	Willoughby Street, Ferryden Park	Soccer, Cricket
18 George Crawford Reserve	Lothian Ave, Windsor Gardens	Netball
19 Gepps Cross Reserve	Terama Street, Gepps Cross	Cricket, Lacrosse
20 Glanville Par 3 Golf Course	Park Ave, Semaphore South	Golf
21 Greenacres Reserve	Arunta Street, Greenacres	Cricket, Soccer, Tennis
22 Hanson Reserve	Hookings Tce, Woodville Gardens	Rugby, Cycling
23 Harold Tyler Reserve	Cardigan St, Angle Park	Soccer
24 Harry Wierda Reserve	Sir Ross Smith Bvd, Oakden	Netball, Basketball, Tennis
25 Hillcrest Community Centre	Queensborough Avenue, Hillcrest	Basketball
26 Hillcrest Stadium	Dauntless Street, Hillcrest	Basketball
27 Hudson Avenue Reserve	Hudson Ave, Croydon Park	Soccer
28 John Hart Reserve	Swan Tce, Ethelton	Hockey, Soccer, Netball
29 Kilburn Community Centre	59 Gladstone Ave, Kilburn	Various Indoor Sports
30 Klemzig Recreation Reserve	O G Road, Klemzig	Australian rules football, Cricket, Tennis
31 Largs Bay Community Sailing Club	Lady Gowrie Drive, Largs Bay	Sailing, Squash
32 Largs North Reserve	Victoria Road, Largs North	Australian rules football, Cricket
33 Largs Reserve	Woolnough Road, Largs Bay	Australian rules football, Cricket, Tennis, Lawn Bowls, Basketball
34 Laurie Knight Reserve	Rosslyn Ave, Manningham	Tennis, Netball
35 Lefevre Recreation Reserve & Indoor Stadium (includes Peter Cousins Reserve)	Victoria Road, Osborne	Netball, Tennis, Cycle Speedway, Badminton, Basketball, Roller Derby, Gymnastics, Futsal, Martial Arts
36 Lightsview Indoor Recreation Hub	181-201 Hampstead Rd, Northfield	Various Indoor Sports
37 Major Peter Badcoe Reserve	Fairview Tce, Clearview	Tennis
38 North Haven Life Saving Club	Two Ave, North Haven	Surf Life Saving
39 Polonia Reserve	South Road, Croydon Park	Soccer
40 Port Adelaide Basketball Stadium	50 St Vincent Street, Port Adelaide	Basketball, Netball, Squash
41 Port Adelaide Reserve (including Iversen Athletics Reserve)	Langham Place, Port Adelaide	Australian rules football, Cricket, Rugby, Athletics
42 Portside Christian School Oval	Bower Road, New Port	School Sport
43 Regency Park Golf Course	South Road, Regency Park	Golf
44 Regency Park Oval	Days Road, Regency Park	Cricket, Soccer
45 Rushworth Reserve	Rushworth Street, Blair Athol	Soccer
46 Somerset Reserve	Murray Ave, Clearview	Hockey
47 St Albans Reserve	Chester Ave, Clearview	Athletics, Tennis
48 St Patricks Square Reserve	Melbourne Place, Alberton	Tennis
49 Taperoo Reserve	Dimboola Street, Taperoo	Soccer
50 Thomas Turner Reserve and Valley View Par 3 Golf Course	Grand Junction Road, Valley View	Cricket, Soccer, Golf
51 TK Shutter Reserve	Fourth Ave, Klemzig	Soccer
52 Vickers Vimy Reserve	The Promenade, Northgate	Cricket, Soccer
53 Waterford Reserve	Waterford Circuit, Lightsview	Tennis
54 Wingfield Reserve	North Terrace, Wingfield	Motorcross, Shooting

## Sport sites owned by others (e.g. State Government, Private)

Site	Address	Sports
Adelaide City Football Club	Corner Fosters and Hilltop Drive, Oakden	Soccer
All Boys & All Girls Club - Queenstown Gymnastics	131-133 Long Street, Queenstown	Gymnastics
Cruising Yacht Club of SA	Lady Gowrie Drive, North Haven	Sailing
Former Kilburn School	Montgomery Rd, Kilburn	Soccer (proposed)
Heini Becker Park	Wilkins Road, Gillman	Motor sports
Lefevre and Portside Swimming Club	195 Victoria Road, Largs Bay	Swimming/Aquatic
Mega Courts	10-18 Albert St, Windsor Gardens	Cricket, Netball, Soccer/Futsal
North Haven Golf Club	Lady Ruthven Drive, Outer Harbour	Golf
Port Adelaide Rowing Club	Charles Davis Court, Largs North	Rowing
Port Adelaide Sailing Club	George Robertson Drive, Largs North	Sailing
Regency TAFE	137 Days Road, Regency Park	
Rosewater Bowling Club	132-134 Grand Junction Rd, Rosewater	Lawn Bowls
Royal South Australian Yacht Squadron	161 Olivers Rd, Outer Harbour	Sailing
State Sports Park	Main North Rd, Gepps Cross	Cycling, Hockey
Sunnybrae Riding and Pony Club	25 Magazine Rd, Wingfield	Horse Riding
The Parks Recreation and Sports Centre	46 Cowan St, Angle Park	Soccer, Swimming/Aquatic, Futsal, Various indoor sports

Note these lists are indicative only and may not be exhaustive

## Schools

Site	Sports
Alberton Primary School	
Blair Athol North Primary School	
Cedar College	
Dominican Primary School	
Enfield Primary School	
Gilles Plains Primary School	
Hampstead Primary School	
Heritage College	
Hillcrest Primary School	
Klemzig Primary School	
Largs Bay Primary School	
LeFevre High School	
LeFevre Peninsula Primary School	
Mount Carmel College	
North Haven School	
Northfield Primary School	
Ocean View College	
Our Lady of the Sacred Heart	
Our Lady of the Visitation Catholic School	
Portside Christian College	
Roma Mitchell Secondary College	
St Brigid's Primary School	
St Gabriel's School	
St Joseph's School	
St Margaret Mary's School	
St Martin's Parish School	
St Patrick's School	
St Paul's Lutheran School	
St Paul's College	
St Pius X School	
Wandana Primary School	
Windsor Gardens Vocational College	
Woodville Gardens School	

Facilities vary across school sites  
- refer Sport Profile pages

Note these lists are indicative only and may not be exhaustive

## Appendix 2 – Sports club list

### Sports Clubs within PAE (indicative list only)

Below is an indicative list of sporting clubs within the City of Port Adelaide Enfield. It does not include schools or sporting associations/peak bodies who also use Council sport facilities.

Club	Sport
Adelaide Bangladesh Tigers Sporting & Recreation Club	Cricket
ACS Indoor Soccer	Soccer
Adelaide City Football Club	Soccer
Adelaide Croatia Raiders Junior Soccer Club	Soccer
Adelaide Eagles Volleyball Club Inc.	Volleyball
Adelaide Fusion Futsal Club	Soccer
Adelaide Olympic Football Club	Soccer
Adelaide Pumas Soccer Club	Soccer
Adelaide shwetambar jain sangh (ASJS)	Cricket
Adelaide Smallbore Rifle Club Inc.	Shooting
Adelaide Survivors Abreast Dragon Boat Club	Dragon Boat
Adelaide Victory Football Club	Soccer
Adelaide Warriors Cricket Club	Cricket
All Boys & All Girls Club (Queenstown Gymnastics)	Gymnastics
Allegro Rhythmic Gymnastics	Gymnastics
Angle Vale Soccer & Community Club	Soccer
Athelstone Cricket Club	Cricket
Bonnie Scots Precision and Artistic Marching Club	Dance
Broadview Tennis Club	Tennis
Clearview Bowling Club	Lawn Bowls
Clearview Tennis Club	Tennis
Collingrove Tennis Club	Tennis
Cougars Rugby League Club	Rugby
Croydon Kings Football Club (Polonia Adelaide Sports Club Inc.)	Soccer
Cruising Yacht Club of SA	Sailing
Dingoes Gaelic Football Club	Gaelic Football
Dis-Able Sailing Inc	Sailing
Dynamic Gymnastics Club	Gymnastics
Eastern Districts Netball Association	Netball
Eels Rugby League Club	Rugby
Enfield Harriers Amateur Athletic Club	Athletics
Enfield Hockey Club	Hockey
Enfield Little Athletics Club	Athletics
Enfield Tennis Club	Tennis
Enfield United Community Cricket Club	Cricket
Flinders Park Cricket Club	Cricket
Garden Island Yacht Club	Sailing
Garnets Netball Club	Netball
Gaza Sports & Community Club Inc	Australian rules football, Cricket
Ghan United FC	Soccer
Gilles Plains Youth Centre Inc.	Gymnastics
Greenacres Football Club Inc.	Australian rules football
Greenacres Tennis Club	Tennis
Greenacres Women's Football Club	Australian rules football
GT Netball Club	Netball
Kilburn Community Tennis Club	Tennis
Kilburn Football & Cricket Club	Australian rules football, Cricket

<b>Club</b>	<b>Sport</b>
Kilkenny Cycling Club	Cycling
Lakers Triathlon Club	Triathlon
Largs Bay RSL Gymnastics Club	Gymnastics
Largs Bay Sailing Club	Sailing, Squash
Largs North Calisthenics	Calisthenics
Lefevre Peninsula Skid Kids	Cycling
Lefevre Portside Swimming Club Inc.	Swimming
Light City Derby Incorporated	Roller Sports, Roller Derby
Lil Adelaide Rollers	Roller Sports, Roller Derby
Mawson Lakes Cricket Club	Cricket
MC Roller Girls Inc.	Roller Sports, Roller Derby
Metro Stars Soccer Club	Soccer
MKA Osborne (Martial Arts)	Martial Arts
Morialta Target Shooters Inc	Shooting
Murder City Roller Girls	Roller Sports, Roller Derby
North Adelaide Football Club	Australian rules football
North Adelaide Lacrosse Club	Lacrosse
North Adelaide Rockets Basketball Club	Basketball
North Eastern Knights Cricket Club	Cricket
North Haven Cricket Club	Cricket
North Haven Football Club	Australian rules football
North Haven Surf Life Saving Club	Surf Life Saving
North Torrens Rugby Union Club	Rugby
Northern Districts Rugby League Club	Rugby
Northern Pitbulls Football Club	Soccer
Northgate Community & Sports Club (Gepps Cross Football and Cricket Clubs)	Australian rules football, Cricket
OUT Women's Soccer Club	Soccer
Para Vista Lutheran Cricket Club	Cricket
Payneham Postel Soccer Club	Soccer
Platinum Fighting Sports	Martial Arts
Port Adelaide Athletics Club	Athletics
Port Adelaide Bowling Club	Lawn Bowls
Port Adelaide Cricket Club	Cricket
Port Adelaide Cycling Club	Cycling
Port Adelaide District Baseball Club	Baseball
Port Adelaide District Hockey Club	Hockey
Port Adelaide Football Club	Australian rules football
Port Adelaide Lion Soccer Club	Soccer
Port Adelaide Netball Association	Netball
Port Adelaide Rowing Club	Rowing
Port Adelaide Rugby Union Football Club	Rugby
Port Adelaide Sailing Club Inc.	Sailing
Port Adelaide Softball Club	Softball
Port Adelaide Tennis Club	Tennis
Port Adelaide Womens Football Team	Australian rules football
Port District Football Club	Australian rules football
Port District Footballers Cricket Club	Cricket
Portland Football Club	Australian rules football
Portland Netball Club	Netball
Portside Boxing Club	Boxing
Prospect and Enfield Kindergym Inc	Gymnastics, Kindergym
Regency Eagles Soccer Club	Soccer
Regency Park Golf Club	Golf
River City Knights Rugby League Club	Rugby
Rosewater Bowling Club	Lawn Bowls

<b>Club</b>	<b>Sport</b>
Rosewater Football Club	Australian rules football
Royal South Australian Yacht Squadron	Sailing
Semaphore Bowling Club	Lawn Bowls
Semaphore Centrals Netball Club	Netball
Semaphore Lawn Tennis Club	Tennis
Semaphore Surf Life Saving Club	Surf Life Saving
Sidewinders Junior Speedway Club	Motorcycling
Skywalkers Basketball Team	Basketball
South Australian Blind Cricket Club	Cricket
St Monica's Netball Club	Netball
Sunnybrae Riding and Pony Club	Equestrian
Three Star Supercross Club	Motorcycling
Two Rivers Basketball Association	Basketball
Valley View Junior Soccer Club	Soccer
Valley View Par 3 Golf Club	Golf
Veteran & Ladies Cycling Club	Cycling
Vietnamese Friendship Table Tennis Club	Table Tennis
West Adelaide Bearcats Basketball Club	Basketball
West Lakes and Districts Little Athletics Club	Athletics
Windsor Calisthenics Club	Calisthenics
Windsor Gardens Old Scholars Soccer Club	Soccer
Wingfield Rifle Club	Shooting
Wingfield Royal Sport and Social Club	Rugby
Woodville City Soccer Club (Western Strikers)	Soccer
Woodville Panthers Rugby League Club	Rugby

Note these lists are indicative only and may not be exhaustive

## Appendix 3 – Additional Background

### Demographics Summary

The City of Port Adelaide Enfield has the third largest population of any local government area in South Australia with an estimated 124,053 people living within the City of Port Adelaide Enfield boundary area of 97 square kilometres.

In recent times the City's population has experienced growth rates above those of metropolitan Adelaide. Population growth in Port Adelaide Enfield is expected to continue, with a population projection of 143,565 people by 2031 an increase of 19,512 people<sup>10</sup>.

In comparison to metropolitan Adelaide, the City of Port Adelaide Enfield's population is younger and more culturally and linguistically diverse<sup>11</sup>. The median age of residents is 37 years compared with metropolitan Adelaide's median age of 39. The City of Port Adelaide Enfield has 36% of residents born overseas and 28% speaking a language other than English at home, compared to the metropolitan Adelaide population of 30% and 17%.

The City of Port Adelaide Enfield has higher average rates of chronic health conditions (e.g. diabetes, heart disease), smoking and obesity than metropolitan Adelaide.

40.5% of the City of Port Adelaide Enfield adult population is physically inactive, compared with 35.1% for metropolitan Adelaide<sup>12</sup>.

At a local level the City is divided into five statistical local areas (SLAs) of Coast, Port, Park, Inner and East.

The Coast SLA and the Port SLA have the oldest populations, with respective median ages of 42 and 40.

The Inner SLA and the Park SLA have the lowest median age of 35 while the median age for the East SLA is 36.

All of the SLAs have a similar number of children per family of between 1.7 and 1.8, this is similar to Greater Adelaide with 1.8 children per family.

The most disadvantaged area, as measured by the Socio-Economic Indexes for Areas (SEIFA), is the Park SLA with an index score of 865, and the least disadvantaged is the Coast SLA with an index score of 963. These SEIFA scores indicate a higher level of disadvantage than Greater Adelaide, which has a SEIFA score of 993<sup>13</sup>. Some areas such as Kilburn and Blair Athol rank in the 5th percentile for Australia. This means that only 5% of Australian suburbs have a SEIFA score lower than these suburbs (more disadvantaged), while 95% are higher (more advantaged).

The median weekly household incomes in the City of Port Adelaide Enfield are all below the median for Greater Adelaide of \$1,106. The highest is in the Coast SLA with \$1,084 compared to the lowest of \$803 in the Park SLA.<sup>14</sup>

The Park SLA has the highest proportion of population born overseas, 52%, which is more than double that of the Coast SLA, 23.6%, and well in excess of Greater Adelaide, 29.8%.

All five SLAs have a higher proportion of Aboriginal and Torres Strait Islander people than Greater Adelaide with 1.3%. The SLA with the highest proportion of Aboriginal and Torres Strait Islander people is the Port with 3.3% compared with the lowest proportion of 2% in the East SLA<sup>15</sup>.

The Park SLA, 47.0%, the Inner SLA, 42.8% and the East SLA, 40.2%, had higher physical inactivity rates compared with Greater Adelaide, 35.1%. The Coast SLA, 34.8%, had similar levels<sup>16</sup>.



## Sport Delivery

The City of Port Adelaide Enfield has an important role in the provision of local sports facilities and programs within its community, and is supported by federal, state, governing bodies and other services providers.

Successful delivery of sporting opportunities is dependent on partnerships and ongoing cooperation between all levels of government and the community and this is represented in the diagram below.



## Role in Sport

Under the *Local Government Act (1999)*, Council's role is:

- to provide and co-ordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner
- to encourage and develop initiatives within its community for improving the quality of life of the community

The core functions of Local Government include:

- to provide services and facilities including health, welfare or community services or facilities, and cultural or recreational services or facilities
- to provide for the welfare, well-being and interests of individuals and groups within its community

The City of Port Adelaide Enfield plays diverse and important roles in facilitating benefits and achieving positive outcomes for its community through sport provision and this is outlined in the table below.

Role	Initiatives
Planning	<ul style="list-style-type: none"> <li>• Strategic planning</li> <li>• Master planning</li> <li>• Policy development</li> </ul>
Facility Management	<ul style="list-style-type: none"> <li>• Asset management</li> <li>• Asset maintenance (with clubs)</li> <li>• Leasing and licensing</li> <li>• Compliance with legislation and industry standards</li> </ul>
Partnerships and Advocacy	<ul style="list-style-type: none"> <li>• Advocating on behalf of the community and clubs</li> <li>• Partnering with other Councils, State and Federal Government</li> <li>• Strengthening relationships with sporting clubs</li> </ul>
Service Provision	<ul style="list-style-type: none"> <li>• Club development and training opportunities</li> <li>• Information provision and communication</li> <li>• Sports club liaison and engagement</li> <li>• Special events</li> <li>• Inclusive programs</li> </ul>
Funding	<ul style="list-style-type: none"> <li>• Grants</li> <li>• Capital investment</li> <li>• Accessing external funding</li> </ul>

Note many of the roles and initiatives listed above are shared with other partners such as the State Government, peak sporting bodies, sports clubs, etc.

Part 4 of this report, Strategies and Actions, provides further information on how these roles and initiatives are addressed.

# National Directions

## Australian Sports Commission

At the federal level the Australian Sports Commission (ASC) is the government body responsible for getting more people participating and excelling in sport. They do this by:

- delivering key programs in line with the Australian Government's sport policy objectives;
- providing financial support and other assistance to national sporting organisations to deliver participation and high performance results and improve their capability, sustainability and effectiveness; and
- building collaboration, alignment and effectiveness within the Australian sport sector including at the local level.



**Australian Government**  
**Australian Sports Commission**

## National Sport and Active Recreation Policy Framework

The National Sport and Active Recreation Policy Framework (2011) provides the basis for continued collaborative work between all tiers of Government and includes clarification around the role of each layer of Australian sport.

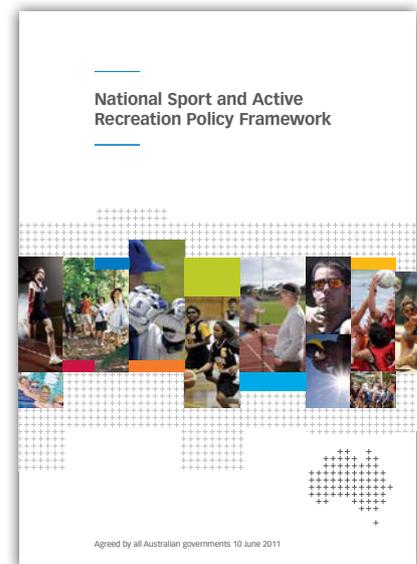
The framework identifies the role of Local Government as:

- Facilitating a strategic approach to the provision of sporting and active recreation infrastructure including open space, and other needs.
- Establishing local management and access policies to sport and recreation facilities.
- Supporting and coordinating local and regional service providers (venues and programs).
- Liaising and partnering with state government on targeted program delivery.
- Supporting and partnering with non-government organisations that enable sport and active recreation participation.
- Incorporating sport and recreation development and participation opportunities in Council plans.
- Collaborating, engaging and partnering across government departments on shared policy agendas.
- Investing in sport and active recreation infrastructure.

It also identifies the role of regional and local associations, clubs, commercial providers and community groups as working in collaboration, alignment and partnership with their national sport and active recreation organisation:

- Operating localised competition structures and participation opportunities.
- Implementing activity/game development initiatives.
- Contributing to implementing where appropriate talent development/ID program initiatives.
- Partnering in planning and management of localised sport and active recreation infrastructure.
- Providing membership services and delivery of sport and active recreation.
- Effective and skilled clubs will endeavour to increase participation and encourage new members.

This Sports Development Plan seeks to provide further strategies and actions around addressing these roles of Local Government in sport.



## South Australian Directions

In addition to the national policy directions outlined in the previous section this Plan has also been informed by relevant South Australian reports, policies, strategies and guidelines.

The key findings, recommendations and directions that have relevance to the City of Port Adelaide Enfield are outlined below.

### **30-Year Plan for Greater Adelaide (2010) and 2017 update<sup>17</sup>**

- Reinforce the role of the region's high-quality major sporting facilities
- Integrate Greater Adelaide's major sporting facility hubs and major sports facilities
- Provide sporting facilities in transit corridors, transit oriented developments and higher-order activity centres
- Establish major community sporting hubs that are linked to other community infrastructure and transport services

### **South Australia's Strategic Plan (2010)<sup>18</sup>**

- Aims to increase South Australian's participation in sport

### **Office for Recreation and Sport – Strategic Plan (2017-2021)<sup>19</sup>**

- Places and spaces that support all levels of sport and recreation participation
- Capacity and capability to deliver quality opportunities for participation and performance
- Access and opportunity to participate at all levels and in all facets of sport and recreation
- Sporting excellence so that South Australian athletes win on the international stage
- Investment to deliver value for the South Australian economy and community
- Business performance to support a progressive, responsive and accountable organisations

### **South Australian Regional Level Recreation and Sport Facilities Planning Guidelines (2016)<sup>20</sup>**

- Establish a Regional Recreation and Sport Planning Group
- Develop Regional Sport Facility Strategies
- Identify key regional level facility priorities within organisational strategic plans and capital works programs
- Formalise partnerships between sports where aligned sport standards can be achieved for all newly developed regional facilities (e.g. multi-purpose stadiums)
- Integrate Universal Design principles into proposed regional level facility designs
- Use industry peer review of facility designs, cost estimates and associated project outcomes
- Use management-led design processes
- Consider asset management and life-cycle analysis in design and management functions

### **The Strategic Infrastructure Plan for South Australia (2004/05 – 2014/15) and Discussion Paper (2010)<sup>21</sup>**

- Refocus on the design, provision and distribution of sport/recreation facilities throughout the state to improve access to and use of them at the community level
- Ensure local school sport facilities maximise school and community use
- Focus community level funding towards areas with demonstrated needs and identified infrastructure priorities e.g. multi-use sporting hubs, community level swimming pools, indoor courts, recreational trails and soccer pitches

### **The South Australian Tourism Plan (2015 – 2020)<sup>22</sup>**

- Attract or develop new events to drive visitor expenditure to South Australia, with a focus on events outside the peak season
- Use major events to showcase South Australia in the media, with a view to spurring future leisure trips

## **Guidelines for the Sustainable Management of Community Recreation Facilities (2013)<sup>23</sup>**

- No one management model will suit all facilities and situations. A unique solution must be designed to meet the specific needs of Local Government, the facility and its community
- Community benefit is significant in determining the level of financial support a recreation facility will receive from Local Government

## **Sport and Recreation Provision and Management Policies, Policy Research and Directions for Sustainable Recreation and Sport Facilities (2011)<sup>24</sup>**

- Allocating a hierarchy to each sport and recreation facility will assist to strategically develop and manage facilities
- To ensure Community Sports Hubs are viable and valued it is suggested they are focused on regional and district sport and recreation facilities
- Financial constraints are a key reason for local councils not progressing the upgrade of sport and recreation infrastructure
- Acquisition of adequate land for sports facilities to cater for new development areas and to support infill development is required (minimum 12.5% public open space)
- Consolidation and rationalisation responds to the issue of ageing infrastructure and the cost of upgrade

## **Shared Use of School Facilities 'Policy Considerations', Policy Research and Directions for Sustainable Recreation and Sport Facilities (2011)<sup>25</sup>**

This study recommends the consideration of the following three fundamental changes to the current approach to the shared-use of school facilities:

- An overarching agreement between a local council and a school or education body to guide the shared use of a school facility. This would enable local councils to influence the community use of schools and ensure a range of community needs are met
- A longer-term overarching agreement between local councils and a school or education body could be longer term (5 years or more) to give greater security of tenure and justify contributions to school facilities by local councils and user groups
- A more time efficient and simple process of establishing agreements for the shared use of facilities. This could be achieved through longer term agreements or through enhancing the existing processes

The Office for Recreation and Sport is currently preparing a guideline document for shared facility policy which will provide further guidance with planning for shared facilities

## **Summary of Key Directions**

A summary of the key South Australian policy directions that help guide the Sports Development Plan area highlighted below:

- Creation of sporting community hubs
- Provide integrated and accessible facilities
- Increase participation in sport
- Provide improved and functional facilities
- Encourage sharing and multi-use of facilities
- Undertake collaborative planning
- Adhere to Universal Design principles
- Consider asset management and lifecycle costs
- Maximise use of school facilities
- Optimise community benefit
- Conduct a hierarchical planning approach
- Acknowledge financial constraints
- Secure adequate land for new facilities
- Consider consolidation and rationalisation

# Sport Participation

Analysis of the sport participation rates of adults and children, along with the City of Port Adelaide Enfield sports club participation and member numbers, assists in determining the demands for sport facility provision.

## South Australia

In line with the global trends in sport, the top six activities among South Australian adults are primarily individual fitness pursuits that fit into people's increasingly busy lifestyles. However, sport remains popular, with Australian rules football, golf, basketball, soccer, netball, tennis and cricket all featuring within the top fifteen.

### Fifteen most popular sport and physical activities for South Australian adults<sup>26</sup>:

1. Walking (Recreational)
2. Fitness/Gym
3. Athletics, track and field (includes jogging and running)
4. Cycling
5. Swimming
6. Bush walking
7. Australian rules football
8. Golf
9. Yoga
10. Basketball
11. Football/soccer
12. Netball
13. Tennis
14. Cricket
15. Pilates

While adults are more likely to participate in "self-organised" physical activities, children have higher participation rates in sports clubs/associations. This is evident through the ten most popular sport and physical activities for South Australian children<sup>22</sup>, which are generally organised sports.

### Ten most popular sport and physical activities for South Australian children<sup>27</sup>

1. Swimming
2. Australian rules football
3. Netball
4. Football/soccer
5. Gymnastics
6. Basketball
7. Tennis
8. Cricket
9. Dancing (recreational)
10. Athletics, track and field (includes jogging and running)

## City of Port Adelaide Enfield

Within the City of Port Adelaide Enfield, the most popular sports based on the level of facility provision and number of sporting clubs and participants are (in no particular order):

- Australian rules football
- Cricket
- Netball
- Tennis
- Soccer
- Basketball
- Lawn bowls



Netball at John Hart Reserve



Athletics at St Albans Reserve

## Growing and emerging sports

There are a number of growing and emerging sports outside of the top participated activities in South Australia. The developing sports within the City of Port Adelaide Enfield include sports such as:

- Futsal
- Roller Derby
- Martial Arts
- Dragon Boating
- Surf Lifesaving
- Triathlon
- Trampolining
- BMX
- Skateboarding
- Kite surfing

These activities provide new opportunities for the community to participate in Sport outside of the traditional sporting environment.

In addition to the emerging sports identified above, traditional sports are providing social and/or fitness based formats of their activities for example:

- AFL 9's,
- T20 cricket,
- cardio tennis,
- small sided soccer and
- 3 on 3 basketball competitions.

These sports are needing to adapt to cater for a growing section of the community that are time poor and unable to commit to traditional sporting competition formats and regimes.

The type of sporting activities that people participate in is often dependent upon the age profile of the community and immigration trends. When new arrival groups settle within an area they often bring with them their cultural sporting preferences. This can include unique sporting opportunities such as Kabaddi which holds international competitions including teams from Pakistan, India, Sri Lanka, Iran, Nepal, Afghanistan and Turkmenistan.



Roller derby at Lefevre Community Stadium



Event at Osborne Skate Park



Redbull 3 x 3 Basketball event at Hart's Mill, Port Adelaide

# Community Engagement

A key input into the preparation of this Plan was the engagement with stakeholders and the community.

As part of the consultation process views and insights were sought from sporting clubs, sports associations and the general community to gain a more detailed understanding of sport and how it can be best developed in the City of Port Adelaide Enfield.

The following section describes the consultation process and summarises key findings.

## Stage 1 Consultation

To guide and inform this Plan, Stage 1 of the Consultation program comprised various engagement methods including:

- a promotional webpage title ‘Are you game? Love to compete? Prefer a social match?’
- a club online survey, which received 60 club responses
- two club workshops, to better understand their challenges and opportunities
- a community online survey, which received 65 individual responses
- a state/peak sporting association online survey
- state/peak sporting association interviews and review of their sport’s strategic plan and facility audit reports
- Elected Member and Council Staff Workshops, to guide the strategic direction of the plan

## Stage 2 Consultation - Draft Plan

Stage 2 consultation provided the Draft Sports Development Plan to sports clubs, associations, peak bodies and the wider community for further input and comment.

Feedback received on the draft has informed the final Sport Development Plan.

Additional consultation will also be undertaken in the future for specific projects recommended in the Plan.



Imagery used as part of Sports Plan consultation

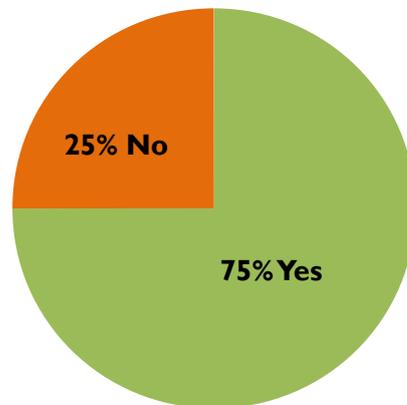
## Consultation findings – Club survey

A total of 60 responses from sports clubs were received in Stage 1 consultation. Two-thirds (66%) of clubs with leases or licences with Council responded

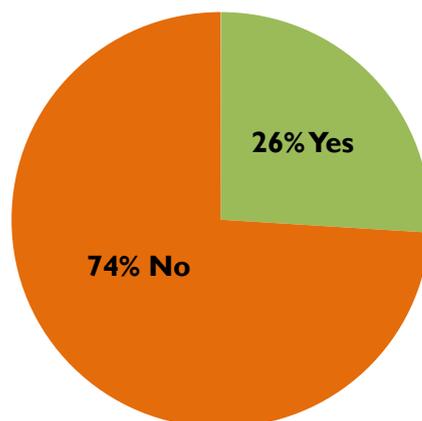
Key findings from the club survey feedback:

- The three most prevalent sports codes to respond were Cricket (25%), Australian rules football (20%) and Soccer (15%)
- 75% of clubs are affiliated with a state/peak sporting association.
- 26% of clubs have a strategic plan
- Club development accreditation rates are
  - 47% StarClub
  - 38% Good Sports
  - 4% V-Star
- The highest priorities for clubs over the next five years are member growth and facility improvement.
- The main facility improvement requests relate to:
  - change-rooms/clubrooms
  - lighting (new, upgraded, LED)
  - spectator facilities (shade, seating)
  - playing surface (upgrade, expand)

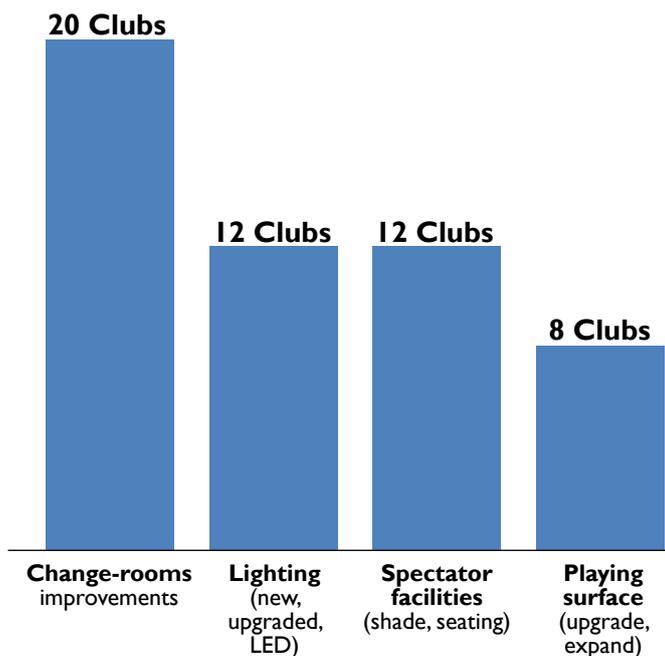
## Affiliation with peak body



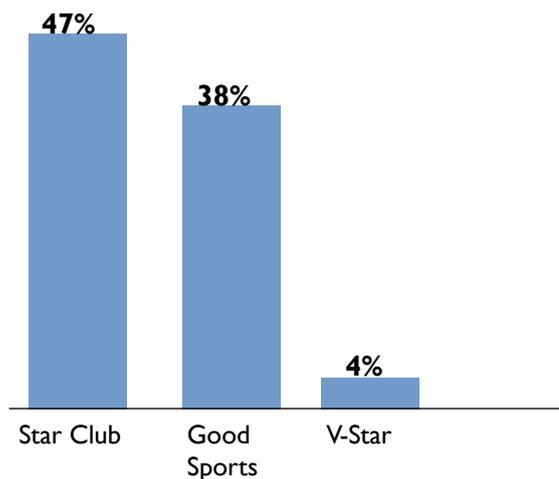
## Clubs with strategic plan



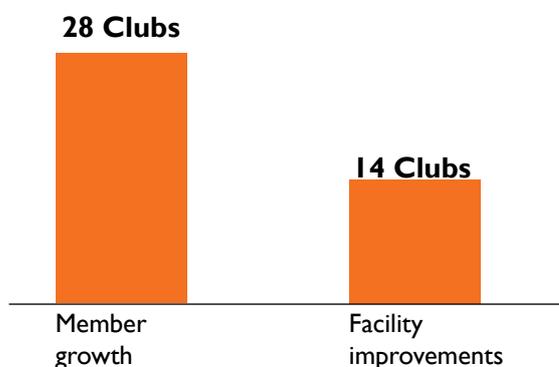
### Most common facility requests



### Accredited with club development program

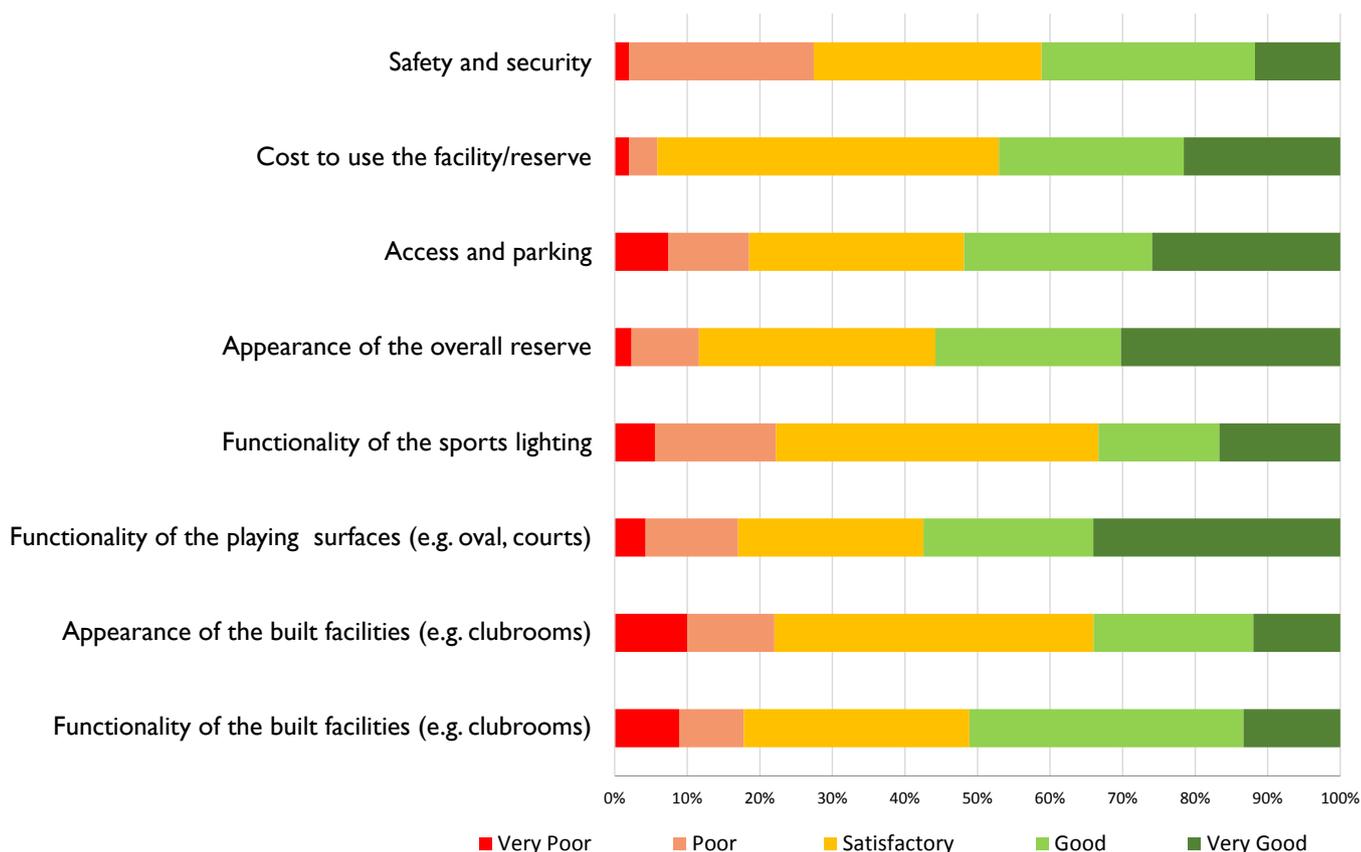


### Most common club priorities

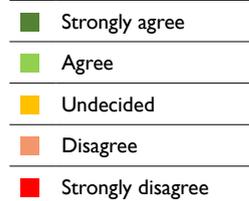


### Club ratings

The following graph indicates the club rating associated with particular aspects of their primary facility. Functionality of playing surfaces and appearance of the overall reserve were rated most positively by clubs. The aspects that clubs most commonly rated satisfactory or below were appearance of the built facility and functionality of sports lighting.



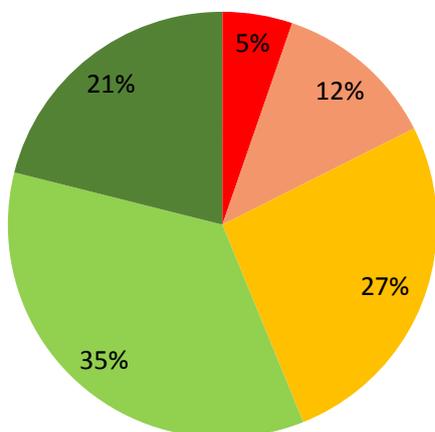
## Consultation findings – Club survey (continued)



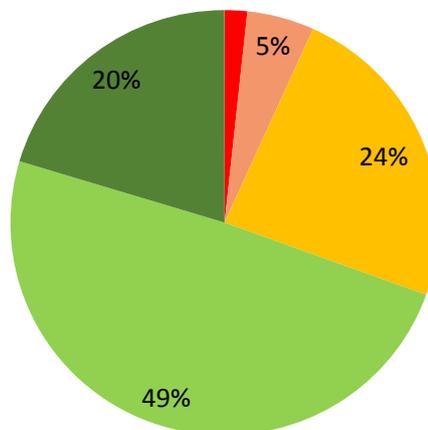
### Club level of agreement

The following graphs illustrate the level of agreement from Club relating to the following statements. These also relate to the Principles listed in Part 2 of this report.

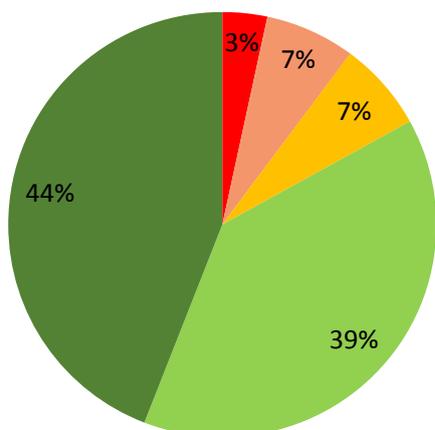
#### Our club supports the shared use of facilities



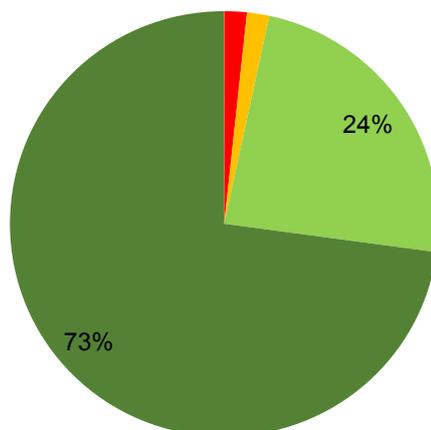
#### The use of school facilities for community sport should be promoted



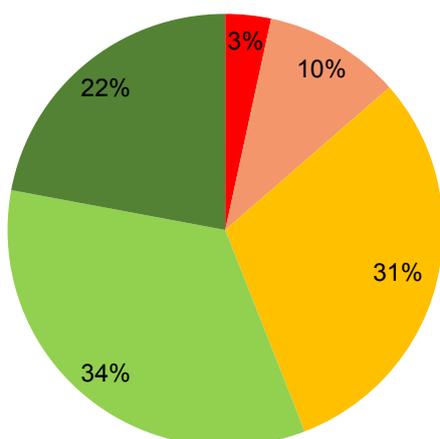
#### Council should focus its support on community and local level sport rather than elite sport



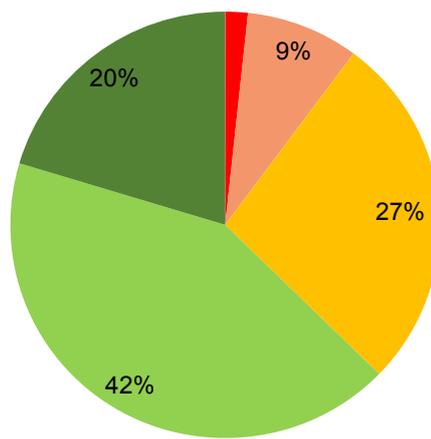
#### It is important for our club to have well maintained and presented facilities



#### Our club would prefer to focus our resources on operating our sporting activities rather than facility management

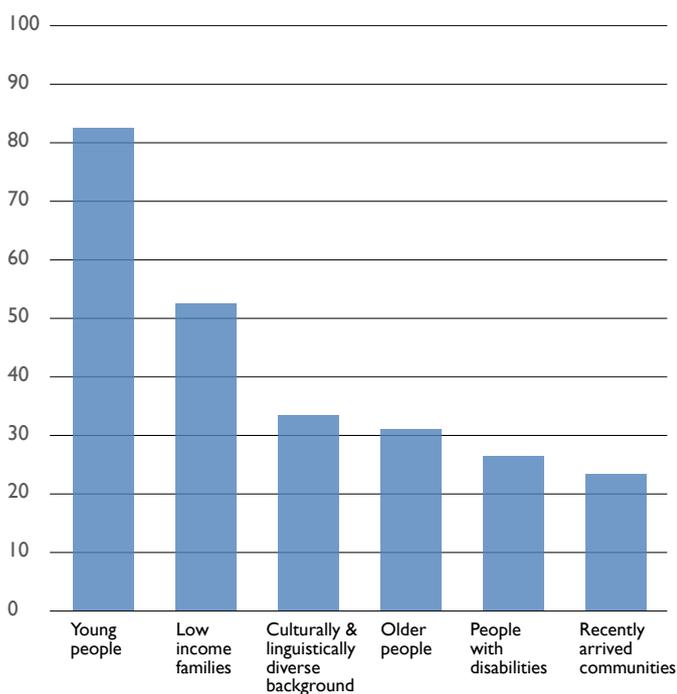


#### Our club would like to see increased community use of Council sporting facilities



## Clubs with inclusion programs or strategies

Clubs have a range of inclusion strategies/programs with the top three target groups being young people, low-income families and people from culturally and linguistically diverse backgrounds.



## Summary of Consultation Findings

### Key insights from our Community

- 60 sports clubs responded to the survey
- 75% are affiliated with the peak body
- Only 26% of clubs indicated they have a strategic plan
- Less than half of the clubs indicated they are accredited with a club development program (e.g. StarClub, Good Sports, V-Star)
- The community strongly agrees that sport is an important aspect of the City of Port Adelaide Enfield community
- The highest club priorities included:
  - increasing club membership,
  - facility improvements (e.g. built facilities, sports lighting, access and parking),
  - program advancements,
  - financial stability,
  - good management; and
  - improved safety for participants
- Clubs provide a range of inclusion programs. Most clubs indicated they have 'programs' or 'initiatives' for young people and low-income families. Fewer clubs indicated they have programs for recently arrived communities, people with disabilities, older people and people from culturally and linguistically diverse backgrounds
- Seven out of ten clubs support the use of school facilities for community sport
- The majority of clubs supported increased community use of the City of Port Adelaide Enfield's sporting facilities
- Clubs indicated that it is important to have well maintained and presented facilities
- Sporting associations and peak bodies note that the facilities located within the City of Port Adelaide Enfield are of high importance to their sport's future growth

## Appendix 4 – Funding Opportunities

A variety of funding sources are available for the implementation of these initiatives and are identified below.

These programs change regularly and it is important to contact the funding agency/organisation to get up to date details on funding guidelines and project eligibility.

### SA Government

#### Fund My Neighbourhood

The State Government has allocated \$40 million to this program being delivered in 2017 and 2018. South Australian residents can nominate and vote for ideas valued between \$10,000 and \$150,000. Eligible projects must improve local neighbourhoods, be accessible to the community and be capable of being completed within twelve months (with one-off funding). 'Open space, sport and recreation' is recognised as category for the types of projects eligible under the fund.

For further information refer [fundmyneighbourhood.yoursay.sa.gov.au](http://fundmyneighbourhood.yoursay.sa.gov.au)

#### Office for Recreation and Sport - Community Recreation and Sports Facilities Program (CRSFP)

The Community Recreation and Sport Facilities Program helps eligible organisations to plan, establish or improve sport and active recreation facilities that meet the needs of the community in South Australia.

Organisations can apply under the each of the following categories:

- Category 1 – facility planning
- Category 2 – facility development (requests \$1 - \$200,000)
- Category 3 – facility development (requests \$200,001 - \$1,000,000)

Annual budget: 2016/17 - \$4,187,000

Eligible organisations include State Sport and Active Recreation Organisations, Industry Representative Bodies, Local Government, Schools, Community Groups, Incorporated Sport or Active Recreation Clubs that do not hold a gaming machine license.

#### Office for Recreation and Sport - Sport and Recreation Development and Inclusion Program

The Sport and Recreation Development and Inclusion Program provides assistance to eligible organisations to develop and implement projects that will grow the sport or activity, improve services and/or address barriers to inclusion.

Annual budget: 2016/17 - \$3,233,000; applicants can be funded up to \$100,000 each year for up to 3 years

Eligible organisations include State Sport and Active Recreation Organisations, Industry Representative Bodies, Local Government, Community Groups, Incorporated Sport Clubs or Active Recreation Clubs.

#### Office for Recreation and Sport - Planning and Research Program

This program provides funding for planning and research initiatives that contribute to the delivery of facilities, programs and services that grow participation in active recreation and sport.

The 2017/18 budget for this program is \$300,000. Eligible applicants are able to apply for up to \$100,000 per application.

Examples of eligible projects include:

- State-wide Facility Plans
- Regional Active Recreation and Sport Plans
- Active Recreation and Sport Precinct Master Plans

#### Office for Recreation and Sport - Sporting Surfaces Program

This program helps eligible organisations to develop new or upgrade/enhance or replace existing synthetic and hard-court sport playing surfaces including synthetic turf playing fields, indoor and outdoor courts. The 2017/18 budget for this program is \$10 million.

#### Office for Recreation and Sport - Active Club Program

The Active Club Program helps active recreation and sports clubs with:

- program and equipment (up to \$5,000)
- facility upgrade requests up to \$25,000 on a \$1 for \$1 basis

Annual budget 2016/17: \$2,550,000

Eligible organisations include incorporated Sport or Active Recreation Clubs that do not hold a gaming machine license.

#### Office for Recreation and Sport - Female Facilities Program

The Female Facilities Program will upgrade and build female change-rooms at sporting clubs across South Australia. This program will see a significant increase in participation in traditionally male-dominated sports – as well as an improvement in safety and culture.

Budget: - \$10,000,000 allocated over a three-year period; \$4,000,000 in 2016/17, \$3,000,000 in 2017/18 and 2018/19.

For further information refer [www.ors.sa.gov.au](http://www.ors.sa.gov.au)

## **Department of Planning, Transport and Infrastructure - Planning and Development Fund - Open Space Grant**

The Open Space Grant Funding program provides funding to local government for the purchase, development or planning of regional open space throughout South Australia and the Metropolitan Open Space System (MOSS). Funding is also provided for works relating to conservation and unstructured recreation on public land.

Projects generally supported include:

- regional parks, waterways and coastal reserves
- trails and strategic open space linkages
- strategic planning (open space and public realm strategies)
- projects identified in the MOSS including Coast Park, the Hills Face Zone, Adelaide Park Lands, and the major watercourses
- local reserves and playgrounds

For further information refer [www.sa.gov.au](http://www.sa.gov.au)

## **Office for Volunteers Grants - Youth Volunteer Scholarship Awards**

The Youth Volunteer Scholarship Awards program provide scholarships of up to \$3,000 to reward young South Australians, aged 25 years and under, who volunteer their time and talents to help others in the community.

For further information refer <http://ofv.sa.gov.au/grants>

## **Grants SA**

The Department for Communities and Social Inclusion (DCSI) has simplified access to four of its grant programs. The Charitable and Social Welfare Fund, Multicultural Celebrating Diversity one-off grants, Volunteer Training grants and Volunteer Support Fund will provide \$3 million of one-off funding to community organisations in 2016-17 to support local projects that strengthen communities across South Australia.

Community organisations will be able to apply for grant money with one application form, one set of guidelines with simpler reporting requirements.

Funds will be distributed through major, medium and minor funding rounds. Major grants of \$20,001 to \$50,000 will be open twice a year, medium grants of \$5,001 to \$20,000 will be open four times a year and minor grants of up to \$5,000 will be open all year round and applications close 5pm on the last working day of every month.

For further information refer <http://www.dcsi.sa.gov.au/services/grants-for-organisations/grants-sa>

## **Federal Government**

### **Australian Sports Foundation**

Two programs are offered:

**Fundraising4Sport** – A general fundraising program raising funds through tax deductible donations for organisations and athletes around Australia. Fundraising4Sport also allows fundraisers to access a Community Fundraising platform.

**Giving4Grassroots™** – A national small grants program that funds initiatives and programs aimed at increasing participation in grassroots and community sport throughout Australia.

For further information refer [www.asf.org.au](http://www.asf.org.au)

### **Trusts and Foundations**

There are numerous trusts and foundations established in Australia and a number provide funding for projects relating to sport. Often they are established by large corporations.

For further information refer [www.philanthropy.org.au](http://www.philanthropy.org.au)

### **Commercial and Private Sector Funding**

Commercial and private sector funding is often used by sporting organisations to assist with facility developments and ongoing operations. Opportunities such as facility naming rights and in-kind donations of labour and materials are a potential resource for new facility developments and upgrades.

### **Peak Bodies, Associations and Clubs**

Contributions from clubs and associations developing facilities and other initiatives is common. This may include funds generated through fundraising efforts, loans and savings.

Peak bodies and associations may also have funds which could be contributed towards the projects. For example the SACA/Cricket Australia and SANFL/AFL both have funding programs for specific facility developments. The NRL also recently announce National Footy Facilities Fund to support facilities outside of New South Wales and Queensland.

#### **Club One**

Club One (SA) Limited makes large and small sponsorships available to community clubs and associations on a regular basis and has, during the past 18 months, allocated more than \$100,000 to South Australian clubs and associations.

To be eligible for a sponsorship, applicant clubs and associations cannot operate gaming machines on their premises.

For further information refer [www.clubone.net.au/club-one-sponsorships.asp](http://www.clubone.net.au/club-one-sponsorships.asp)

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